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Tension heightens between India and Pakistan

# FINANCIAL TIMES

# Peso hits record low as government fails to act to fund expansion

US conglomerate ITT is selling two of its financial services businesses for \$3.7bn to fund its expansion in the hotels, leisure and entertainment industries. ITT Commercial Finance is being bought by German banking group Deutsche Bank, and the consumer lending operation Island Finance by US banking group Norwest. ITT says it is near to com-pleting the sale of another part of ITT Financial, including property services and small business finance, to an unnamed buyer for \$1.8bm. Page 15

US negotiator beads for Pyongyang: A senior US state department official arrives in North Korea today to seek the release of the US army heli-copter pilot downed over the North on December 17.

Taiwan bank to buy in California: Chinatrust Commercial Bank, controlled by Taiwan's Koc fam-ily, plans to buy a California bank as a first step to establishing a US banking network targeting Asian communities. Page 15

Time Warner in joint Japanese TV venture: US entertainment group Time Warner plans to form a joint venture with two Japanese companies and US regional telephone company US West to spend \$400m on building cable television systems in Japan, Page 17

Japan's recovery confirmed: Japan's economic recovery was confirmed by statistics released by the government, although a fall in con-sumer prices reinforced predictions of a weak

UK business confidence slips: The "feel bad" factor among consumers that has been souring the UK economic recovery may now be spreading to the business community, a survey shows. Page 14

Zurich takes on Trygg's US lossmaker: Swedish insurer Trygg-Hansa announced the virtual takeover of its loss-making US associate Home Holdings by Switzerland's Zurich Insurance group. The deal supersedes a refinancing agreement for Home struck only three weeks ago with a group of US investors. Page 15

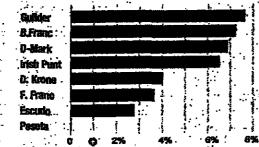
Cadiltac Fairview gets court protections Cadillac Fairview, Toronto-based property developer with debts of C\$5.3bn, has obtained court protection from its creditors while it tries to stitch together a financial restructuring. Page 17

Mercedes-Benz to return to profit: Mercedes-Benz, the luxury car subsidiary of Germany's Daimler-Benz, will return to profit this year following losses of more than DM1.2bn (\$760m) in 1993, chahman Helmot Wetner said. Page 17

panies provide £331m for Lioyd's: The extra 5331m (\$516m) in corporate capital Lloyd's of London has attracted for underwriting next year has come from almost 30 companies, the insurance market said. Page 16

European Monetary System: The pre Christmas trading week saw the D-Mark climb above the Irish punt in the EMS grid. The French franc fell below the Danish krone as political uncertainty undermined the currency. The gap between strongest and weakest currencies widened noticeably as political worries in France, Spain and Italy (outside the grid) encouraged a move into safebaven currencies. Currencies, Page 20

December 23, 1994 EMS: Grid



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the quilder which move in a 2.25 per cent band.

Gazprom lists western investors: Gazprom the world's largest gas producer, and its merchant bank adviser, Kleinwort Benson, have drawn up a list of western industrial companies expected to take stakes in the Russian company's planned share offering in 1995. Page 15

Lord Archer hurt in car crash: Best-selling author and former UK Conservative party deputy chairman Lord Archer was slightly injured when his car crashed on a motorway near London.

Too many cooks: UK Ministry of Defence top brass were urged to tighten their belts after the dis-closure that 114 officers are entitled to cooks' services which will cost £2.4m (\$3.7m) this year. Page 6

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By Ted Bardacke in Mexico City Mexico's financial troubles deepened

yesterday as the peso fell to record lows and the government seemed unable or unwilling to halt the slide.

The peso's sharp fall heightened con-cerns about the overall health of the Mexican economy, especially inflation, economic growth and the burden of rising interest payments on foreign debt. The government has yet to explain how it intends to tackle these problems.

The lack of a clear policy has been widely blamed for increasing foreign

investors' worries about the Mexican market, and the resulting demand for

At midday, the peso was trading at 5.6 to the US dollar, 8.2 per cent lower than Monday's close. Since December 19, the peso has lost 38 per cent against the

President Ernesto Zedillo had been conspicuously absent in recent days, and there were reports that he had cancelled a planned address to the country vesterday as the currency continued to

Lex	Page '
Peso's double wham	_
Currencies	
World stocks	•

ering addressing the nation but would wait until he could outline a specific programme to deal with the crisis. That plan, say finance ministry officials, is still being developed, and the economic

team is waiting for the peso to stabilise. "This rate is not reflective of anything

but uncertainty," said Mr Petru Vaduva, an analyst at Bear Stearns in New York. "No one is looking at parity or purchas-ing power or anything. The government has not given any strong indications of where it is going and people just want to get out of the market."

حيكذا من الاحل

The main indicator of the Mexican stock market was down 0.46 per cent at midday yesterday. Leading Mexican stocks in New York, where they are valued in dollars, were also under pressure. Telmex was down 6.79 per cent at 37%, ICA fell 14.84 per cent at 16% and Telev-

Investors seemed to be ignoring poter tially good news from the southern state of Chiapus, where troops have been sent to counter rebel forces.

D8523A

The federal government has accepted Bishop Samuel Ruiz of San Cristobal de las Casas in Chiapas, as mediator, which was one of the rebels' conditions for the reopening of negotiations.

In the past few days there has been a lot of "decision and determination", Bishop Ruiz said. "It is our impression that there could soon be an accord to halt the current [troop] movements and

War to continue until rebels disarmed and leader ousted

# Order will prevail in Chechnya, vows Yeltsin

By John Lloyd in Moscow

Russian President Boris Yeltsin promised a sceptical nation yesterday: "Order and peace will be restored in Chechnya." But he made clear that the two-week war would not be halted until all Chechen units were disarmed and the regime of General Dzhokar Dudayev, the region's leader, replaced.

In a 30-minute televised address, he softened the government's message by calling a halt to the bombing raids on the Chechen capital, Grozny, and by offering negotiations between senior Russian officials and Chechen leaders.

Mr Yeltsin said some Chechen leaders understood that further resistance was "senseless". His promise of an end to the bombing was somewhat compromised by a later announcement by the defence ministry, which claimed that the use of laser-guided bombs would guarantee pinpoint accuracy and avoid civilian casu-

The president's address. strongly and clearly delivered, was in large part directed at the more than 10,000 Russian soldiers now fighting determined resistance in Chechnya. The Russian army's leadership has been openly divided over the cam-

paign.
"You have," Mr Yeltsin said, "a defined mission: to disarm the gangs of bandits and secure the

handing over of the destruction of their heavy weaponry. I ask you to bend all of your efforts to fulfil the tasks assigned to you."

Mr Yeltsin spoke distinctly and showed no signs of after-effects from a nose operation that kept him in a Kremlin clinic for most

of the early phase of the conflict. He made two brief swipes at the liberal politicians and the media opposed to the war. He said that the former were serving their own ambitions and some of the latter were funded by "Chechen money". He gave no details of the allegation.

Nor did he comment on the more serious opposition to the war from senior military commanders including deputy defence ministers, now reportedly under sentence of dismissal He said the breakaway republic, which proclaimed its indepen-

dence at the end of 1991, endangered the stability of Russia. Proclaiming that no region of Russia had the right to secede. the president said that "the longer the situation in Chechnya continues, the greater the destructive effect" to Russia's stability.

He sought to reassure the Che-

chens that the republic would be restored to peace and to economic stability, but claimed that the Dudayev regime had Continued on Page 14

Yeltsin tries to quieten chorus of criticism, Page 2 | are due in the spring. Picture AP



# French sever transport links with Algeria

Air and sea passenger links to Algeria were suspended yesterday after the French government moved to reduce the threat of terrorist attacks by Algerian Islamic militants.

The moves follow Monday's storming of a hijacked Air France airliner in Marseille in which four Islamic terrorists were killed. The terrorists, members of the Armed Islamic Groun (GIA), a militant organisation opposed to the Algerian militarybacked government, were protesting against French support for the regime.

The hijack was the most dramatic action taken against foreigners by Algerian Islamic militants. It fuelled fears that the violent conflict between the militants and the Algerian government could spill into France and

other western countries.

Fears of further attacks were heightened by the news that three French Catholic priests and one Belgian priest had been killed in Algeria yesterday. An official at the foreign ministry said it was unclear whether

the attack was in response to the deaths of the hijackers, but that it demonstrated the threat to foreigners living in Algeria.

The killings took to 80 the number of foreigners killed in Algeria since the GIA, which has admitted responsibility for the hijacking, ordered all foreigners more than a year ago to leave or

intensified since the cancellation of general elections in 1992 which the Islamic Salvation Front was poised to win.

Yesterday's deaths marred a triumph for Mr Edouard Balladur, the French prime minister, who received praise from government and opposition politicians and from foreign governments for his handling of the hijacking crisis. His decision to order the rescue operation is seen as strengthening his hand in presidential elections due in the

The tough action was backed by Mr Charles Pasqua, the hardline interior minister and a potential prime ministerial candi-

Mr Pasmia said there was evidence to suggest that the hijackers were preparing a suicide mission over Paris. He declined to give details, but passengers said that the hijackers had indicated they would crash into the French capital or explode the aircraft

Mr Alain Juppe, the French foreign minister, urged a democratic solution to the crisis in Algeria and denied that Paris was backing the Algerian government against its Islamic opponents. "We are not backing a regime or government . . . The only side which we

> Continued on Page 14 Poli boost, Page 2 **Editorial Comment, Page 13**

# Three top officials quit in **Tokyo bureaucracy battle**

By William Dawkins in Tokyo

Three top Japanese civil servants, including the top bureaucrat at the powerful Ministry of International Trade and Industry, were forced to resign yesterday.

The departures mark a significant victory for the government in its struggle against bureau-

A cabinet meeting accepted the resignations of Mr Hideaki Kumano, vice-minister at Miti and its most senior official; Mr Sozaburo Okamatsu, the Miti vice-minister for international affairs who is in charge of trade talks with the US; and Mr Kiniu Atarashi, chief secretary at the Science and Technol-

They are the most senior casualties so far in the battle between politicians and bureaucrats and represent another blow to the lectining influence of Miti, which claims credit for overseeing

Japan's industrial rise after the organisations to be considered second world war. Miti was, until recently, the only ministry able to challenge the conservative Ministry of Finance, but morale has been crippled by political infighting over the past 18

months. The upheaval is likely to delay economic deregulation, a policy promoted by Miti but viewed

Weak rebound for Japanese ...Page 4 economy... "Losing our grip?" ...... Page 13

warily by the Ministry of Finance. Mr Atarashi resigned because of a row with Ms Makiko Tanaka, the Science and Technology Agency's politically appointed director-general, to whom he was chief adviser. He angered Ms Tanaka by warning her not to name bodies affiliated to the agency in response to a government request for state

for closure. His intervention was condemned, in particular, because the cuts were seen as part of the government's campaign to trim bureaucratic power. Mr Tomiichi Murayama, the

French prime minister Edouard

Balladur, pictured after a

cabinet meeting vesterday, has

been praised by government

and opposition politicians for

his handling of the Algerian

hilacking crisis. His decision to

order the rescue operation is

seen as strengthening his hand in presidential elections which

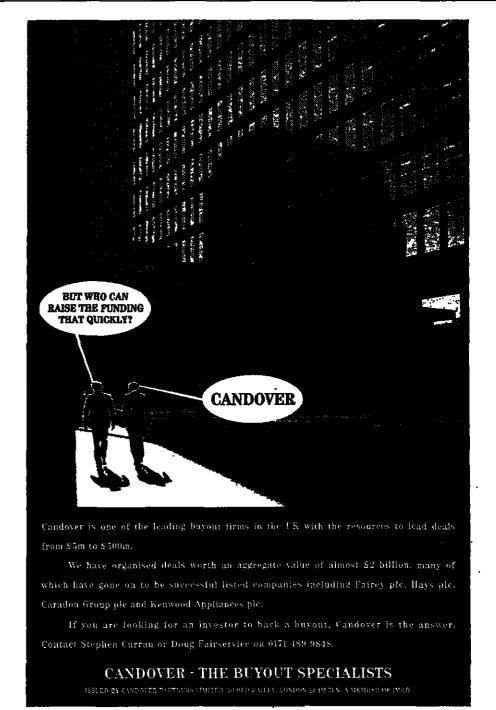
prime minister, said the dis-missal of Mr Atarashi, who will return to Miti, was unavoidable. By Japanese standards, the shift is a serious loss of prestige. Mr Kumano's resignation from

Miti is the result of a row over the dismissal a year ago of a senior Miti bureaucrat for hastily promoting an official. This official happened to be an LDP elec-tion candidate and the party is taking its revenge against bureaucrats who opposed him.

Mr Kumano is to be replaced as vice-minister by Mr Tomio Tsutsumi, head of industrial policy. Mr Okamatsu is to be replaced at international affairs by Mr Yoshihiro Sakamoto, directorgeneral of international trade

# CONTENTS

O THE FINANCIAL TIMES LIMITED 1994 No 32,559 Week No 52 LONDON · PARIS · FRANKFURT · NEW YORK · TOKYO



# Yeltsin tries to quieten the chorus of criticism

By John Lloyd in Moscow

President Boris Yeltsin's long-awaited address to the nation on the Chechnya crisis, confidently delivered yesterday afternoon, was a judicious mix of resolu-tion to finish the job of disarming the "bandit groups" who support Chechen leader Dzhokar Dudayev and protesta-tions of respect for the peaceful people of Chechnya, for their religion (Islam) and the need to restore their economy.

At its core was the same offer made a reek ago: talks with leaders "who understand that further military confrontation is senseless", and with only one item on ing of all illegal groups. However, the president dwelt at length on the reasons for the Russian military intervention.

These, he said, were the three-year state the illegality of a regime not recognised by the former laws of Chechnya, by federal laws or by other states, and the criminalisation of a regime which, he claimed, gained most of its revenue from arms and drugs trading, and from the diversion to its own use of federal funds meant to pay pensions and other

In its care for Russian fears about a long and bloody war and for Chechen sen-sibilities, the speech reflects Mr Yeltsin's

need to attempt to placate, or at least reduce, the anxieties and bostilities of a number of senior military officers and several of his aides and advisers who have

opposed his policies in Chechnya.

The most outspoken in the ranks of the military have been General Boris Gromov, a deputy defence minister, General Alexander Lebed, commander of the 14th Army in Trans Duester, and - less explicitly but more powerfully - General Eduard Vorobyev, deputy commander of land forces who offered his resignation rather than lead the Chechen mission, On Monday, speaking to veterans of the Afghan war, General Grossov, the former

likened the Chechen affair to the Afghan debacle. He called it a "woeful, badly thought-out move ... which placed [the leaders') political ambitions and the lives main thing I do not understand is for people have to die", he said.

General Gromov, together with two other deputy defence ministers - General Georgy Kondratyev and General Valery Mironov, the latter of whom was Gen Gromov's deputy in Afghanistan - may pay the price for their insubordination. Mr Sergel Yushenkov, the forthrightly antiwar chairman of the Duma defence committee, claimed on Monday that a decree

had been prepared sacking all of them. He said that the ostensible reason would be a reorganisation of the defence ministry: the real reason, however, was their refusel to take part in the "shameful Che-

chen war". In a current affairs programme on Sunday night, Mr Emil Pain, a presidential adviser on ethnic problems, appealed to Mr Yeltsin to rethink his position and switch from military tactics to negotiation while there was still time.

Mr Pain, according to the programme, was speaking on the part of a wider group of advisers, including Mr Gergy Satarov, Mr Leonid Smiryagin, Mr Mark Urnov and others. These men, of a liberal bent,

have voiced veiled or explicit criticisms of the action over the past week at the risk of their own positions. For the mo like the generals, they have not been sacked and may have seen their opposi-tion rewarded in the softer content of the

However, the war will continue. If the Chechen rebellion is crushed, sackings and resignations appear inevitable. That, in turn, means that the remaining liberals around Mr Yeltsin will be joining the ranks of the opposition. More alarmingly, a number of generals, popular with their brother officers, will be relieved of duty but not necessarily of political ambition.

French

proves its

team

# **Scalfaro** intent on taking his time

By Robert Graham in Rome

No quick solution to Italy's likely yesterday as President Oscar Luigi Scalfaro resumed

He spoke first to Mr Carlo Scognamiglio, senate speaker and a possible interim prime minister, and Ms Irene Pivetti, speaker of the chamber of deputies who has also become an important constitutional figure in the search for a new govern-

President Scalfaro, who can dissolve parliament or invite someone to form a new administration, intends to proceed cautiously. He will spend at least the rest of the week in formal discussions with all the main political figures in an attempt to avoid early elections following last week's resignation of the Berlusconi gov-

His determination was emphasised yesterday in a let-ter to union leaders praising their "civic sense" for declaring, in a pre-Christmas message, that early elections would harm the country.

This view has placed him in a potentially dangerous direct conflict with Mr Silvio Berlusconi, the outgoing premier, who is determined that elections be held by early April at the latest in order to gain maximum benefit from a sympathy

The media magnate turned politician continues to enjoy solid support for a snap elec-tion from Mr Gianfranco Fini, leader of the neo-fascist MSI/ National Alliance, principal partner in the rightwing coali-tion that governed Italy since May. However, the other main share this view.

All are agreed that a quick election would be against the movement's interests. This has weakened Mr Berlusconi's hand but has done nothing to belp find an alternative solu-

One new element in this uncertain picture is the plight of two senior figures closely linked to Mr Alfredo Biondi. the outgoing justice minister and one of the coalition's most controversial members. Over Christmas it was revealed that Salerno magistrates had advised Mr Ugo Dinacci, chief inspector at the justice ministry, that he was under investigation for alleged links with the Camorra, the Naples Mafia, for allegedly helping "fix" triforefront of the government's campaign to bring anti-corrup-

cenzo Vitale, deputy head of Mr Biondi's office at the justice ministry, has come under istrates for alleged abuse of office - which he denies provided to Sicilian businessmen and politicians suspected

# PM's standing enhanced but France faces growing threat from Algerian war Hijack drama gives Balladur poll boost

Edouard Balladur yesterday resumed his holiday in the Alps to weigh the bitter sweet implications of France's Christmas hijack drama. His own standing as prime minis-ter and presidential hopeful has been enhanced. But his country has been dragged towards the frontline of Algeria's civil war and faces further threats from the torment of its former colony.

In ordering security forces to storm an Air France airliner, which had been seized on Christmas Eve by Islamic opponents of Algeria's military-backed regime, Mr Balla-dur threw off his cautious image. Monday evening's oper-ation, in which the 169 passengers were rescued, was widely halled as a success for a premier hitherto dogged by a reputation for prevarication and

"France received its own Action Man for Christmas", said one diplomat. "He has succeeded in the first major crisis he has faced since he took

For the prime minister, the timing is significant. Within the next few weeks he is expected to declare his candidacy for presidential elections due in the spring. The decision earlier this month by Mr Jacques Delors, European Commission president, not to run as Socialist candidate, left Mr Balladur favourite to succeed Mr Franther strengthen his hand Satisfaction, however, will be tempered by the implications

of the hijacking, the most daring assault yet on foreign interests by Islamic opponents of the Algerian regime. The attack underlines the risks inherent in French policy towards its former colony and the growing threat of the civil war spilling into France. For the first time since the Algerian war of independence we are seeing Algerian terrorism on French soil," said one Paris

university professor. Mr Alain Juppe, the French foreign minister, has warned that the violence in Algeria is set to continue and that France will step up security measures. Air links between the two as a result of the hijacking.

France's policy has brought it increasingly into conflict with opponents of the Algiers regime. Since the cancellation ил 1992 of elections which the Islamic Salvation Front (FIS) was poised to win. France has provided support and financial backing for the government to try to contain the conflict.

This stance reflects a series of concerns. In particular, Paris is eager to avoid a flood of refugees, swelling the ranks of the 1m or so Algerians already living in France, fueling immigration tensions and playing into the hands of extreme-right politicians such as Mr Jean-Marie Le Pen, head

parts in London and Washington, has sought to promote a negotiated solution. But this s been overshadowed by the hardline approach of Mr Charles Pasqua, the powerful interior minister, who has launched a series of crack-downs on Moslem fundamentalists in France. In November. for example, Mr Pasqua claimed to have broken a sup-

Mr Pasqua's actions appear to have public backing. But they have drawn France into firing line of Algerian Islamists, in particular the Armed Islamic Group (GIA), the most militant of the forces opposed to the Algerian regime of President Liamine Zeroual. The GIA claimed responsibility for the hijacking, describing the action as a response to the

port group for Algerian guerril-las following a dawn swoop which netted 90 suspected

Islamic radicals.

Such hostility will only be heightened by the killing of the four hijackers. As one diplomat in Paris put it; "France has shown that it will act tough. This could dissuade further attacks. But it could equally

military and financial aid to

With its policy of containment under strain, France is being pushed to reconsider its relationship with the Algerian government. Mr Juppé denied it was considering a policy shift, but he talked of tensions



Emotional scenes as friends and relatives greet hostages freed from the hijacked aircraft on their

during the hostage crisis and sought to distance France from close support for the regime. "We are not backing

regime or a govern-ment...the only side we are backing is that of democracy, he said. "This message is directed to the Islamists as well as to those who back the policy of all out repression." France may now try to step up its contacts with Algeria's

Moslem groups in an attempt to ease tensions and break the deadlock in Algiers. Sources in Paris say the government has already sought to influence the FIS through discussions in Tehran and Khartoum.

how far France seems prepared to move. According to Mr Juppé, democratic forces have still to emerge with a political platform in Algeria. In the meantime, he said, France and the international community should provide financial aid to the Algerian people to avoid "chaos". However, such economic support, which has totalled about FF138bn (£4.5bn) in 1994, is fiercely opposed by the Islamic fundamentalists. They believe the financial assistance is propping up the regime and reject France's

assertion of impartiality.

A further obstacle to French strategy is lack of progress in to Algeria's woes. In November, President Zeroual promised elections by the end of 1995. But the offer was rejected by militants, who have pledged to continue their armed struggle. Fighting has escalated sharply since negotiations broke down in the autumn. The increased ferocity of the

civil war has played into the hands of radicals who are more willing to go beyond Algeria in pursuit of their struggle. The Air France hijacking has sent a warning to Paris in particular. Despite the events of the past few days Mr Balladur has not been rescued from the Algerian

#### worth By Jimmy Burns The success of the French National Gendarmerie Intervention Group's assault on the hijacked Air France Airbus has served as a reminder of increasing sophistication of anti-terrorist action in the

From the moment on Christmas Eve morning when the airline was taken over in Algeria, the French govern-

rehearsed plan of action. over whether or not to negotiate was a ploy by security

four brigades each made up of 15 professional police and ex-

elapsed between the hijack and the grounding of the aircraft in

Throughout this period the

The GIGN is just one of several specialised anti-terrorist units which France has established over the past two decades to deal with the threat of international terrorism in

Together with Britain's SAS wide international recognition Controversy has never been

far behind the actions of these units, however. They have to tread a fine line - often blurred by ministerial divisions - between what is politically acceptable and what is a military necessity.

It was Castro supporters who initiated aircraft hijacks in 1961 diverting four airliners to Havana, the Cuban capital, But it was in the late 1960s and early 70s that the practice was used increasingly by mainly Middle East groups to highlight their cause and wherever possible, to secure the release

that as long as a government holds firm and refuses to give in to terrorists there is less chance of hijacking increasing. However, they have continued with more than 20 taking place in the past two years alone. Some hijackings have been carried out by deranged individuals, others by common criminals bent on extortion. The bulk, however, are the work of political fanatics who believe that the publicity generated by the action is still

# Attention is focused on Algeria's hidden war coalition partner, the populist he dramatic television Some 700 people are dying each week in a vicious civil conflict pictures of the Air Some 700 people are dying each week in a vicious civil conflict

France hijacking con-trast with the near invisibility to the outside world of the conflict in Algeria itself in which some 700 people are dying

Foreign camera teams, either banned by the Algerian government or afraid of being targeted by fundamentalists, have been unable to record what Amnesty International says is "a growing spiral of violence [in which] the security forces and armed Islamist groups [act] in total disregard of international and humanitarian

The hijacking appeared to have been timed to coincide with the third anniversary on December 26 of the general election which the Islamic Salvation Front (FIS) seemed certain to win before the poll was annulled by the military-led

Algerian government. The result has been the loss of 30,000 lives - 25,000 of them. this year alone. An attempt last summer by the head of state, General Liamine Zeroual to establish a dialogue with the FIS leaders, Mr

Abassi Madani and Mr Ali Ben-

hadi, collapsed in October. Too

Supporters of radical Islam have traditionally used violence, notably against "degen-

women and have recently taken to decapitating their victims and keeping their heads. The extreme Islamic Armed Group (GIA), reported to have been responsible for the Air France hijack over the weekend, has burnt down at least 500 schools and a number of university research centres and have been known to gun At the same time, the army,

led by General Mohamed Lamari, the tough chief of staff who believes the FIS can be "eradicated", has turned to torturing and murdering people suspected of supporting it. There are reliable reports that they have burned whole forests to flush out guerrilla groups and have destroyed villages as retribution for the killing of

More than 80 foreigners including four Roman Catholic priests murdered vesterday -

which is largely invisible to the outside world, writes Francis Ghilès Islamist groups - had no wish ber 1993, most of them at the been caught up in the confronto see it succeed and the vio- hands of Islamists whose aim tation between a privileged is to scare away international élite which has held power for capital and knowhow vital to

> companies have withdrawn their personnel. Since its birth five years ago the FIS has been a broad church. Its supporters have included pious members of the middle classes, well educated but radical younger Algerians and unemployed youths who despair of ever getting employ-

Algeria's economy. Embassies

have closed and many foreign

ment or housing. The GIA is the more notorious group, but western officials say that disentangling one radical group from another is to be led by local emirs and the military security forces are suspected of manipulating oth-

The fault-line in Algerian

society runs through family,

tribe and region. Recently a security officer shot a terrorist and when he pulled the bala-clava off the dead man's face, he recognised his son. Intellectuals and members of a generation and the radical Islamists who say that "those who criticise us with their pen will die by the sword".

They view intellectuals such as the writer Tahar Djaout, whom they murdered in May 1993, as "apostates" who deserve the same fate as "Jews, Christians and foreigners who are part of a colonial plot to commit profanities on our country". These events, occurring on

Europe's doorstep are kept not only from the western eye. The authorities have imposed harsh measures on local journalists who are also increasingly victims of fundamentalist

age of the brutality on both sides is in the Algerian government's interests. It is well aware that television reporting in particular could lead some in Europe to question the largely uncritical support afforded it until now by western powers since 1992.

Most western leaders, nota-

rand of France, tacitly endorsed the coup of January 1992. For the past three years the same leaders have been keen to denounce fundamentalist violence but are notably coy about the brutal methods of the army. The US and, to a lesser degree Italy and Spain, have been more even handed in their condemnation of

French leaders have strongly backed the regime and led the chorus for financial support. However, the Algerian government's handling of the hijacking will do nothing to improve its standing in the eyes of its own people.

Other security lapses could be economically costly. Were Algeria's vital oil and gas export facilities at Arzew or Skikdda to be successfully targeted by the fundamentalists, it would be a serious blow to the country's capacity to earn. foreign exchange.

Meanwhile, key civil servants are among the estimated 50,000 professional people who in the past two or three years have joined in exile the esti-

Algerians who left years ago. Many would agree with the Spanish writer Juan Govtisolo that refusing the FIS its electoral victory was "a remedy worse than the disease Algeria's modern history is

one of continuing violence, first during 130 years of French colonial rule which culminated, between 1954 and 1962, in a traumatic war of independence where native Algerians fought the French and civil war prevailed within each camp. Thirty years of social-ism, widespread corruption and lack of freedom of expression have added to the comtry's woes. The fallout of further vio-

lence in Algeria, be it among its Maghreb neighbours or the 2m North African community in western Europe, many of whom live in France, cannot be discounted. Morocco and Tunisia, however, are unlikely "to fall off the shelf", in the words of one senior diplomat. If anything, the violence in Algeria appears to be acting, for the time being at least, as a powerful aversion therapy

Francis Ghilès is leaving the FT to become an independent con-sultant on North African affairs

# 15-5

ment set in motion a well The apparent early prevari-

cation by some French officials The GIGN is divided into

army marksmen with an ministrative back-up which includes signals intelligence During the two days that

Marseilles one of the GIGN brigades practised the assault on an Airbus of the same type. movement and the conversa-

tions of the bijackers were con-stantly monitored by existing listening devices, allowing the commandos to pinpoint those areas of the airliner most suscentible to attack and infiltra

and the Israeli special forces, the GIGN have earned worldfor their record in thwarting terrorist actions.

of political prisoners. Anti-terrorist experts believe



FUTURES CALL

many people on both sides of the divide - the army and the THE FINANCIAL TIMES

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# UK study criticises post-communist state sales By Martin Wolf

The quality of much privatisation in poor, argue Peter Young and Paul Reynolds, in a report from the Lon-don-based Adam Smith Institute, published yesterday.\*

reforms in the approach being taken, what will emerge will not be real market economies, but inefficient, partially collectivised, hybrid economies in which a bureaucratic elite still succeeds in exploiting the bulk of the population," they say. The big mistake, argues the report,

has been to forget the wider goal of establishing a competitive market economy. "Instead, 'technical' privati-sation, without liberalisation, has become the new objective." The report's recommendations

policy with privatisation;
• radical deregulation, combined with removal of barriers to entry of o conversion of all share-holdings

into ones that can be freely sold by their owners; • national share registers, rather than registers managed by companies; • efforts to buy out the interests of

entrenched managers, who remain dominant in most privatised enter-The Adam Smith Institute was the intellectual pioneer of privatisation in the UK. The authors of the report have themselves worked on behalf of the institute as advisers to several

and Mongolia. The report argues that mass privatisation is inescapable, given the scale • better integration of competition of the inherited task. But present

post-communist governments, includ-

ing Bulgaria, Kyrgyzstan, Moldova

efforts suffer from significant defects, including: • the wholesale transfer of unreformed monopolies into the private

 creation of closed joint stock companies, whose shares cannot be sold without company permission; the sale of protected markets rather than just companies: restrictions on the goods and ser-

vices that privatised companies can

conflicts between the different parts of governments involved in pri- use of residual state-owned shares by governments to exercise influence over enterprises; and • the excruciatingly slow pace of pri-

vatisation in most countries. Privatisation, notes the report, "is a necessary, but not sufficient, condition for the creation of a market economy". Furthermore, "the success of

privatisation will be short-lived if the process is managed as an opportunity for enrichment amongst a bureau-cratic or economic elite". One big worry of the authors is over

the failure to integrate competition policy with privatisation. "In some republics, anti-monopoly organisa-tions have reimposed price controls over organisations they deem as monopolies... This constitutes reintroduction of the planned economy by the back door." The solutions include liberal trade and "strong action to ensure that new enterprises are free to enter markets."

A second worry is over how the shares are owned, registered and traded. In Russia, for example, share registries are maintained by individual companies. More important, "closed company privatisation, especially when combined with the preservation of monopolles and a suffocat-ing blanket of regulations, serves to

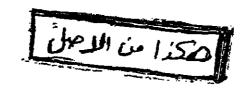
preserve the old economic structure and system".

The persistent tendency towards chaotic over-regulation is a third hig concern. "Too many bureaucrats. notes the report, "still think that reforms are less important than forms."

One result is "the culture of semi-Illegality which prevails in post-Soviet industry and within administrative functions". Yet this is inevitable when, for example, "businessmen operating in Moscow today have to pay 51 separate taxes".

Moreover, "over-regulation also undermines the authority of the state when the very constitutional upheavals of the present make respect for state authority paramount".

\*Peter Young and Paul Reynolds, The Amnesia of Reform, Adam Smith Institute, 23 Great Smith Street, Landon



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#### **NEWS: INTERNATIONAL Argentine** Business turns to a Mercosur sunrise

Paraguay and Uruguay.

Brazil, a market of 150m and

# Talks today on release of US pilot

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Water Contract

A senior US state department official arrived last night in South Korea, en route for talks in North Korea today when he will seek the release of Chief Warrant Officer Bobby Hall, the US army helicopter pilot downed over the North on December 17.

Mr Thomas Hubbard, a deputy assistant secretary of state, was part of the US team that reached the agreement on nuclear non-proliferation with North Korea in October. He was sent on his new mission after North Korean diplomats at the UN had suggested that this would "facilitate a resolu-

Horth

tion" of the problem.

But broadcasts and statements from Pyongyang over the last 48 hours have alleged that the helicopter was on a spying mission and have demanded that the US admit as much. US officials have maintained that it strayed into North Korea while on routine training because of a navigational error. Even so, the US has apologised for the violation of the North's air space. Congressman Bill Richard-

son, the New Mexico Democrat who brought home the body of the other US pilot killed in the incident, said the new mission could strengthen the hand of the North Korean foreign ministry, adding that it was more eager for a resolution than was

the North's military command. Mr Lee Hamilton, outgoing chairman of the House of Representatives foreign affairs committee, warned yesterday that Congress might delay a scheduled US oil shipment to Pyongyang so as to force the

release of the pilot.
The US is to provide 50,000 tons of heavy fuel oil, valued at about \$4.7m (£3m), to North Korea by January 21 as part of the October accord.

However, the US is anxious not to jeopardise the hard-won agreement which appeared to remove the immediate threat of the North acquiring an offensive nuclear capability.

There has been speculation here about a continuing internal power struggle in Pyong-yang after the death last summer of Kim Il-sung ended 45 years of his authoritarian rule. Kim Jong-il, his son and successor, has been seen only intermittently in recent weeks

# market down sharply

By Carmen Pignotti

Argentina's stock exchange had another stormy session yesterday in a cash-squeezed financial market, with blue chips closing 4 per cent down on the day in heavy selling.

But government officials said no fiscal measures would be taken to calm the markets, and refuted rumours that several first-line banks were on the brink of financial collapse. The stock market's selective MerVal index closed at a fresh low for the year of 437.08

The bourse has nosedived 17.2 per cent in the past six sessions, after Brady bonds and Argentine ADRs (those traded in New York) had taken a pounding on the heels of Mexico's shock currency deval-

uation last week. "There's absolutely no chance of a devaluation or any tax increases," Mr Carlos Sánchez, deputy economy minis-ter, said. He predicted that the surge in call money rates from 12 per cent last Thursday to about 25 per cent, and the stock exchange's slide, would be reversed in the short term.

David Pilling weighs Argentina's prospects in a customs union about to take effect The jitters afflicting curwill start to be an important rency and share mar-kets have yet to undermotor of growth," says Ms Debora Giorgi, an economist at mine Argentine confidence Alpha, an economic consulthat the most important ecotancy. Alpha expects that, in nomic event in the near view is 1995, Argentine exports to Bra-Mercosur - the customs union zil will leap by \$1.4bn to about that will from Sunday weld \$4.2bn, and that Argentina's trade deficit with its giant Argentina's market to that of Brazil, as well as to those of northern neighbour - this year

expected to be \$1.1bn - will be

wiped out. In 1996, Alpha says,

exports to Brazil will surge Argentina's largest trading partner, is witnessing a "vigor again, to \$6.1hn. ous recovery of demand" Baring Securities expects the "Brazilian effect" to help reverse the trend of Argenthanks to the initial success of the Real currency plan, says tina's widening trade gap. Next year, Barings is predicting, the Mr Domingo Cavallo, Argentine economy minister. Meanoverall deficit will shrink by while consumption in Argentina is levelling off. 500m to about \$5.0bm.

Argentine exports expected The macro-economic asymmetry [with Brazil] has completely changed," he says. to do best, according to Alpha, are natural gas, wheat, flour, sunflower oil, milk products. When Mercosur was born in cars and autoparts, textiles, 1991, Brazil was in nearhyperinflationary recession leather goods and fish. while Argentine consumer Provinces on the Brazilian demand was booming, the minborder, many of which are

Now the reverse is so, prowell as the milk and wheatviding a welcome boost to producing zones of Santa Fe, Argentine exports, which are Córdoba and Buenos Aires furalready showing signs of picking up strongly. The shift ther south, should receive a particular fillip, it says. There is already evidence (largely anecdotal) of a year-end surge in exports to Brazil, might just be enough to ease what many foreign investors regard as a crucial weakness of Argentina's restructured economy - its vast trade deficit, set to top \$5.5bn (£3.5bn) this year.

produced largely, says the Broda economic consultant, by a 37 per cent appreciation of the Real against Argentina's "Without doubt, Mercosur

nong Argentina's poorest, as

ARGENTINE EXPORTS TO BRAZIL

dollar-pegged peso. This gives Argentina what Broda calls a "phenomenal trading advantage", helped further by the leap in Brazilian consumer nand thanks to the slaying of hyperinflation.

Mr Marcos Devoto, a food analyst at Santander Investment, gives the example of Argentine cheese producers who cannot buy enough milk to supply the resurgent Brazilian market. Customs officials on the frontier are reported unable to keep pace with the

Mr Devoto says that Brazil today is experiencing what happened in Argentina in 1991 when the destruction of hyperinflation unleashed pent-up

The impact of the formal start of Mercosur itself is expected to be less dramatic. Although free trade for the

majority of goods within the Mercosur bloc will start on Sunday, in practice most items

already face only minimal tariffs after recent reductions. "There will not be an explosion in January," says Mr Cavallo, "It's a continuation of what was begun in 1991."

One change that could have a marginally negative impact on Argentine hopes to raise competitiveness - and hence exports - is the end of dutyfree imports of capital goods. Argentina, which has tried to encourage its dilapidated industry to re-equip with modern machinery, must now bow to the demands of Mercosur's common external tariff, in par-

ticular to the wishes of Brazil. Because Brazil wants to protect its own capital goods industry, Argentina has been forced to agree to a gradual increase of tariffs on such items to 14 per cent by 2001. Even so, Argentine companies show every sign of having taken advantage of their oppor-tunity. Capital goods imports

went up by 60 per cent to \$3.3bn in the first seven months of 1994 against the equivalent period of 1993. Partly because of this, the government expects exports to increase by 20 per cent next

Some companies have also been thinking ahead, in terms

of taking advantage of new Mercosur-driven opportunities. Cargill, the multinational commodity trader with important operations in Brazil and Paraguay (in Argentina, too, where it is the biggest food exporter). is "already evaluating ways of exploiting the synergies." according to Mr Hugo Kraine,

public affairs manager. He believes, however, that traditional wisdom, which regards Argentina as naturally strong in the food sector and Brazil as the obvious regional centre for mass-produced con sumer items, may be flawed. Without (the distortionary effects of inflation, the real competitive advantage may turn out to be quite different,

he says. Most analysts agree that some Argentine companies will suffer and that the need for greater competitiveness may throw more people out of work Unemployment is already high. "The protound productive transformation being set in motion by Mercosur could be painful for many," says Alpha. Brazilian industrial muscle will force Argentine companies to specialise in their areas of strength, it adds.

"All this integration is definitely likely to reallocate industry," says Mr Kraine at Cargill. "The end of this film

# Lone Star state outshines NY

It has not been a great year for New York. Not only did the state vote out of office the most distinctive US governor, Mr Mario Cuomo, but it will wake up today to the news that it can no longer call itself the second most populous state in the union after California.

That honour, say estimates from the Commerce Department's Census Bureau, now belongs to Texas. The Lone Star state added a net 356,000 residents in 1994 to reach 18.4m. New York's nugatory 16,600 growth left it at 18.2m. The reasons for the advance of Texas were broad-based,

showing the extent to which it has recovered from its early and deep recession in the 1980s. Its residents were the second most fecund in the country, with births outstripalso among the most attractive to immigrants, adding a net 86,000 from other states and a further 75,000 from overseas.

New York recorded a natural increase of 114,000 and a foreign immigrant rise of 101,000. but this was almost entirely offset by the more than 200,000 leaving the state for greener

But at least New York had the consolation of discovering that California is no longer the

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golden land of opportunity, at least for US citizens. Its net loss of residents to other states rose to 426,000 (1.4 per cent of its population), a testament to the seriousness of its recent economic problems.

California still grew overall, by a net 214,000 to 31.4m, on the strength of a natural increase of 258,000 and foreign immigration estimated at 272,000. This last figure only

refers to legal immigrants.

California's loss mostly stayed out west. Eight of the ten fastest-growing states were in the region. Neighbouring Nevada was the US leader with a growth of 5.4 per cent, followed in order by Arizona. Idaho, Utah, Colorado, New Mexico, Montana and Oregon.

Most of these states are underpopulated, which means that the largest numerical increase (a net 1.3m people) South. Texas was followed by Florida, Georgia, North Carolina, Tennessee and Virginia, all in the US top ten as measured by new heads.

At the other end of the scale of attractiveness, Connecticut, Rhode Island and the District of Columbia all suffered population loss. The US capital, losing a net 9,000, brought up the rear and, as its hopes of statehood fade further, has fewer people than even Vermont.

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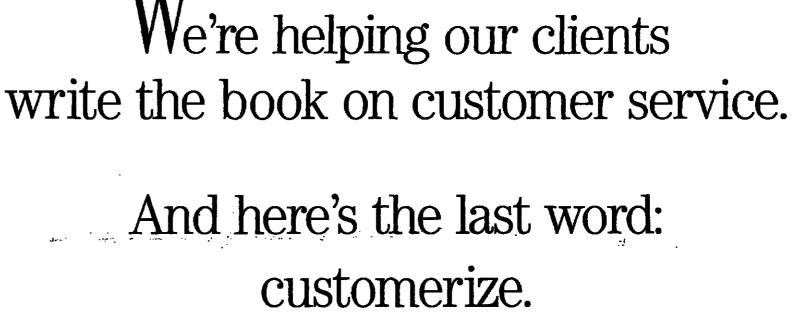
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#### INTERNATIONAL NEWS DIGEST

# Settlement row in West Bank

Groundwork on a new suburb for 500 families in the West Bank Jewish settlement of Efrat, south of Bethlehem, has thrown the Israeli-Palestinian peace process into doubt

The Arabs of the neighbouring village of Khader claim they have grown vines on the disputed hillside for centuries, the settlers retort that they bought part of the 125 acres involved and that the rest was government land. To the Palestinians, the suburb looks more like a new settlement that an expansion of Efrat, which houses 1,000 families.

Two of Prime Minister Yitzhak Rabin's ministers have questioned the wisdom of building it when Israel is negotiating peace through territorial compromise. The decision will be reviewed at a cabinet meeting next Sunday.

After violent clashes yesterday between the villagers and the Israeli army, Mr Sa'eb Erakat, the Palestinian Authority's local government minister, protested: "This is the graveyard of the peace process.

Mrs Shulamit Aloni, Israel's outspoken communications minister, was the first to condemn the project. "What has been done here," she said, "is theft by force of arms. We have to decide if we want to go forward towards peace, or if we want to go towards unending terror."

Mr Moshe Shahal, the police minister, agreed. Israeli forces yesterday arrested 45 Arab demonstrators and Israeli peace campaigners, who joined their sit in on the hill-side. After the protesters had been evicted, two buildozers began levelling the ground. Eric Silver, Jerusalem

#### Last-minute Iberia strike talks Iberia, Spain's financially-crippled national carrier, held last minute talks with its pilots yesterday to avert a strike against pay cuts and redundancies that is scheduled to start today and will run over the peak holiday period until January 8.

The government ordered the pilots to maintain 50 per cent of the scheduled flights during the strike under minimum service guidelines for public companies. Anticipating a breakdown in the 11th-hour negotiations, the airline said it had cancelled 220 flights today including all those to European destinations served by another airline. Tom Burns, Madrid

#### US consumer confidence up

US consumer confidence rose nearly two points in December, to 102.2, its highest level in more than four years, the Conference Board, a New York business analysis group, reported

Confidence varied substantially by region with gains in central and southern regions offset by modest declines on the east and west coasts

Separately, the National Association of Realtors reported a 2.6 per cent decline in sales of existing (as opposed to new) homes between October and November, to a seasonally-adjusted annual rate of 3.81m. Sales were 7.5 per cent down from November last year. Analysts blamed sluggish sales on recent increases in mortgage rates. Michael Prouse, Washington

#### Boeing wins German orders

Boeing, the Seattle-based aircraft manufacturer, has announced orders and options worth an estimated \$692m (£443m) from German airline customers.

Air Berlin, the charter operator, is ordering six 737-800s and one 737-400. It has an option on four more 737-800s, a forthcoming "next generation" stretched version of the current 737-400. Lufthansa German Airlines has also ordered one 747-400, which will be its 19th 747. Boeing said the purchase breaks a five-year lull in long-haul aircraft orders by the airline.

Two other German airlines, Berlin-based Germania and Munich-based Bavaria Finggesellschaft, have also said they intend to order next generation 737s, said Boeing. Last month Hapag-Lloyd, another German carrier, announced the first 16 orders for the 737-800. Andrew Baxter, London

#### Russian oil market reform

A new system of regulating the Russian foreign and domestic oil markets will come into force on January I, according to a senior Russian official. The system seems certain to run counter to the views of the International Monetary Fund and the World Bank, and thus threatens the delivery of the crucial aid to the Russian budget by these institutions next year

Mr Andrei Dogayev, a deputy trade minister, told the Interfax news agency yesterday that a new system - scrapping the oil export quotas but replacing them with a requirement on oil companies to dedicate 65 per cent of their output to domestic consumers - had been "definitively agreed". He also said that the present system, under which 14 approved companies will have the exclusive right to export oil, would be maintained, and that tariffs and other methods would be used to regulate exports. John Lloyd, Moscom.

#### UN sees 'progress' in Bosnia

UN officials yesterday cited progress in negotiations on the

details of a four-month ceasefire in Bosnia. Two Bosnian government soldiers were wounded around Bihac, the embattled Moslem enclave in the northwest. But a temporary truce appeared to be holding. Winter weather also helped slow the fighting. General Sir Michael Rose, UN commander in Bosnia, yesterday met Mr Ejup Ganic, vice-president of the Moslem-Croat federation, to work out the details of the four-month cessation of hostilities, mediated by Mr Jimmy Carter, former US president and due to come into force on

The Moslem-led Bosnian government yesterday disputed UN reports that the truce had taken hold in Bihac, which is ringed by Serb forces from Bosnia and neighbouring Croatia. Mr Ganic called for the withdrawal of the Serb forces from Croatia, Laura Silber, Belorade

#### Turkey orders Islamists jailed

A Turkish court has convicted 86 Islamic fundamentalists of murder and rioting, sentencing them for up to 15 years in jail for their part in disturbances last year in the city of Sivas in central Turkey that lead to 37 deaths.

In July last year the defendants surrounded and set fire to a hotel where an arts festival was being beld, killing 37 people, most of them writers, artists and actors. This was the worst outbreak of fundamentalist violence in recent years in Turkey, highlighting the growing strength of Islamic extremism. John

### Corruption worries Mahathir

Dr Mahathir Mohamad, Malaysia's prime minister, says he is worried that corruption recently disclosed in the Malaysian football league might spread to the country's political system. Malaysian police have arrested at least 50 football players in ecent days on suspicion of fixing the results of matches. Dr Mahathir said that he was concerned that if people were willing to offer money to ensure a side wins in a football match then they might also indulge in similar practices in the political arena.

The investigations into football bribery in Malaysia comes at a time of mounting allegations about corruption in various sectors of Malaysian society. Kieran Cooke, Kuala Lumpur

## Bulgaria's ex-Communists win

Bulgarian President Zhelyu Zhelev yesterday urged the Socialist party of former Communists, the clear winner of the December 18 elections, to form a government without any ally. Confirming previously announced unofficial results, Ms Ralitsa Negentsova, a spokeswoman for the Election Commission, said the Socialists won an absolute majority of 125 seats in the 240 seat parliament. Their main opponent, the staunchly anti-Communist Union of Democratic Forces, gained 69 seats.

The Socialists have been seeking a multi-party government. which they say is necessary to deal with Bulgaria's deeply rooted economic problems. AP, Sofia

# Mandarins feel power of sword

Tokyo's top bureaucrats are being shaken up in their struggle with politicians, writes William Dawkins

he office blocks of Kasumi-mourns a retired official. gaseki, Tokyo's civil service district, were shaken yesterday when three of the country's top mandarins, in charge of industrial, international trade and technology policy, lost their jobs.

Ministers of the conservative threeparty government coalition yesterday approved the resignation of Mr Hideaki Kumano, vice minister (the top bureaucrat) at the Ministry of International Trade and Industry, which took pride in being the archi-tect of Japan's industrial success and is a keen advocate of economic

His right-hand man, Mr Sozaburo Okamatsu, vice-minister for interna-tional affairs - the top trade negotiator - stood down. With them went Mr Kinju Atarashi, chief secretary of the Science and Technology Agency, a Miti fiefdom which runs the country's first home-grown space rocket, suc-cessfully launched last summer.

They are the senior victims of the ruling Liberal Democratic party's campaign to reassert power over the public administration, which follows the party's return to office six months ago after its first humiliating year in pposition for nearly four decades. The purge further destabilises Miti,

already struggling to find a new identity to replace its redundant role of ineering industrial growth. It may take 10 years for morale to recover.

The Miti-mandarins' alleged sin was to get in the way of politicians' attempt to strike a new balance

between elected representatives and the holders of bureaucratic power. This is a popular theme on all sides of Japanese politics. Public feeling is shifting away from a public administration perceived as more sensitive to its own interests than to the citizen's. Bureaucrat-bashing excites increasing competition between political parties,

Mr Kumano, the Miti boss, was blamed for failing to stop, and by implication for conniving in, the dismissal, by a previous government almost exactly a year ago, of Mr Masahisa Naito, former head of Miti's

in the absence of significant policy

industrial policy bureau.

Mr Naito, until then next in line to succeed Mr Kumano, was ousted for prematurely promoting a young offi-cial who was about to stand for the LDP. Mr Ryutaro Hashimoto, the Miti minister and a rising star in the LDP, only delayed the sackings because he was waiting for the 1995 budget to be completed, say officials.

Meanwhile, Mr Atarashi lost his job because of a row with his political boss, the formidable Ms Makiko Tanaka, the agency's director general. Unwisely, he told Ms Tanaka to restrain a government campaign to trim the number of departments,

# Weak rebound for Japanese economy

lingering deflationary pressures. reinforced predictions of a weak rebound, Emiko Terazono writes.

Industrial production for November rose 2.7 per cent from the previous month, and 5.9 per cent from a year earlier on an unadjusted basis, thanks to output growth in sectors including electrical machinery and steel. Industrial shipments rose 2.8 per cent from the previous month while the inventory index dropped. 0.2 per cent.

Labour conditions showed a slight improvement, with the unemployment rate for November at 2.9 per

Japan's economic recovery was confirmed by statistics released by the government yesterday, although a fall in consumer prices, indicating remained flat for the third consecutive month at 0.64, indicating 64

> Strong November construction order figures reflected a recovery in private sector capital spending. The figure rose 20.8 per cent from a year earlier, with private sector orders rising 13.9 per cent and public sector orders advancing 31.8 per cent. The construction ministry said housing starts rose 4.5 per cent from the pre-vious year to 136,983 units, up for the second consecutive month.

However, consumption figures indicated that the downward pressures on prices were still evident. The Min-

istry of International Trade and industry said large retailers' sales last month rose 0.3 per cent from a year earlier, the first increase in four months. Sales at department stores offers for 100 candidates.

rose 0.1 per cent, the first increase in 33 mouths Meanwhile, the December consumer price index for the Tokyo metropolitan area, a leading indicator for the national figure, fell 0.5 per cent from the previous year, due to lower prices on clothing and other manufactured goods. For the whole year, the CPI for Tokyo rose 0.7 per cent, the first increase of less than 1 per

cent since 1987. Nationwide, the CPI for November fell 0.3 per cent from the previous

reportedly warning her that government offices were "public organs... not a minister's personal obsession" He should have known better. Ms Tanaka, 51, the daughter of former prime minister Mr Kakuei Tanaka, is a popular and much publicised critic

of excessive bureaucratic power. She and a generation of younger politicians want to break with the tradition under which ministers were merely ministries' meek figureheads. They would read from scripts prepared by civil servants, leaving policy formation, parliamentary questions, and sometimes international negotiations, to officials.

Ministers were kept weak by the former LDP faction system, in which they changed jobs every two years or so to make way for the next faction's candidate. But the LDP factions were finally dissolved a week ago, in con-nection with the political reforms that took effect on Christmas Day, a deep blow to the old order. Now, "team-work between cabinet ministers and the people who shoulder public administration is necessary," argues Mr Yohei Kono, LDP president.

Yesterday's bureaucratic bloodlet-

ting is a consequence of a process started in summer 1993 by Mr Morihiro Hosokawa, the first non-LDP prime minister for 38 years, when he launched a deregulation drive. Ostensibly, deregulation was supposed to promote consumer demand and open the economy to imports, in which Japan had the support of trade partners sceptical of seeing change to a tightly protected system.

But deregulation won political popularity as an attack on the bureaucracy. Mr Naito's resignation, in December last year, brought this into the open. When the LDP returned to office in June, it took up deregulation as an electorally popular policy, despite its own conservative justincts. The government plans to publish the country's first white paper on

deregulation early next year and has launched a review of 92 state agencies - the issue on which the unfortunate Mr Atarashi committed his self-destructive gaffe. There is another dimension to all

this. The bureaucracy has also become a battleground between the LDP and the opposition New Frontier party, whose members formed the two

previous coalition governments. Many saw the hand of Mr Ichiro Ozawa, the NFP's strategic master-mind, in Mr Naito's dismissal. Equally, the hand of Mr Noboru Takeshita, the LDP's shadow shogun and former prime minister, is thought to be behind yesterday's sackings.
Yet the humbling of Miti may not

go entirely to the politicians' script. It will, in the short term, further strengthen the Ministry of Finance, untouched by this battle, rather than boost the power of the LDP, warns the

Until this row, Miti was the only ministry strong enough to counterba ance the finance mandarins' fiscal austerity and conservatism, he points out. The Ministry of Finance is increasingly portrayed in the Japanese press as an arrogant defender of the old bureaucratically controlled order. It may therefore become the next target of ambitious politicians, though the men from the MoF will certainly put up more of a fight than did the Miti men across the road in

'Are we losing our grip, sensei?'

# Violence raises concern over future of Karachi

Farhan Bokhari on the unrest which has claimed 170 lives this month in Pakistan's business capital

arachi's worst outbreak of factional, ethnic and sectarian violence in recent memory has led to fresh tensions between India and Pakistan and raised concerns over the future of Pakis-

tan's business capital. The violence, which Pakistan claims has been fomented by Indian agents and which has led to the closure of the Indian consulate in Karachi and the expulsion by both countries of two diplomats, has claimed at least 170 lives this month. More than 650 people have been killed this year.

In two recent incidents, the bullet-riddled corpses of four paramilitary troopers were discovered blindfolded and tortured with their hands tied. behind their backs and shot at close range. No one claimed

The next day, a group of nervous off-duty policemen blindly pointed their guns towards a side street and fired in response to celebratory shots fired in the air by people in a marriage party. The bridegroom and best man died.

The base of the country's vital port facilities, Karachi is home to the head offices of some of the country's largest business groups and financial

Many foreign businesses, rations, banks and stock market investment groups, are also based in the city and have a stake in its future.

Many businessmen, fear the security crisis could affect investment decisions.

The violence has already hit the heart of that confidence. The KSE-100 index of the Karachi Stock Exchange has fallen by almost 15 per cent in two months, while many small shopkeepers claim that sales have fallen by up to a half.

Fears for personal safety run high, and confidence over the ability of the police to reverse the trend stands at an all-time Many foreign governments

have advised their citizens to avoid travel to the city. "The business activities in Karachi are coming down day by day, and if this situation is not brought under control, we

return, MQM legislators in the fear that in coming weeks the provincial assembly in Sindh activities may [come to a] could be offered ministerial standstill, says Mr Ahmed Sattar, president of the powerful Karachi Chamber of Commerce and industry, Pakistan's largest business chamber. The violence has escalated rapidly since the government

pulled out army troops from Karachi last month, ending a ment, the rival faction, whose controversial 29-month operation which was criticised by human rights activists for excesses against civilians, But the withdrawal has given an opportunity to well armed political and religious groups to settle scores.

One significant cause of the problem is the continuing crisis caused by a bloody split in Karachi's largest ethnic political party - the MQM (Mohajir

Qaumi Movement), a group Some analysts are convinced representing Moslems who that even if the killings are stopped, other socio-economic migrated from India in 1947 at the time of independence from problems which plague the city the British raj. Security officials claim that and create the temptation for crime would be far more diffi-

cult to resolve.

In recent years, a combina-

tion of growing numbers of

unemployed youth together

with a large flow of guns and drugs – a fall-out from the war in neighbouring Afghanistan –

The city is also a striking

example of the stark contrast

between the rich and the poor, with the elite living a life of

luxury in fashionable enclaves

while the slum population

grows substantially in katchi

Ms Sherry Rehman, editor of

Karachi's monthly Herald mag-

azine, assessing the situation, says: "You can't just give min-

istries to people and forget

about it. The city needs a com-

prehensive package covering

politics, economics, law and

I UNITED STATES

abadis (shanty towns).

created new temptations.

the rivals have tried assassinating each others' leaders, to strengthen their own position. Some of the MQM-related violence has also been ethnic, with the mostly Urdu-speaking migrants demanding more representation in government jobs than that given to the Sindhis, who have a majority in the province but mostly in areas outside the city.

Some of the recent killings are also linked to religious disputes. A group of Sunni Moslems has been campaigning to have members of the Shia Moslem minority officially declared non-Moslems. Despite these factors, govern-

ment officials primarily accuse intelligence agencies from India, Pakistan's neighbour and arch-rival, for fomenting much of the unrest. Many local businessmen including Mr Sattar, accept the

notion of the enemy's "Invisihle hand" stirring the trouble. But some western diplomats are less convinced. "Both India and Pakistan have repeatedly made such

accusations in Karachi even if there was some truth, the core problem is essentially the government's failure to find a political settlement," one diplomat says.

he government of Mr Abdullah Shah, the provincial chief minister. with the support of Ms Benazir Bhutto, the prime minister, and President Faroog Leghari. has begun negotiations with representatives of the MQM's larger faction, in an effort to find a political solution.

Some officials are convinced that the key to ending the kill-ings lies with Mr Altaf Hussain, the movement's leader, who lives in exile in London. The government wants Ma Hussain to use his influence over his supporters, who are probably an overwhelming majority among the city's migrant population, to denounce violent tactics. In

siots. "An agreement could help to bring the MQM in the political mainstream and put the violence to rest," says one senior government official in Karachi. Officials hope that if Mr Hussain's faction agrees to a settlefollowing is much smaller, could be brought around to a

However, it is not clear if such an agreement would be reached, and if so, how long it would hold together.

Furthermore, it is also not clear how the government would deal with sectarian and ethnic violence even if the MQM's two factions silenced



# India's ex-President Singh dies

President Zail Singh, India's Mahatma Gandhi. first Sikh head of state, as his body was cremated according to Sikh custom yesterday (pictured above), Reuter reports

from New Delhi Hindu, Moslem, Sikh, Christian and Buddhist prayers were chanted on the banks of the Yamuna river in Delhi near the memorials to two of

offered last prayers for former Jawaharlal Nehru and army, navy and air force. the northern city of Chandigarh on Sunday after suffering

multiple fractures when his

car was hit by a truck on Prime Minister PV Narasimha Rao laid a wreath on the body at the ceremony attended by ministers, opposi-

Priests of several religious India's founding leaders, tion leaders and chiefs of the Singh, who was appointed by then-prime minister Indira Gandhi, served as president from 1982 to 1987. He was called Giant, or scholar, for his mastery of Sikh scriptures.

Hundreds marched in a procession that carried Singh's body, draped in the Indian flag, along an 11km route.

Picture: Reuter

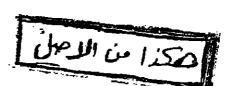
#### order, social services." INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

I JAPAN

Yearly data for retail seles volume and inclustrial production plus all data for the vacancy rate indicator are in index form with 1965=100. Quarterly and monthly data for retail seles and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite feating indicator are end-period values.

l	prine Volume	production	loyeest	rais induster	leading indicator	20/120 20/120 17/120	indestriel i production	ide glises gestio-	ratio ratio	Composits Inspired Inclusion	Potali spice volume	industrial production	Unecep- layment rate	Vacancy rate indicates	Composite Section Indicator
1985	100.0	100.0	7.1	100.0	91.1	100.0	100.0	2.6	100.0	77.2	100.0	100.0	7.1	100.0	89.7
1986	105.5	100.9	6.9	98.0	95.3	106.6	99.7	2.8	94.3	84.4	103.3	102.2	6.4	136.4	89.5
1967	108.4	106.0	6.1	105.5	96.3	113.8	103.1	28	108.3	91.B	107.4	102.6	6.2	149.4	90.4
1988 1989	112.6 115.6	110.7 112.4	5.4 5.2	105.1 99.3	99.8	122.6	113.1	25	135.9	97.2	110.5	106.3	6.2	164.8	95.7
1990	116,4	1124	5.4	99.3 84.6	98.5 94.7	132.5	119.7	2.2	147.0	99,4	114.2	111.4	5.6	218.7	98.1
1991	114,0	110.5	6.6	62.2	99.4	141.7 144.6	124.5 126.8	2.1 2.1	149.8 144.2	97.0 94.8	123.5	117.2	4.8	261.1	98.5
1992	117,8	114.1	7.3	60.3	104.0	139.9	119.0	2.1	124.2	94.2	130.5 127.7	120.8 119.1	4.2	270.7	95.9
1993	123.8	118.8	6.7	65.3	110.2	131.8	113.6	2.5	106.6	99.7	122.3	110.8	4.6 5.8	260.2 198.5	90.2 96.1
4th qtr.1993 1st qtr.1994	5.7 7.0	3.6 4.1	6.4 6.5	69.6 71.3	110.2 110.8	-6.0	-4.2	2.7	103.3	99.7	-5.9	-3.2	6.3	180.9	96.1
2nd qtr.1994	6.1	5.4	6.1	74.7	111.1	-29	-3.0	2.8	101.7	103.0	0.4	-0.0	6.5	194,3	98.8
2rd qtr.1994	5.7	5.8	6.0	75.2	111.2	-1.8	-1.1 1.7	28	102.9 102.6	104.3 106.0	1.9 -2.5	3.1 3.7	8,6	189.2 193.4	101.7 103.3
December 1993	6.0	3.9	6.3	70.7	110.2	-2.5	-3.5	2.8	99.5	99.7	-84	-1.1	8.3	182.6	96.1
January 1994	4.4	3.7	6.6	86.7	110.4	-2.0	-2.7	2.7	97.0	100.7	0.3	-1.8	6.4	190.9	96.8
February	7.0	3.9	6.4	72.9	110.5	-3.7	-4.3	28	97.7	101.6	0.5	1.0	8.5	196.8	97.7
March	9.7	4.7 4.8	6.5 6.4	74.3	110.8	-3.1	-21	2.8	110.7	103.0	0.4	0.7 -	6.5	195,9	98.8
April May	6,7 5.6	5.6	6.0	73,5 78,4	111.1 111.3	-1,9	-20	2.8	99.5	103.7	-7.9	2.8	6.6	192.6	100.2
June	5.8	5.9	5.9	74.1	111.1	-3.4 -0.1	-1.8 0.7	2.8 2.9	103.8 105.1	103.7 104.3	2.7	2.3	6.6	187_6	100.9
July	5.0	5.6	4.1	77.2	111.6	-0.2	-0.5	3.0	98.6	105.8	-0.2 -3.2	4.1	6,6	186.7	101.7
August	6.0	6.2	6.1	74.9	111.5		3.6	3.0	106.9	106.2	-32 -3.0	8.4	8.5	189.2	102.3
September	6.2	5.7	5.8	73.4	111.2		2.0		102.2	106.0	-3.0 -1.4	1,8 3,1	6.5	192.6	103.0
October	6.0	6.2		79.9	110.8		4.6				-2.0	5.2		198.4 208.8	103.3 103.8
November		5.7							_					208.4	100.0
Ì	₩ FRA	NCE				= ITALY	7				J UNET	ED KI	IGDON		
l	Retail sales referes	indertfül produtfün	Unemp- loyment rate	Yeomer rate ledicates	Composits leading leadonter	. Fishil gales ngistin	industrial predisting		Descy- Joynest Tale	Composite Section Section	Antal salga	industria.	Unsup- logment		Copposite leading
1985	100.0	100.0	10.3	indicates 100.0	leading leaforater 90.7	100.0	industrial predection 100.0		oyment min	inedica indicator	Antal salg Volume	industrial production	Unamp- loyened rate	Tacamay rate indicator	Copposite legister
1986	100.0 102.4	100.0 101.1	10.3 10.4	100.0 107.0	indicator 90.7 96.6	100.0 108.8	100.0 104.1		9.8 10.4		Retail sales volume 100,0	industrial production 100,0	Unseep- logment rate 11.2	Nacemay rate indicator 100.0	90.0
1986 1987	100.0 102.4 104.5	100.0 101.1 103.1	10.3 10.4 10.5	100.0 107.0 117.2	90.7 96.6 96.3	100.0 108.8 112.1	100.0 104.1 106.8	- -	9.8 10.4 10.9	88.1 94.0 95.6	Antal salg Volume	Industrial production 100,0 102,4	Unimployment rate 11.2 11.2	total bolizator 100.0 116.1	90.0 93.1
1986 1987 1988	100.0 102.4 104.5 107.9	100.0 101.1 103.1 107.3	10.3 10.4 10.5 10.0	100.0 107.0 117.2 135.3	90.7 96.8 96.3 101.4	100.0 108.8 112.1 107.9	100.0 104.1 106.8 114.2	- -	9.8 10.4 10.9 10.9	88.1 94.0 95.6 99.6	Petal sales volume 100,0 105,3	Industrial production 100.0 102.4 108.5	transphyrenat rate 11.2 11.2 10.3	100.0 116.1 141.2	90.0 93.1 97.1
1986 1987 1988 1989	100.0 102.4 104.5 107.9 109.5	100.0 101.1 103.1 107.3 111.3	10.2 10.4 10.5 10.0 9.4	100.0 107.0 117.2 135.3 160.6	90.7 96.6 96.3 101.4 101.0	190.0 198.8 112.1 107.9 116.8	100.0 104.1 106.8 114.2 118.7	- -	9.8 10.4 10.9 10.9 10.9	88.1 94.0 95.6 97.6	100.0 105.3 110.7 117.8 120.1	100.0 102.4 108.5 111.6	11.2 11.2 10.3 8.6	100.0 116.1 141.2 143.1	90.0 93.1 97.1 95.6
1986 1987 1988 1989	100.0 102.4 104.5 107.9 109.5 110.3	100.0 101.1 103.1 107.3 111.3 112.9	10.3 10.4 10.5 10.0 9.4 8.9	100.0 107.0 117.2 135.3 160.6 163.2	90.7 96.6 96.3 101.4 101.0 95.0	190.0 198.8 112.1 107.9 116.8 114.4	100.0 104.1 106.8 114.2 118.7 118.0		9.8 10.4 10.9 10.9 10.9 10.9	88.1 94.0 95.6 99.6 97.8 94.0	Peter sales volume 100.0 105.3 110.7 117.8 120.1 121.1	100.0 102.4 108.5 111.6 114.0 113.7	transphyrenat rate 11.2 11.2 10.3	100.0 116.1 141.2 143.1 123.5	90.0 93.1 97.1 95.6 93.6
1986 1987 1988 1989	100.0 102.4 104.5 107.9 109.5 110.3	100.0 101.1 103.1 107.3 111.3 112.9 113.2	10.3 10.4 10.5 10.0 9.4 8.9 9.4	100.0 107.0 117.2 135.3 160.6 163.2 128.2	90.7 96.6 96.3 101.4 101.0 95.0 96.0	100.0 108.8 112.1 107.9 116.8 114.4	100.0 104.1 106.8 114.2 118.7 718.0 115.4		9.6 10.4 10.9 10.9 10.9 10.9 10.3 9.8	88.1 94.0 95.6 99.6 97.8 94.0 96.3	Numer sales volume 100.0 105.3 110.7 117.8 120.1 121.1 179.6	100.0 102.4 108.5 111.6 114.0 113.7 109.2	11.2 11.2 10.3 8.6 7.2	100.0 116.1 141.2 143.1 123.5 97.2	90.0 93.1 97.1 95.6 93.6 91.3
1986 1987 1988 1989 1980	100.0 102.4 104.5 107.9 109.5 110.3	100.0 101.1 103.1 107.3 111.3 112.9	10.3 10.4 10.5 10.0 9.4 8.9	100.0 107.0 117.2 135.3 160.6 163.2	90.7 96.6 96.3 101.4 101.0 95.0	190.0 198.8 112.1 107.9 116.8 114.4	100.0 104.1 106.8 114.2 118.7 118.0		9.8 10.4 10.9 10.9 10.9 10.9	88.1 94.0 95.6 99.5 97.8 94.0 96.3 93.3	100.0 105.3 110.7 117.8 120.1 121.1 119.6 120.5	100.0 102.4 108.5 111.6 114.0 113.7 109.2 109.0	11.2 11.2 10.3 8.6 7.2 6.8 8.8 9.9	100.0 116.1 141.2 143.1 123.5 97.2 68.2 69.3	90.0 93.1 97.1 95.6 93.6 91.3 95.3
1986 1987 1988 1989 1990 1991 1992 1993 4th qtr.1993	100.0 102.4 104.5 107.9 109.5 110.3 110.3 110.5 110.7	100.0 101.1 103.1 107.3 111.3 112.9 113.2 113.2	10.3 10.4 10.5 10.0 9.4 8.9 9.4 10.4	100.0 107.0 117.2 135.3 160.6 163.2 128.2 109.5	90.7 96.6 96.3 101.4 101.0 95.0 96.0 94.2	100.0 108.8 112.1 107.9 116.8 114.4 110.9	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4		9.8 10.4 10.9 10.9 10.9 10.3 9.8 10.2	88.1 94.0 95.8 97.8 94.0 96.3 93.3 101.0	100.0 105.3 110.7 117.8 120.1 121.1 119.6 120.5 124.7	100.0 102.4 108.5 111.6 114.0 113.7 109.2 109.0 111.3	11.2 11.2 10.3 8.6 7.2 6.8 8.8 9.9 10.3	100.0 116.1 141.2 143.1 123.5 97.2 68.2	90.0 93.1 97.1 95.6 93.6 91.3 95.3
1985 1987 1988 1989 1990 1991 1992 1993 4th qtr.1993 1st qtr.1994	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7	100.0 101.1 103.1 107.3 111.3 112.9 113.2 110.1	10.3 10.4 10.5 10.0 9.4 8.9 9.4 10.4 11.7	100.0 107.0 117.2 135.3 160.6 163.2 128.2 109.5 90.0 60.3 93.6	90.7 96.6 96.3 101.4 101.0 96.0 96.0 94.2 96.7 96.7	100.0 108.8 112.1 107.9 116.8 114.4 110.9	100.0 104.1 106.8 114.2 118.7 118.0 115.4		9.8 10.4 10.9 10.9 10.9 10.3 9.8 9.8 10.2	88.1 94.0 95.3 97.8 94.0 96.3 93.3 101.0	100.0 105.3 117.8 120.1 127.1 117.8 120.1 127.1 119.6 120.5 124.7	100.0 102.4 108.5 111.6 113.7 109.2 109.0 111.3	11.2 11.2 10.3 8.6 7.2 8.8 9.9 10.3	100.0 116.1 141.2 143.1 123.5 97.2 68.2 69.3 76.3	90.0 93.1 97.1 95.6 93.6 91.3 95.3 96.2 106.7
1985 1987 1988 1989 1990 1990 1991 1992 1993 4th qtr.1993 1st qtr.1994 2nd qtr.1994	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7 -0.5	100.0 101.1 107.3 111.3 112.9 113.2 110.1 -1.4 0.3	10.2 10.4 10.5 10.0 9.4 8.9 9.4 10.4 11.7	100.0 107.0 117.2 135.3 160.6 163.2 128.2 109.6 90.0 60.3 93.6 110.5	90.7 96.8 96.3 101.4 101.0 95.0 96.0 96.7 98.7 98.7	100.0 108.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9		9.8 10.4 10.9 10.9 10.9 10.3 9.8 10.2	88.1 94.0 95.8 99.5 97.8 94.0 96.3 93.3 101.0 102.3	100.0 105.3 105.3 110.7 117.8 120.1 121.1 119.8 120.5 124.7	100.0 102.4 108.5 111.6 114.0 113.7 109.0 111.3	11.2 11.2 10.3 8.6 7.2 8.8 9.9 10.3	100.0 116.1 141.2 143.1 123.5 97.2 68.2 69.3 76.3	90.0 93.1 97.1 95.6 93.8 91.3 95.3 96.2 106.7
1986 1987 1988 1989 1990 1991 1992 1993 4th qtr.1993 4th qtr.1994 2nd qtr.1994 3rd qtr.1994	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7 -0.5 1.3 -1.2	100.0 101.1 103.1 107.3 111.3 112.9 113.2 113.2 110.1 -1.4 0.3 3.6 5.3	10.2 10.4 10.5 10.0 9.4 8.9 9.4 10.4 11.7 12.3 12.5 12.6	100.0 107.0 117.2 135.3 160.6 163.2 128.2 109.5 90.0 60.3 93.6	90.7 96.6 96.3 101.4 101.0 96.0 96.0 94.2 96.7 96.7 99.5 101.6 102.1	100.0 108.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9		9.8 10.4 10.9 10.9 10.9 10.3 9.8 10.2 10.7 11.7	88.1 94.0 95.3 97.8 94.0 96.3 93.3 101.0	100.0 105.3 117.8 120.1 127.1 117.8 120.1 127.1 119.6 120.5 124.7	100.0 102.4 108.5 111.6 114.0 113.7 109.2 109.0 111.3 2.8 4.2	11.2 11.2 10.3 8.6 7.2 6.8 8.8 9.9 10.3	100.0 116.1 141.2 143.1 123.5 97.2 68.3 76.3 82.6 84.6 89.0	90.0 93.1 97.1 95.6 93.6 91.3 95.3 96.2 106.7 106.7
1988 1987 1989 1980 1990 1991 1992 1993 4th qtr.1993 1st qtr.1994 2nd qtr.1994 3rd qtr.1994	100.0 102.4 104.5 107.9 108.5 110.3 110.5 110.7 -0.8 1.3 -1.2	100.0 101.1 103.1 107.3 111.3 112.9 113.2 113.2 110.1 -1.4 0.3 3.6 5.3	10.3 10.4 10.5 10.0 9.4 10.4 11.7 12.3 12.5 12.6	100.0 107.0 117.2 135.3 160.6 163.2 128.2 109.5 90.0 80.3 80.3 81.6 110.6 110.6	90.7 96.6 96.3 101.4 101.0 96.0 94.2 96.7 98.7 102.1	100.0 108.8 112.1 107.9 116.8 114.4 110.9 114.2 -5.7	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9		9.8 10.4 10.9 10.9 10.9 10.3 9.8 10.2 10.7 11.7	88.1 94.0 95.8 99.8 97.8 94.0 96.3 93.3 101.0 101.0 102.3 102.1 101.9	100.0 105.3 110.7 117.8 120.1 121.1 121.1 129.5 120.5 124.7 3.9 3.5 3.8	100.0 102.4 108.5 111.6 114.0 113.7 109.2 109.0 711.3 2.8 4.2 6.0 5.9	themp- logment rate 11.2 11.2 10.3 8.6 8.8 9.9 10.3 10.1 9.6 9.5	100.0 116.1 141.2 143.5 97.2 68.2 68.3 76.3 82.6 84.6 89.0 98.9	90.0 93.1 97.1 95.6 93.6 91.3 95.3 98.2 106.7 106.7 106.8 109.1 110.2
1988 1987 1988 1989 1990 1991 1992 1993 4th qtr.1994 2nd qtr.1994 3rd qtr.1994 3rd qtr.1994 3rd qtr.1994	100.0 102.4 104.5 107.9 109.5 110.3 110.3 110.5 110.7 -0.5 1.3 -1.2 1.4	100.0 101.1 103.1 107.3 111.3 112.9 113.2 113.2 110.1 -1.4 0.3 3.6 5.3	10.3 10.4 10.5 10.0 9.4 8.9 9.4 10.4 11.7 12.3 12.5 12.6 12.6	100.0 107.0 117.2 135.3 160.6 169.5 90.0 60.3 93.6 110.6 109.5 92.0 77.5 82.5	Heritage Hedoster 90.7 96.8 96.3 101.4 95.0 96.7 99.5 101.6 102.7 98.7 97.5	190.0 196.8 112.1 107.9 116.8 114.4 110.9 116.9 114.2 -8.9 -5.7	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9 -0.3 -0.9 9.0		9.8 10.4 10.9 10.9 10.9 10.3 9.8 9.8 10.2 10.7 11.7 12.5	88.1 95.6 99.5 97.8 94.0 96.3 94.0 93.3 101.0 102.3 102.1	100.0 105.3 110.7 117.8 120.1 121.1 119.6 120.5 124.7 3.9 3.5 3.8	100.0 102.4 108.5 111.6 114.0 113.7 109.2 109.0 111.3 2.8 4.2 5.8	0nemplograms	100.0 116.1 141.2 143.5 97.2 68.2 68.3 76.3 82.6 89.0 96.9	90.0 93.1 97.1 95.6 93.8 91.3 95.3 96.7 106.7 106.7 109.1 110.2
1985 1987 1988 1989 1990 1991 1992 1993 4th qtr.1993 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 December 1993 January 1994 February	100.0 102.4 104.5 107.9 108.5 110.3 110.5 110.7 -0.5 1.3 -1.2 1.4	100.0 101.1 103.1 107.3 111.2 113.2 113.2 110.1 -1.4 0.3 3.6 5.3	10.2 10.4 10.5 10.0 9.4 10.4 11.7 12.3 12.5 12.8 12.8 12.6 12.5	100.0 107.0 117.2 135.3 160.6 163.2 128.2 109.5 10.5 108.0 77.5 82.5 85.1	90.7 96.8 96.3 101.4 101.4 96.0 96.0 94.2 96.7 99.5 101.8 102.1 98.7 97.5 98.3	190.0 190.0 196.8 112.1 107.9 116.8 114.4 110.9 118.9 -5.7	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9 -0.3 -0.9 9.0		9.8 10.4 10.9 10.9 10.3 9.8 9.8 10.2 10.7 11.7 12.5	National Information (National Information (	100.0 105.3 105.3 117.8 120.1 121.1 119.6 120.5 124.7 3.9 3.6 3.8 3.4 4.2 3.9	Industrial production 100.0 102.4 108.5 111.6 114.0 113.7 109.2 109.2 109.3 2.8 4.2 6.0 5.8 3.2 4.4	0nemplograms	100.0 116.1 141.2 143.1 123.5 97.2 68.3 76.3 82.6 84.6 68.9 88.9	90.0 93.1 97.1 95.8 93.6 91.3 95.3 96.2 106.7 106.8 109.1 110.2
1986 1987 1988 1989 1990 1991 1992 1993 4th qtr.1993 4th qtr.1994 2nd qtr.1994 3rd qtr.1994 3rd qtr.1994 December 1893 January 1884 February	100.0 102.4 104.5 107.9 108.5 110.3 110.3 110.5 110.7 -0.5 1.3 -1.2 -1.4	100.0 100.0 100.1 103.1 107.3 111.2 113.2 110.1 -1.4 0.3 5.3 0.3 1.2 -0.3	10.3 10.4 10.5 10.0 9.4 10.4 11.7 12.3 12.5 12.6 12.6 12.6	100.0 107.0 117.2 135.3 160.6 153.2 128.2 109.5 90.0 50.3 93.6 110.5 108.0 77.5 82.5 82.5	Heinfer Heinfe	190.0 198.8 112.1 107.9 116.8 114.4 110.9 114.2 -8.9 -5.7	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9 -0.3 -0.9 9.0		9.8 10.4 10.9 10.9 10.9 10.3 9.8 9.8 10.2 10.7 11.7 12.5	94.0 95.8 97.8 94.0 95.8 97.8 94.0 96.3 93.3 101.0 107.0 102.3 102.1 101.9	39 3.8 3.8 3.8 3.9 3.9 3.6 3.8 3.4 4.2 3.9 2.8	Industrial production 100.0 102.4 106.5 111.6 114.0 113.7 109.0 111.3 2.8 4.2 4.0 5.8 3.2 4.4 4.0	11.2 11.2 11.2 11.3 8.6 7.2 6.8 8.8 9.9 10.3 10.1 9.9 9.6 9.5	100.0 116.1 141.2 143.1 123.5 97.2 68.2 69.3 76.3 82.6 84.6 89.0 98.9	90.0 93.1 97.1 95.8 93.6 91.3 96.2 106.7 106.7 106.7 109.1 110.2 108.7 107.7
1985 1987 1988 1989 1990 1991 1992 1983 4th qtr.1993 1st qtr.1994 2nd qtr.1994 3rd qtr.1994 3rd qtr.1994 3rd qtr.1994 March April	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7 -Q.5 1.3 -1.2 1.4 -Q.6 0.7 1.3 2.0	190.0 190.1 191.1 193.1 193.1 111.3 111.3 112.9 113.2 110.1 -0.4 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3	10.4 10.4 10.5 10.9 9.4 10.4 11.7 12.3 12.5 12.6 12.6 12.5 12.6 12.5 12.6	100.0 107.0 117.2 135.3 180.6 183.2 128.5 109.5 90.0 80.3 83.6 110.6 108.0 77.5 82.5 85.1 103.3 113.6	90.7 96.6 96.3 101.4 101.4 195.0 94.2 96.7 96.7 99.5 101.9 102.1 98.3 99.5 100.9	190.0 198.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2 -8.3 -8.3 -8.8	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9 -0.3 -0.9 9.0		9.8 10.9 10.9 10.9 10.9 10.3 9.8 9.8 10.7 11.7 12.5	National Information (National Information (	3.9 3.8 3.9 3.8 3.9 3.8 3.4 4.2 3.9 2.8 3.7	Industrial production 100.0 102.4 108.5 111.6 113.7 109.0 111.3 2.8 4.2 8.0 5.9 3.2 4.4 4.4 4.4	0nemplopment   11.2   11.2   11.2   11.3   8.6   7.2   8.8   8.8   9.9   10.3   10.1   9.9   9.5   10.0   9.9   10.0   9.9   9.8   10.0   9.9   9.8   10.0   10.0	100.0 116.1 141.2 143.1 123.5 97.2 68.2 69.3 76.3 82.6 84.9 96.9	90.0 93.1 97.1 95.6 93.6 91.3 96.2 106.7 106.7 106.7 109.1 110.2 106.7 107.7 107.7
1985 1987 1988 1980 1990 1991 1992 1993 4th qtr.1994 2nd qtr.1994 2nd qtr.1994 3rd qtr.1994 3rd qtr.1994 January 1994 February March April May	100.0 102.4 104.5 107.9 108.5 110.3 110.3 110.5 1.0.7 -0.5 1.3 -1.2 1.4 -0.6 0.7 1.3 2.0	100.0 100.0 103.1 103.1 112.9 113.2 110.1 -1.4 0.3 5.3 0.3 1.2 -0.8	10.4 10.4 10.5 10.9 9.4 8.9 9.4 10.4 11.7 12.3 12.6 12.6 12.6 12.6 12.6 12.6 12.6 12.6	100.0 107.0 117.0 135.3 160.6 183.2 109.5 90.0 80.3 83.6 110.5 108.0 77.5 82.5 95.1 103.3 113.6 109.8	90.7 96.6 96.3 101.4 101.0 96.0 94.2 98.7 98.7 98.7 99.5 101.9 102.1 98.3 99.5 100.7	190.0 198.8 112.1 107.9 116.8 114.4 110.9 114.2 -8.9 -5.7	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9 -0.3 -0.9 9.0 1.9 -3.5 -0.2 1.0 6.9 2.8		9.8 10.9 10.9 10.9 10.9 10.9 10.3 9.8 9.8 10.2 11.7 12.5 1.4 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8	94.0 94.0 95.6 97.8 94.3 93.3 101.0 101.9 102.3 102.1 101.5 102.0 102.3 102.3	39 3.8 3.8 3.8 3.9 3.9 3.6 3.8 3.4 4.2 3.9 2.8	Industrial production 100.0 102.4 108.5 111.6 114.7 109.2 109.2 109.3 2.8 4.2 4.4 4.0 4.4 5.3	0nemplograms	100.0 116.1 141.2 143.1 123.5 68.2 68.2 68.3 76.3 82.6 84.6 89.0 96.9 83.7 84.4 84.5 84.5 84.5	90.0 93.1 97.1 95.6 93.6 91.3 96.2 106.7 106.7 106.7 107.7 108.4 108.4 108.7
1985 1987 1988 1989 1990 1991 1992 1993 4th qtr.1993 1st qtr.1994 2nd qtr.1994 2nd qtr.1994 3rd qtr.1994 December 1993 January 1994 February March April Mary June	100.0 102.4 104.5 107.9 109.5 110.3 110.3 110.5 110.7 -0.5 1.3 -1.2 1.4 -0.8 0.7 1.3 2.0 -3.8 3.1	100.0 100.0 103.1 103.1 112.9 113.2 110.1 -1.4 0.3 5.3 1.2 -0.8 0.5 3.6	10.3 10.4 10.5 10.0 10.9 9.4 10.4 11.7 12.3 12.5 12.6 12.6 12.6 12.6 12.6 12.6 12.6	100.0 107.0 117.2 135.3 160.6 183.2 109.5 93.6 110.0 77.5 82.5 95.1 103.3 113.6 109.3	90.7 96.6 96.3 101.4 101.0 96.0 96.0 94.2 96.7 99.5 101.8 102.1 98.7 97.5 98.3 100.9 101.6	190.0 198.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2 -8.3 -8.3 -8.8	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 115.9 -0.3 -0.9 9.0 1.9 -3.5 -0.2 1.0 6.9 2.8		9.8 10.9 10.9 10.9 10.3 9.8 10.2 10.7 11.7 12.5 R.a. n.a. n.a. n.a. n.a. n.a. n.a. n.a.	Section   Sect	3.8 3.4 3.4 4.2 3.7 4.2 3.9 3.5 3.4 4.2 3.9 3.4 4.2 3.9 4.2 3.9 4.2 3.9 4.2 4.2 4.2	Industrial production 100.0 102.4 106.5 111.6 113.7 109.0 111.3 2.8 4.2 4.0 4.4 6.3 3.2 4.4 5.3 5.3	11.2 11.2 11.3 16.8 7.2 6.8 6.8 9.9 10.3 10.1 9.9 9.6 9.5 9.8 9.9 9.8 9.9 9.8 9.9	100.0 118.1 141.2 143.1 123.5 97.2 68.2 69.3 76.3 82.6 84.6 89.0 96.9 84.7 84.5 84.5 84.8 87.8 84.8	90.0 93.1 97.1 95.6 93.6 91.3 95.3 96.2 106.7 106.8 109.1 110.2 108.7 108.4 108.8 108.8 108.8
1985 1987 1988 1989 1990 1991 1992 1983 4th qtr.1993 198 qtr.1994 2nd qtr.1994 2nd qtr.1994 3rd qtr.1994 3rd qtr.1994 3rd qtr.1994 3rd qtr.1994 January 1984 February March April Mary June June June June	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7 -0.6 1.3 -1.2 1.4 -0.6 2.0 0.7 1.3 2.0 0.7 -3.8 3.1 -2.7 -2.1	190.0 190.1 193.1 193.1 193.1 111.3 112.9 113.2 110.1 -1.4 0.3 0.3 0.5 0.5 0.8 0.8 0.8 0.8 0.8 0.8 0.8 0.8 0.8 0.8	10.4 10.5 10.0 9.4 8.9 10.4 11.7 12.5 12.6 12.5 12.5 12.5 12.5 12.5 12.5 12.5 12.5	100.0 107.0 117.2 135.3 160.6 153.2 109.5 90.6 90.6 10.5 110.5 108.0 77.5 85.1 103.3 113.6 109.8 109.8 109.8 109.8	90.7 96.6 96.3 101.4 101.0 96.0 94.2 96.7 96.7 99.5 101.9 102.1 98.3 97.5 98.3 101.7 101.7 101.2	190.0 198.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2 -8.3 -8.3 -8.8	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 112.9 -0.3 -0.9 1.9 2.8 5.2 2.8		9.8 10.9 10.9 10.9 10.3 9.8 9.8 10.2 10.7 11.7 12.5 The n.e. n.e. n.e.	94.0 95.6 99.5 99.5 99.5 97.8 96.3 96.3 102.3 102.1 101.5 102.0 102.5 102.3 102.1 102.0 102.5 102.3 102.1 102.0 102.5 102.3	39 342 39 343 42 39 28 34 42 39 34 31 31 31	100.0 100.0 100.5 111.6 113.7 109.0 111.3 2.8 4.2 4.0 5.9 3.2 4.4 4.4 4.4 4.5 3.5 5.8	11.2 11.2 11.2 10.3 8.6 7.2 8.8 9.9 10.3 10.1 9.9 9.9 10.0 9.9 9.8 9.6 9.6	100.0 116.1 141.2 143.1 123.5 97.2 68.2 68.3 76.3 82.6 84.6 89.0 98.9 83.7 84.4 84.5 84.6 84.6 89.0 89.9	90.0 93.1 97.1 95.6 90.3 95.3 96.2 106.7 106.7 106.7 107.7 108.8 108.7 108.7 108.8 108.7
1985 1987 1988 1980 1990 1991 1992 1993 4th qtr.1994 2nd qtr.1994 2nd qtr.1994 2nd qtr.1994 3rd qtr.1994 3rd qtr.1994 March April May June July August	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7 -0.5 1.3 -1.2 1.4 -0.6 0.7 1.3 2.0 -3.8 3.1	100.0 100.0 100.0 103.1 103.1 112.9 113.2 110.1 -1.4 0.3 5.3 0.3 1.2 -0.8 0.5 3.8 3.6 5.4	10.4 10.4 10.5 10.0 9.4 8.9 9.4 10.4 11.7 12.5 12.6 12.6 12.6 12.6 12.6 12.6 12.6 12.6	100.0 107.0 117.0 135.3 160.6 153.2 109.5 90.0 60.3 83.6 110.5 108.0 77.5 82.5 85.1 103.3 113.3 109.8 109.8	90.7 96.6 96.3 101.4 101.0 96.0 94.2 96.7 96.7 96.7 99.5 101.6 102.1 101.6 101.6 101.6	190.0 198.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2 -8.3 -8.3 -8.8	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 115.9 -0.3 -0.9 5.0 9.0 1.9 -3.5 -0.2 1.0 6.9 2.8 5.2 6.8 12.3		9.8 10.9 10.9 10.9 10.9 10.3 9.8 10.2 11.7 12.5 10.7 12.5	March   Marc	3.8 3.4 4.2 3.9 3.1 3.1 3.1 3.1 3.1 3.1 3.1 3.1	Industrial production 100.0 102.4 108.5 111.6 113.7 109.2 109.0 111.3 2.8 4.2 4.4 4.0 4.4 6.3 5.3 6.5 5.4	11.2 11.2 11.2 11.3 8.6 7.2 8.8 8.8 9.9 10.3 10.1 9.6 9.6 9.6 9.8 9.6 9.8	100.0 116.1 141.2 143.1 123.5 68.2 68.3 76.3 82.6 84.6 89.6 9 84.4 84.5 84.5 84.6 84.5 84.6 89.0 96.9	90.0 93.1 97.1 95.8 93.3 95.3 96.7 106.7 106.7 107.7 108.4 108.7 108.9 108.9 108.9
1985 1987 1988 1989 1990 1991 1992 1993 4th qtr.1994 2nd qtr.1994 2nd qtr.1994 3rd qtr.1994 3rd qtr.1994 3rd qtr.1994 3rd qtr.1994 3rd qtr.1994 January 1984 February March April Mary June June June June June	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7 -0.6 1.3 -1.2 1.4 -0.6 2.0 0.7 1.3 2.0 0.7 -3.8 3.1 -2.7 -2.1	100.0 100.0 103.1 103.1 112.9 113.2 110.1 -1.4 0.3 5.3 1.2 -0.5 3.6 3.6 3.6 5.4 5.4	10.4 10.5 10.0 9.4 8.9 10.4 11.7 12.5 12.6 12.5 12.5 12.5 12.5 12.5 12.5 12.5 12.5	100.0 107.0 117.2 135.3 180.6 183.2 109.5 90.0 80.3 83.6 110.6 108.0 77.5 82.5 95.1 103.3 113.6 109.3 109.3 109.3 109.3	90.7 96.8 96.3 96.3 101.4 101.0 95.0 94.2 96.7 98.7 99.5 101.1 98.7 97.5 98.3 100.9 101.6 101.3 101.6 101.2 101.6	190.0 198.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2 -8.3 -8.3 -8.8	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 115.9 -0.3 -0.9 9.0 1.9 -3.5 -0.2 1.0 6.9 2.8 5.2 6.8 12.3 7.8		9.8 10.9 10.9 10.9 10.3 9.8 10.2 10.7 11.7 12.5 N.A. n.A. n.A. n.A. n.A. n.A. n.A. n.A.	Section   Sect	3.9 2.8 3.4 3.1 3.1 3.1 3.1 3.1 3.1 3.1 3.1 3.1 3.1	Industrial production 100.0 102.4 108.5 111.6 113.7 109.0 111.3 2.8 4.2 4.0 4.4 8.3 3.2 4.4 8.5 3.5 5.5 5.5 5.5	11.2 11.2 11.3 16.6 7.2 8.8 9.9 10.3 10.1 9.6 9.6 9.6 9.6 9.6 9.6 9.6 9.6 9.6 9.6	100.0 118.1 141.2 143.1 123.5 68.2 68.2 68.3 76.3 76.3 82.6 89.0 96.9 84.4 84.5 84.8 84.8 87.8 91.3 93.9 93.9 93.9	90.0 93.1 97.1 95.6 93.6 91.3 95.3 96.7 106.7 106.7 107.7 107.7 108.4 108.7 108.9 108.9 108.9
1985 1987 1988 1989 1990 1991 1992 1993 4th qtr.1993 1st qtr.1994 2nd qtr.1994 2nd qtr.1994 2nd qtr.1994 December 1993 January 1994 February March April Mary June June June June June June June September	100.0 102.4 104.5 107.9 109.5 110.3 110.5 110.7 -0.5 1.3 -1.2 1.4 -0.6 0.7 1.3 2.0 -3.8 3.1	100.0 100.0 100.0 103.1 103.1 112.9 113.2 110.1 -1.4 0.3 5.3 0.3 1.2 -0.8 0.5 3.8 3.6 5.4	10.4 10.4 10.5 10.0 9.4 8.9 9.4 10.4 11.7 12.5 12.6 12.6 12.6 12.6 12.6 12.6 12.6 12.6	100.0 107.0 117.0 135.3 160.6 153.2 109.5 90.0 60.3 83.6 110.5 108.0 77.5 82.5 85.1 103.3 113.3 109.8 109.8	90.7 96.6 96.3 101.4 101.0 96.0 94.2 96.7 96.7 96.7 99.5 101.6 102.1 101.6 101.6 101.6	190.0 198.8 112.1 107.9 116.8 114.4 110.9 118.9 114.2 -8.3 -8.3 -8.8	100.0 104.1 106.8 114.2 118.7 118.0 115.4 115.4 115.9 -0.3 -0.9 5.0 9.0 1.9 -3.5 -0.2 1.0 6.9 2.8 5.2 6.8 12.3		9.8 10.9 10.9 10.9 10.9 10.3 9.8 10.2 11.7 12.5 10.7 12.5	March   Marc	3.8 3.4 4.2 3.9 3.1 3.1 3.1 3.1 3.1 3.1 3.1 3.1	Industrial production 100.0 102.4 108.5 111.6 113.7 109.2 109.0 111.3 2.8 4.2 4.4 4.0 4.4 6.3 5.3 6.5 5.4	11.2 11.2 11.2 11.3 8.6 7.2 8.8 8.8 9.9 10.3 10.1 9.6 9.6 9.6 9.8 9.6 9.8	100.0 116.1 141.2 143.1 123.5 68.2 68.3 76.3 82.6 84.6 89.6 9 84.4 84.5 84.5 84.6 84.5 84.6 89.0 96.9	90.0 93.1 97.1 95.8 93.3 95.3 96.7 106.7 106.7 107.7 108.4 108.7 108.9 108.9 108.9

All series seasonally adjusted. Statistics for Germany apply only to western Germany, Data supplied by Datastream and WEFA, Retail seles weltaries data from netional government sources except Japan and thely (major outlets only) and Japan (dependent industrial productions data from netional government sources, includes mining, manufacturing, gas, electricity and weter apply) industries except Japan (printing and manufacturing) and UK (also includes construction industries). Unemployment rate: OECD standardised rate which adjusts as far as possible for the different definitions of unemployment in districts sources. Vacancy rate indicators relevant vacancy measure divided by total civilian employment, expressed in index form. Defined definitions of unemployment us advartising, Japan — new vacancies, Germany and France — all lobs vacant, into data available, UK — unfilled vacancies. Composite leading indicates of CCD data. Each i combination of series, cyclical fluctuations in which usually precede cyclical fluctuations in general economic activity.



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# ILLINARY







TELECOMMUNICATIONS IN ITALY AND THE WORLD

By David Owen

Top officials at Britain's Ministry of Defence were urged to tighten their belts yesterday after the disclosure that more than 100 serving officers are entitled to cooks' services at the public's expense.

The insight into the lifestyle of senior officers comes just ahead of the completion of an independent review of "representational entertainment in the armed forces, including domestic assistance and official residences.

The ministry said yesterday that Sir Peter Cazalet, former chairman of the armed forces pay review body, who is conducting the study, was due to report back in January or February. It said the review – the first of its kind - would help ministers see "what we have got and whether we need it." Meanwhile, the House of Commons defence committee is making inquiries into the use of the 77 official service residences in Britain and abroad. The disclosure on cooks came in a Commons written said.

Records knew they had a hit on their hands last

month when they launched a

rare Beatles recording. Live At

The BBC. But they never

dreamt that it would sell

nearly 1m albums in its first

Live At The BBC is not the

only success on the UK music

scene. Album and singles sales

rose by 12.5 per cent in the

year to October according to the British Phonographic

Industry. Early estimates sug-

gest that Christmas sales could

be 20 per cent up on last year.

The UK music market

month on sale.

Soames, the armed forces minister and former food minister. Mr Soames listed 114 posts that are entitled to cooks at an estimated cost of £2.4m (\$3.7m) in the present financial year.

Officers ranging from the First Sea Lord to the Captain of the Admiralty Interview Board and the Commodore, Minor War Vessels are entitled to cooks. The Royal Navy is particularly well catered for: 65 officers are covered, compared with 23 in the Army and 26 in the Royal Air Force.

Mr Stephen Byers, Labour MP for Wallsend, who tabled the question, called on Mr Malcolm Rifkind, defence secretary, to consider "as a matter of urgency whether in the 1990s this historic entitlement is still appropriate"

Mr Byers said the figures showed a misplaced sense of prioritles within the armed forces. "At a time when public spending is under pressure and squaddies serving in Bosnia are making do with reduced rations, senior serving officers need to tighten their belts," he

from 163m in 1989 to 134m by

1992 says British Phonographic

Industry. The record compa-

nies also faced a Monopolies

and Mergers Commission

inquiry into compact disc pric-

ing as well as the legal attempt

by singer George Michael to

end his contract with Sony.

These threats have evaporated.

The commission found in the

industry's favour and Mr Mich-

ael lost his case. The latest

probe into the music business

the commission's investiga-

tion into the Performing Right

Society, the body that collects

royalties for composers - will

declined steadily in the early 1990s with album sales falling has also improved with music pop culture of the 1960s and

not affect record companies.

European and Far Eastern visitors boost takings

# **Cheap pounds lure shoppers**

Retailers yesterday reported intense activity by shoppers at the opening of the annual January sales, as wet weather encouraged more bargainhunters than usual. But retailers were doubtful that the surge in buying signalled a lasting upturn in consumer confidence.

Businesses in London's West End said numbers were swollen by non-UK customers, particularly from continental Europe and the Far East, who had been attracted by the weakness of sterling. Mr Tony

alem, retail managing director of Liberty, whose flagship store is in London's Regent Street, said: "There are a lot of foreign customers spending their cheap pounds. In the West End tourism has been very strong, and that's what's kept our figures increasing at above the level of inflation." He said UK consumers still seemed to be afflicted by a "feel anxiety" factor.

Mr Tim Daniels, managing director of Selfridges, said volumes in Oxford Street were "at least in line with last year". Regional shopping centres reported sharp increases in business. A spokesman for

Gateshead's MetroCentre in north-east England, Europe's largest out-of-town retail complex, said customers were spending more than last year. An estimated 200,000 people visited Manchester's Arndale

Centre, approximately 15 per cent up on the same day last year. In the pre-Christmas period total visitors were up 8 per cent, and turnover was 5 per cent ahead of the same period in 1993.

Two centres which have opened in the past five years, Sheffield's Meadowhall and the Lakeside centre in Thurrock, Essex, estimated they had had their busiest day ever.

publication, Sir Terry says that the number of visits to companies this year by top officials has been "very disappointing".

traditionally emerging from

recession earlier than other

ple in the 25 to 45 age group

consumer sectors.

organisation during 1994 have done so. The visits are part of a Treasury scheme to make its employees more aware of busi-But many of the officials face

an uncertain future in the pri-

vate sector under a programme to cut a quarter of the Treasury's top 100 jobs. The memo was sent this month to about 200 senior

staff. It asks people eligible for the department's "contacts with industry" scheme who

1970s. Some of the most suc-

cessful 1994 releases have been

year to arrange one as soon as

Last year about 60 of the 100 officials who were asked to go on at least one visit to industry did so. For this year the scheme was extended to include slightly lower grades taking the total covered to

Morale at the Treasury is poor following a review of its staff structure which requires the department to shed about 25 top jobs by early next year.

UK NEWS DIGEST

# Nadir pays and beats tax deadline

Turkish Cypriot tax authorities said yesterday that Mr Asil Nadir, the fugitive tycoon, had paid about \$390,000 in tax debts from disputed Cyprus-based assets of his collapsed Polly Peck

Three Nadir employees paid the arrears from two hotels in separate cheques to the main tax office in the Turkish Cypriot sector of Nicosia on Monday night, tax officials said. The payment was made hours before the expiry of a Turkish Cypriot government dead-line to pay up or have the Jasmine Court Hotel in Kyrenia and the Palm Beach Hotel in Fama-

gusta taken under government control. Mr Nadir says he still controls the hotels which have remained beyond the reach of Polly Peck administrators because of court cases against their transfer of ownership on the Turkish sector of the divided island. Administrators for Polly Peck offshoot Voy

ager Mediterranean last week paid Turkish Cypriot authorities a year's land rent of \$97,000 for the Jasmine Court Hotel. The rent, paid on behalf of another Polly Peck unit - Voyager Kibris - was seen by administrators as a step towards having the

Turkish Cypriot government recognise their ownership. Mr Nadir's remaining debts to the state from unpaid taxes, rents and defaulted social security payments are believed to total

#### Holiday war hots up

Thomson, Britain's biggest tour company, yesterday offered summer breaks for as little as 299 (\$154) as the holiday price war built up. The move came as Lunn Poly, the biggest travel agency, began selling holidays with sharp discounts. Going Places, the secondbiggest travel retailer, has announced discounts on summer holidays outside the UK of up to 20 per cent.

#### Buy-out for coal arm

A management and employee buy-out team-has been selected by British Coal and its advis-ers as the preferred bidder for Coal Products. the UK's largest manufacturer of solid smoke less fuels and foundry coke.

British Coal also said it had sold TES Brethy, its specialist scientific services subsidiary, to John Mowlem Construction, which is paying £3m (\$4.7m) cash in two instalments.

The announcements mark important steps in the privatisation programme for British Coal's non-mining activities. RJB Mining is paying £815m for its English mining assets while Celtic Energy is buying its opencast sites in south Wales.

At CPL, a buy-out bid led by Mr David Foster, operations director, and backed by

Legal & General Ventures, has been selected from a shortlist of four. The other three were Anglo United, Coal Developments and a management buy-in bid led by NatWest Ventures. The preferred bidder will have a period of exclusivity to complete the transaction by January 31.

## Mobile phone offer row

An opposition Labour MP said yesterday be would protest to Mr Michael Heseltine, trade and industry secretary, about the fact that thousands of people who bought mobile phones on the promise of unlimited free calls on Christmas Day were unable to get through. Mr Andrew MacKinlay, MP for Thurrock, said thousands of people who had been "enticed" into purchasing a Mercury One-2-One telephone service had been "thwarted in their efforts because of excessive demand and inadequate Mercury planning and facilities". Mercury One-2-One said at least 20 people

had spent more than 12 hours on the phone on Christmas Day, and a further 20 had made more than 2,000 calls between them. It admitted that it had not anticipated such demand and would give credit calls to users unable to use their phone. Some 750,000 people joined Britain's four major mobile phone net-

#### Ouick-draw man shot

works over the Christmas season.

A man was shot dead by police yesterday after brandishing a pistol in the street. Police marksmen shot 44-year-old Robert Dixon on his doorstep in Huddersfield, Yorkshire, after he refused to put down the gun. A witness said Mr Dixon had fired the weapon twice at a police negotiator who was trying to persuade him to surrender.

But friends of the dead man claimed his

weapons - used in Wild West-style sharpshooting competitions - fired only blanks. Mr Dixon was well known as an amateur gunslinger and quick-draw specialist and had taken part in several quick-draw competitions.

It was the second time in 24 hours that police have shot a gunman. On Boxing Day a 30-year-old man was wounded by police marksmen as he stood brandishing a gun within feet of his baby daughter in a street in Enfield, north London.

He shot an armed female officer in the right leg before coming under a hail of police bul-lets. He was taken to hospital with wounds to the chest and legs. Both incidents are being investigated by police authorities.

#### Cricket legend dies

Peter May, former England cricket captain and chairman of selectors, died yesterday aged 64. May played 66 Tests for England from 1951-61, scoring 4,537 runs at an average of 46.77. He retired from Test cricket at the early age of 31 and from the first-class game two years later. But he continued to serve English cricket in many capacities - as a selector and chairman of selectors, and as president of the MCC in 1980-81.

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Prime minister John Major said: "Peter May was one of the greatest batsmen English cricket has ever produced. He will leave behind a legacy of personal and cricketing memories that many will treasure.".

# Treasury told to 'mingle'

Treasury have been ticked off by Sir Terry Burns, the permanent secretary, who says they have failed to show enough enthusiasm for finding out about the outside world, Peter

In a memo not intended for

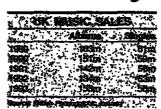
Only about a third of the officials whom Sir Terry has asked

Alice Rawsthorn tracks a seasonal resurgence for record companies

Sweet sound of sales for music industry

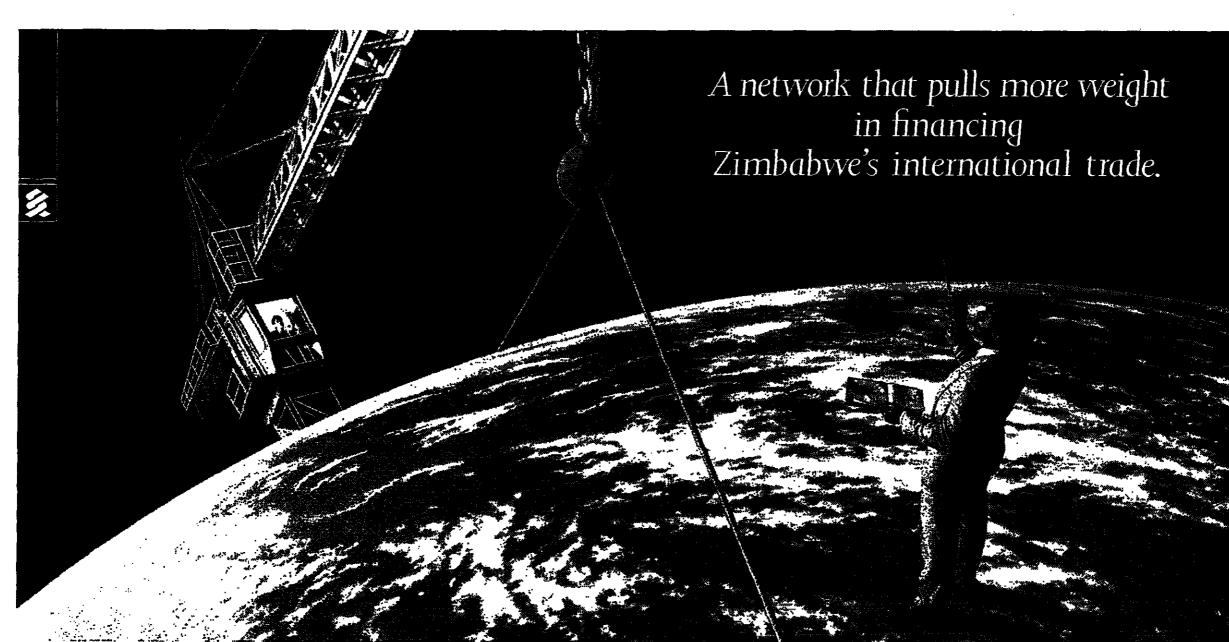
aimed at this age group. Live At The BBC is even bet-Growth in the number of teenagers - prime purchasers ter news for retailers, as it of singles - has triggered a attracts older consumers who revival in teen phenomena do not normally buy albums. such as Take That and East 17. EMI's compact disc plant has Record companies have also been working round the clock to satisfy demand. The popularity of CDs is also boosting invested in new acts like Oasis and Blur. With more critical kudos than Take That and sales. Some 40 per cent of UK homes now have CD players East 17, they might last longer. Blur's Parklife album has sold and consumers are still replacing vinyl collections by buying old favourites on disc, increas-500,000 copies since its Septemher debut. Meanwhile the industry continues to benefit ing sales of classic rock, jazz from increased sales to the peo-

and classical music. The outlook is even brighter on the international front. UK acts are well established in



mainland Europe and are starting to regain the ground they lost in the US in the early 1990s in the face of American phenomena such as country music, rap and grunge rock.

Country and grunge are waning, making it easier for UK acts to make their mark in the US - by far the world's largest record market - meaning that the acts' UK record companies can earn royalties on North American sales.



Standard Chartered first opened for business in Zimbabwe back in 1892. Today, with over 70 offices, our locally incorporated subsidiaries provide banking services not only to corporate customers but also to government and multi-lateral organisations

as well as many thousands of private individuals. Our Zimbabwe offices are an important part of a Group network of over 700 offices in more than 50 countries worldwide - including over 280 offices in 13 African countries.

With such deep mots in Zimbobwe, and extensive links into both the emerging and the developed world, Standard Chartered is ideally placed to finance the country's flow of trade.

It's not just a question of having people at both ends of a transaction. More than an international network, Standard Chartered offers the benefits of international networking - pooling the special skills and experience of our people to deliver a better, more responsive service.

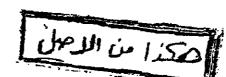
As trade finance specialists, for example, we are playing an important part in promoting Zimbabwe's export growth through participation in the Structural Adjustment Programme, providing foreign currency finance to agricultural and manufacturing exporters And, we are helping open up the market to imports, developing short and medium term financings for capital goods transactions.

Standard Chartered's trade finance services have kept pace with Zimbahwe's needs for over a century. Building on the strengths of our network, and our people, we will continue to respond to market needs — and opportunities — in the future.



INTERNATIONAL NETWORKING







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#### DIVIDEND & INTEREST PAYMENTS

**■ YESTERDAY** Town Centre Secs.101/296 1st Mtg. Db. '1 £5.25

M TODAY Banco Int. 81/4% Nts. '5 \$4062,50 Barings Gtd. FRN 2001 \$14.22 Boots 10%% Bd. 2017 £2531.25 Britannia Bidg. Scty. FRN '7 £152.98 Elf Ent. Fin. 84% Gtd. Exch. Bd. '6 £218.75 First Priv. Fin. 1 Mezz. Asset-Bckd. FRN '1 £1935.70 Do. Snr. Asset-Bokd. FRN 2021 21582.83 Fuji Bank Int. Und. Sb. Gtd. Var. Rate Y75240.0 Furukawa Elec. FRN Mar. '98 Y67812.0 Do. FRN Jun.1998 Y67812.0 ideal Hardware 3.4p Met. Water Board Kent Water 3% Db. £1.50 Mitsubishi Oil 4.2% Bd. '03 Y313833.0 Sabre Int. Ser.P Var. Rate Nts. '98 Y66117.0 Saehan Merchant Bank, FRN 95 \$742.71 Stars 1 A FRN '29 £139.57 Sumitomo Realty FRN '97 Y1451836.0

**IN TOMORROW** Britannia Bidg. Scty. Sb. FRN 2006 £1673.32 Brit. Aerospace 11%% Bd. '08 Cameli 0.25p Chelsea Bldg. Scty. Sb. FRN '99 £31335.62 Comm. Bk. Australia 10 Year Gtd. Ext. FRN \$259.89 Fortnum & Mason 24p Fujita FRN 1997 Y726736.0 Gartmore Value Invs. 0.3615p Kohap (Hong Kong) Gtd. FRN 496 \$789.93 Residential Prop. No.3 A1 Mtg. Bckd. FRN '25 £949.88 Do. Class A2 2025 £1519.58 Do. Class B 2025 £1776.37 River & Merc. Geared Cap. & Inc. Tst. '99 1.4p St. James's Place Capital 1.5p Wah Kwong Shipping HK\$0.117 Yasuda Tst. Asia Pac. Gtd. Amtsd. FRN '04 \$1453.47

Trace Computers 0.95p

FRIDAY **DECEMBER 30** Abbey Natl. Treas. Servs. Gtd. Cpd. FRN '96 £159.91 Abtrust Lloyd's Ins. Tst. 2.5p Alexander & Alexander \$0.025 Do. Class C 0.016p Alexanders Hidgs. 91/96 Cm. Pf. 3,325p Anglo Fin. No.1 Snr. FRN '01 Do. Mezzanine FRN '01 £1973.09 Do. No.2 Snr Sec. FRN '04 £1611.59 BSG Int. 0.7p Black & Decker \$0.10 Blue Circle Inds. 7%% Cv. Pf. 3.8125p Bodycote Int. 2.15p Brake Bros 2.3c Bridon 101/4% Db. 91/96 Do. 6%% Un. Ln. 02/07 Do. 7%% Un. Ln. 02/07 £3.875 Co's Tst. 1.2p

Britannic Assurance 5% Tax-Free Cm, Pf. 2.5p Calor 6p Carlisle 4.38% Rd. Pf. 2.19p Casket 10%% Pf. 5.125p Chesterfield Props. 4.4p City Site Ests. 7% Cv. Un. Ln. 05/08 23.50 Collateralised Mtg. Sec. 8 Mtg. Bckd. FRN '28 £114.89 Do. 11 Class A Mtg. Bckd. FRN 2028 £109.37 Copenhagen Handels, Sb. FRN 2000 \$266.88 Dencora 614% Cv. Pf. 3.125p Development Sec. 11% 1st Mtg. Db. 16 £5.50 Drayton Eng. & Int. Tst. 0.4p Erness Cv. Pf. 3.125p Engelhard \$0.12 Ex-Lands 71/2% Cv. Un. Ln. "20 £3.75 Fidelity Euro. Values Eq. II. Un. Ln. '01 0.8785p Finsbury Growth Tst. 20 F & C Eurotrust 1.23p

F & C Inc. Growth Inv. Tst. 1.4p Friendly Hotels 5% Cv. Pf. Fulcrum Inv. Tst. 1./4p Gartmore Smaller Co's Tst. 4.25p Gaskell 5% Cm, Pf. 1.75p Geest 3.7p General Cons Inv. Tst. 3p GUS 5%% Rd. Ln. £2.6875 Do. 6%% Rd. Ln. £3.1875 Headlam 5.6% Cm. Pf. 2.8p Higgs & Hill 7% Pf. 2.45p Homer Fin. 1 Class A Mtg. Bokd. FRN '28 £110.82 Do. Class B 2028 £197,11 Do. 3 Class A1 2036 £129.72 Do. Class A2 2036 £152.43 Do, Class A3 2036 £155.55 Do. Mezzanine 2036 £169.88 Hunting 4.2% Pf. 2.10 Jersey Phoenix Tst. 1.25p Jeyes 3.3p Kayser Bondor 6% Cm. Pf. Ladbroke Fin. 9% Cv. Bd. 2005 £45.0 London & Assoc. Inv. Tst. 0.05p Macallan-Glen, 61/4% Cv. Ln. '05 £3.125 Morgan Grenfell Equity Inc. Tst. 2.8p NHL (3) Class A1 Dfd. Int. Mtg. Bckd. FRN '36 £132.43

Do. Class A2 2036 £155.55 Do. Mezzanine 2036 £169.88 NHL (1) Dfd. Int. Mtg. Bckd. FRN 2028 £106.05 Northchart Invs. Z\$0.06 Northern Telecom \$0.09 Philips Fin. 5%% Stlg/Gldr Gtd. Ln. 1981/94 £2.875 Portals 5,75p Portsmouth & Sunderland News, 3,51p Ropner 3.5p Royal Bank Can. Fitg. Rate Db. 2005 \$47.40 Royal Bank Scot. 51/2% Cm. Pf. 1.925p Do. 11% Pf. 3.85p Do. Ser.A Pf. \$0.703125 Do. Ser.B Pf. \$0.70 Do. Ser.C Dollar Pf, \$0.59375 Savoy Hotel 4% 1st Mtg. Db. 22.0 Savoy Theatre 4% 1st Mtg. Db. £2.0 Schroder Split Fd. 1.8p Seagram \$0.15

Shires High-Yielding Small.

Sutton District Water \$14% Db. £1.625 Do. 5% Db. \$2.50 SwedBank Sb. FRN 2002 \$321.12 Swire (John) 6.3% Cm. Pf. 3.150TSB Perp. FRN £161,59Takare 11.8% 1st Mtg. 2014 25.90

Tennessee Gas Pipe. 10% Stig/Dollar Cv. Un. Ln. 91/95 Truck Funding FRN 1997 £799.56 UK FRN 1996 \$126,39 Unichem 2.5p Wells Fargo FRN 2000 \$47.92

Wootwich Bldg. Scty. FRN 1997 £152.12

SATURDAY **DECEMBER 31** Allied Domecq 11%% Db. '09 £5.875 Allied Lon. Props. 104/6 1st Mtg. Db. '25 £5.375 Allriatt Lon. Props. 71/2% 1st Mtg. Db. 90/95 £3.75 Anglo Eastern Plants, 121/2% Un. Ln. 95/99 26.25 Antofagasta (Chile & Bolivia) Rail. 4% Perp. Db. \$2.00 Antofagasta 5% Cm. Pf. 2.50 Asda Prop. 51/6% Cv. Pf. '12 2.5625p Asprey 6½% Cm. Pf. 2.275p Do. 9%% Cm. Pf. 4.875p Avdel 101/2% Un. Lr. 96/98 25,25 Avon Rubber 4.9% Cm, Pf. 2.45p Bampton 81/4% Un. Ln. 02/07

£4.125 Bardon 3.85% Cm. Pf. 1.925p Do. Cm. Pf. 2005 5.625p Baring Tribune Inv 9%% Db 12 24.5625 Barings 5% % 1st Pf. 2.875p Do. 7¼% 1st Pf. 3.625p Do. 8% 1st Pf. 4p Do. 8% 2nd Pf. 4p Bluebird Toys 12% Cv. Ln.'05 BOC 4.55% Cm. Pf. 2.275p Do. 2.8% Cm. 2nd Pf. 1.4p Do. 3.5% Cm. 2nd Pf. 1.75p Bowthorpe 7% Un. Ln. 90/95

£3.50 Braime (TF & JH) 5% Cm. Pf. Bristol Wtr 31/2% Perp Db £1.75 Do. 4% Cons Db. 22.0 Do. 4% Perp. Db. £2.00 Do. 41/4% Perp. Db. £2,125 Do. 9.8% Rd. Db. 1996 £4.90 Brit. Fittings 5.5% Cv. Pf. 2.75p Brit, Guiana Demerara Riwy. 4% Perp. \$2.00 Do. Annuities 50p

Brit. Polythene Inds. 71/2% Cm. Pf. 3.75p Brixton Est. 5% Cm. Pf. 0.875p Do. 9.5% 1st Mtg. Db. 2026 €4.75 Do. 111/4% 1st Mtg. Db. 2023 25.625 Do. 10.75% 1st Mtg. Db. 2025

£5.375

Broadstoner 6% Cm. Pf. 2.1p Brockhampton 3p Do. A Non-Vig. 3p Brunner inv. 5% Cm. Pf. £1.75 Burford 954% 1st Mtg. Db. '19 £2.8479 Cap.& Counties 111/4% 1st Mtg. Db. '21 £5.625 Do. 9%% 1st Mtg. Db. '27 Charlwood Alic. 8%% 1st Mtg., Db. 95/98 £4.375

Chamos 7% Cm. Pf. 2.45p

Chester Water, 11%% Rd. Db. 98/2000 25.6875 Clydeport 4% ind. £2.00 Do. 3% Ind. 21.50 Coats Patons 41/4% Un. Ln. 02/07 £2.25

Do. 6%% Un. Ln. 02/07 23,375 Commercial Union 84% Cm. Irrd. Pf. 4.375p Cookson 7% Cm. Pf. 2.45p Croda Int. 5.9% Pf. 2.95p Do. 6.6% 3.3p Dead Sea Works 5% Db. '02 NISO 25

Debenhams 71/4% 2nd Db. 91/ 96 £3.625 Delta 4.2% Cm, 1st Pf, 2.1p Do. 3.15% Cm. 2nd Pf. 1.575p Denmark (Kingdom of) 13% Ln. '05 £6.50 Derby Tst. 71/9% Db 99/2003

23.75

Eastbourne Water 101/2% Rd. Db. 95/97 £5.25 Do. 11.2% Rd. Db. 05/09 25.60 Do. 121/2% Rd. Db. 2004 £6,25 Ecclesiastical Ins. 10% Cm. 2nd Rd. Pf. 5p

EIS 3.4p Do. 5% Cm. Pf. 1.75p Elec & Gen. Inv. 10.1% Db 97/2002 £5.05 EMAP 5% Cm. Pf. 1.75p Empire Stores 91/4% Db. 94/99 Estates & Agency 3.5% Cm. Rd. Pf. 1.75p

£5.625 Estates Gen. 11.25% 1st Mtg. '18 £5.625 Everards Brewery 5% Cm. Pf. 1.75p Finlay (J) 4.2% Cm. 1st Pf.

2.1p Do. 4.2% Cm. 2nd Pf. 2.1p Do. 5% Cm. 2nd Pf. 2.5p Five Arrows Curr. Fd. Ptg. Rd. Pf. A\$ Fd. A\$0,2763 Do. BFr Fd. BFr16.149 Do. C\$ Fd. C\$0.41601 Do. FL Fd. FL0.94094 Do. DKr Fd. Dkr3.51145 Do. DM Fd. DM0.77295 Do. ECU Fd. ECU0,34523 Do. FFr Fd. FFr2.18296

Do. Lira Fd. L873.591 Do. NZ\$ Fd. NZ\$0.61842 Do. S\$ Fd. S\$0.23288 Do. Peseta Fd. Pta66.201 Do. 2 Fd. 19.683p Do. SWFr Fd. SWFr0.41386 Do. SKr Fd. SKr3.05413 Do. US\$ Fd. \$0.24393 Do. Yen Fd. Y15.125 Fleming Amer. Inv. Tst. 5% Cm. Pf. 21.75

Do. 7% Cv. Un. Ln. '99 £3.50 Fleming Claverhouse Inv. Tst. 11% Db. '08 25.50 Fleming Overseas inv. Tst. 5% Cm. Pf. 1.75p Folkestone & Dover Water 4% Perp. Db. £2.00 Do. 5% Perp. Db. £2.50 Do. 111/2% Rd. Db. 2004 £5.75 F & C Inv. Tst. 11.25% Db. '24

Fortnum & Mason 7% Cm Pi 2.45p Frogmore Ests. 13,85% 1st Mtg. Db. 2000/03 £6,925 Gartmore Shared Equity Tst. GATX \$0.375

95.625

Pf. 2.006p Glynwed Intl. 7%% Cm. Pf. 2.7125p

Grampian Hidgs. 7% Pf. 2.45p GR Hidgs. 10½% Pf. 5.25p Guardian Media 4% Cm. Pf.

Half Eng 5.55% Cm. Pf. 2.775p Halstead (J) 51/2% Cm Pf 1,925p Hartlepools Water 8% Rd. Db. 92/94 24.00 Hawtin 4.55% Pf. 2.275p Hetene 0.65p

Hewitt 10% Cm. Pf. 5p Hickson Cap. 7% Cv. Cap. Rds '04 3.50 Hickson Intl. 81/2% Un. Ln. 89/ 94 £4.25 IMI 51/2% Un. Ln. 01/06 £2.75 Intil. Inv. Tst. of Jersey 13% Rd. Pf. 6.5p

Jersey Elect 8% Gtd. 2000 £4.00 Kilroot Electric 91/2% Db. 06/10 £4.1123 Kleinwort O'seas Inv. Tst. 4% Cm. Pf. £2.00 Lazard Smaller Eq. Inv. Tst.

Edinburgh Inv. Tst. 111/2% Db. '14 £5.75 Mtg. Db. 2000/05 £5.25 Manganese Bronze 8¼% Cm. Pf. 2.8875p Marley 11%% Db.'09 25.9375 Marshalls 11%% Db. 92/2014 £5.6875 Marshalis Universal 7.5% Rd.

Pf. 3.75p Merivale Moore 101/2% 1st Mtg. Db. '20 £5.25 Mid-Kent Water 4% Perp Db Do. 11.25% 1st Mtg. Db. 2020 **£2.00** Do. 5% Perp. Db. £2.50 Do. 8% Rd. Db. 92/94 £4.00 Mid Southern Water 31/96

Do. 5% Perp. Db. \$2.50 Db. 2019 £4.125 2.45p

Newey 5% Cm. Pf. 1.75p News Intl. 7% Cm. 1st Pt. 2.45p Do. 8% Cm. 2nd Pf. 2.8p Newton Chambers 5% 1st Cm. Pf. 1.75p Do. HK\$ Fd. HK\$1.54836 North East Water 3,75% Rd. Db. '12 £1.875 Do, 12% Rd, Db. 2005 £6,00 Do. 12.3% Rd. Db. 95/97 26.15

Northern Rock Bldg. Scty. 125/4% perm Int. Brg. 263.125 North Surrey Water 5% Db. Do. 91/2% Rd. Db. 94/96 24.75 Pearson 9.3% Un. Ln. 96/2001 24.65 Do. 13.625% Un. Ln. '07

£6.8125 Pittards 9.5% Cm. Pf. 4.750 Quarto 8.75p Pf. 4.375p Quicks 10% Cm. Pf. 5p REA 9% Cm. Pf. 4.50 Do. 12% Cv. Un. Lr. 2000 26.00

Record 10% Cm. Rd. Pf. 5p Regis Prop. 8%% Gtd. Un. Ln. 97 £4,375 Retail Corp 61/2% Cm. Pf. 2.275p Do. 5%% Cm. 2nd Pf. 2.0125p River & Merc. Tst 5% Pf. £1.75

River Plate & Gen. Inv. Tst. 4% Db. Ind. \$2.00 Rolls-Royce Power Eng. 3% Do. 5.375% Cm. Pf. 2.68750 Do. 11% Cm. Pf. 5.5p Ropner 11.5% Cm. Pf. 5.75p

Rotork 9.5% Cm. Pf. 4.75p Rugby 6% Un. Lr. 93/98 £3.00 Do. 7%% Un. Ln. 93/98 £3.875 St. Andrews Tst 51/4% Cm. Pf. 21.8375 St. Davids Inv. Inc. 6p Schroders 894% Un. Ln. 97/02

24.375 Scot. Eastern inv. Tst. 41/2% Cm. Pf. 21,575 Scot. Mort. & Tst. 6-12% Stepped Int. Db. '26 £6.00 Scot. Natl. Tst. 6% Cm. Pf. 2.1p Severn River Crossing 6% IL

Db. '12 £3.226 Simon Eng 91/4% Db. 92/97 £4.625 Sirdar 71/2% Cm. Pf. 2.625p Slough Ests 11.25% 1st Mitg. Db. '19 25.625 Do. 12%% Un. Ln. 2009 £6.1875 Sutcliffe Speakman 91/2% Rd. Pf. 4.75p

Temple Bar Inv. Tst. 9%% Db. '17 £4.9375 Cm. Stppd. Pf. 6.375p Lon. Park Hotels 101/2% 1st Tendring Hundred Water Serv. 4% Db. £2.00 TMC Mort. Sec. No. 1 Mtg. Bkd. FRN '14 £21:38 T & N 11%% Mtg Db. 95/2000 £5.875 Tootal 434% Perp. Db. 22.375 Trafalgar Hse 5.575% Cm. Pf. 2.7875p

Do. 7% Un. Db. 3.5p Do. 1014% Un. Ln. 01/06 25.125 Transport Dev. 4.7% Pf. 2.35p Do. 6%% Ln. 89/94 £3.375 Do. 814% Un. Ln. 93/98 £4.125 TR City of Lon. Tst. 111/2% Db. 14 25.75 Perp. Db. £1.75 TR Tech. Stepped Pf.

Da. Units 13.400956p Molyneux Fin. 84% 1st Mtg. Unigate 61/2% Un. Ln. 92/97 More O'Ferrall 10% Cm. 2nd UK Prop 81/2% Un. Ln. 2000/ Mucklow (A & J) 7% Cm. Pf. 05 £4.25 VTR 2.550 Murray Intl. Tst. 4% Db. £2.00 Waddington 4.2% Cm Pf 2.1p

Do. 5.8% Cm. Pf. 2.8p Watmoughs 81/4% Cm. Rd. Pf. '06 4.125p Wellman 50% Pf. 5p West Kent Water 4% Perp Db 22.00 Do. 1214% Rd. Db. 1994/96 £6.25 Whirlpool \$0.305

Widney 8.76% Cv. 2nd Pf. 2000 4.38p Williamson Tea 6% Cm. Pf. 2.1p Wilson (Connolly) 8% Cm. 1st Pf. 28p

Do. 10.5% Cm. 2nd Pf. 5.25p Wolverhampton & Dudley Brew. 6% Cm. Ptg. Pt, 2.8p Wood (A)(Longport) 71/2% Cm. Pf. 2.6250 Wyevale Garden 8.5p Cv. Cm. Rd. Pf. 4.25p Yorkshire Chems 5% Cm Pf 1.75p York Waterworks 5% Db.

**SUNDAY JANUARY 1** Baltic 7% Cv. Rd. Pf. 3.5o Barbados (Gov. of) 131/2% Ln. '15 6.75p Barings 94% Non Cm. Pf. Baynes (Charles) Cv. Non-Cm. Pf. 2.9p Cep. '20 5.389726p Birmingham Corp. 21/2% (in or

after) '26 £1,25

Do. 3% 1947 £1.50 Do. 3% 1932 £1.50 Do. 31/2% 1946 £1.75 Do. Gas Annuities 50p Do. Water Annuities 50p Blackburn Corp 31/2% Irred

£1.75 Do. 4% Cns. Db. Irred. £2,00 Blockleys 6% Cm. Pf. 1.05p Boosey & Hawkes 51/2% Cm. Rd. 1st Pf. 1.925p Do. 7% Cm. Pf. 2.45p Calgary & Edmonton Riwy 4% Db. (2002) £2.00 Can. Pacific 4% Perp. Cons Db. £2.00 Capital Inds. Cv. Rd. Pf. 01/05

Coastal Corp. \$0.10 Commercial Union 3.5% Cm Pf 1.75p Crane Europe 51/2% Cm. Pf. 1.925pElliott (B) 3.15% Cm. Rd. Pf. 1.575p Fit 7.7% Cv. Rd. Pt. 95/99 First Chicago \$0.55 Fleming O'seas Inv Tst 41/2% Perp. Db. £2.25 Friendly Hotels 4%% Cv. Rd. Pf. 2.375p Do. 7% Cv. Rd. Pf. 3.5p Do. 111/6% 1st Mtg. Db 2015 Fuller Smith & Turner 4.2%

Cm. Pf. 2.1p Do. 8% 2nd Cm. Pf. 4p Grand Metropolitan 5% Cm. Pf. 1.750 Do. 61/4% Cm. Pl. 2.1875p GTE \$0.47 Hartlepool Water 24p Hull Corp. 31/2% (1st issue) 21.75 Icetand Cv. Rd. Pf. 2.75p Illingworth, Morris (S) 41/2% Cm. 1st Pf. 1.575p TTT \$0.495

Kenning Motor 51/2% Cm. Pf. 1.925p Do. 7% Cm. Pf. 2.45p Kensington & Chelsea 11.15% Rd. '06 25.575 Leeds Corp. 21/2% Rd. (1927 or after £1.25 Do. 3% Db (in or after 1927) Do. 5% irred. £2.50 Lee Valley Water 5% Irred. Db. £2.50 Lilleshall 5% Cm. Pf. 1.75p Do. 9% Cv. Rd. Pf. 4.5p Lincoln 3% Rd. (in or after 1919) £1.50

Liverpool Corp. 21/2% Rd. (In or after 1923) 21.25 Do. 234% Rd. (In or after 1925) Do. 31/2% £0.875 Lowland Inv. 111/4% Db. '10 25,625 MAI Cm. Pf. £3.125

TOMORROW Income Trust, New

> EC., 12.00 **DECEMBER 29**

COMPANY MEETINGS:

Creston Land & Estates, 34

Mersey Docks & Hbr 35656 Irred. Db. £1.8125 Do. 654% Rd. Db. 94/97 £3.3125 Mucklow (A & J) 111/2% 1st Mtg Db. 2014 £5.75 Murray Inc Tst. 4.25% 2.125p New Brunswick Ptwy 4% Perp. Cons. Ob. £2.00 Newcastle-Upon-Tyne Corp. 314% Ind. £1.75 Olcham Corp. 4% Db. £2.00 P & O 6.75% Cv. Rd. Pf. 3.375p Port of Lon. Authority 3% Port of Lon. A 29/99 21.50 Powell Duffryn 4%% Cm. Pf. 0.83125p Reading Corp. 3% (1962 or after) £1.50 Reckitt & Colman 5% Cm Pf 1.75p Renold 6% Cm. Pf. 2.1p Rep New York \$0.33 Russell (A) 5.75% Cm. Cv. Rd. Pf. 2.875p Saatchi & Saatchi 6% Cv. Un. Ln. '15 £3.00 Seers 7% A Cm. Pf. 2.45p Do. 71/2% Cm. Pf. 2.625p Do. 121/2% Cm. Pf. 4.375p Shoprite Fin. (UK) Cm. Pf. 2009 3.9375p Simon Eng. 4% Cm. Pf. 94/96 Do. 5.4% Cm. Pf. 2.70 Do. 6% Cm. Pf. 2.1p Do. 6.35% Cm. Pl. 1991/96 3.175p Do. 7.75% Cm. Pf. 1992/97 3,875p Simons 71/2% Cm. Pf. 2.625p Smith (J)(Field Head) 51/2% Cm. Pf. 1.925p Sth. Australia 3% Cons. Inscribed (1916 or after) £1.50 Southend Prop. 51/2% Cm. Cv. Rd. Pf. 2.75p Do. 8% Cv. Un. Ln. '20 £4.00 Sunderland Corp. 3% Funded Debt. Ann. £1.50 Do. 41/2% \$2.25 Swansea Corp. 31/2% £1.75 Three Valleys Water 4% Ind CV Db 52.0 Do. 31/2% lrrd Db £1.75 Do. 4% and Db \$2.0 Do. 4% Irrd Db (1994) £2.0 Do. 5% Irrd Db \$2.50 Do. 5% Irrd Db (1994) £2.50 Do. 10% Rd Db 1996/98 25.0 Toronto Grey Reli. 4% 1st Mtg. Bds. 22.00 Town Centre Sec. 9% Cv. Un. Ln. 96/2000 £4.50

MEPC 10%% 1st Mitg Db.

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Company meetings are annual

Xerox \$0.75

25.90

York Waterworks 5% Db £2.50

Do. 11.8% Rd. Db. 1995/97

krd. Mtg. Db. £1.75

Young & Co's, Brewery 31/4%

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# THE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/ travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1995 prize, worth not less than £3,000, is: DOES FREE TRADE THREATEN THE ENVIRONMENT?

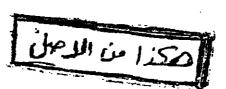
Applicants, aged under 35, of any nationality, should submit up to 1000 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

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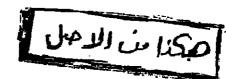
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> > PORSCHE

Yet in management practice these financial tools are so often distorted, degenerating into a "numbers game". An Alternative Guide to Corporate Finance might translate NPV to "numbers prevent vision" and DCF as "deliberate cash fudge". "Sensitivity analysis" might become "insensitivity analysis" (that is knowing the right answer and then playing with the assumptions to get there). "Payback" might be more suitably translated as "pray-back", emphasising managers' fear of longer-term uncertainty in decision

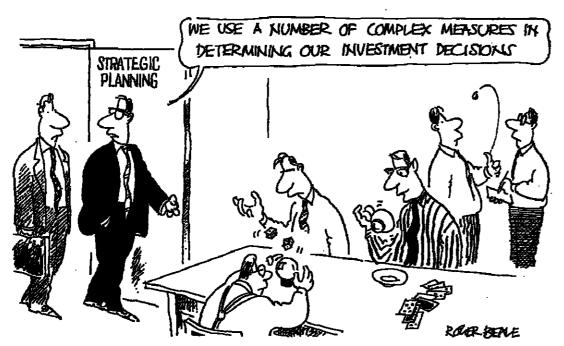
On this page earlier in the year (February 9) Elroy Dimson and Paul Marsh of the London Business School suggested that many companies are in danger of under-investing because they are applying too high a cost of capital. The numbers game has thus become a corporate ritual, even though the financial environment has changed

But could it be that some of the bias towards unduly high hurdles of cost of capital is due to the very limitations of the business and financial assumptions which managers make? Our own research of five large corporations has high-lighted that there are many not-soobvious reasons why managers may be looking at investment decisions using the wrong lens.

Applying the appropriate cost of capital may be important but it is not nearly as important as identifying the underlying sources (or "drivers") of value. These are typically whether the investment decision exploits an inherently (and sustainably) attractive opportunity; or where it builds from; or on some area of competitive advantage; or where there are tangible and measurable synergies. Possibly it is based on some area of distinctive implementation capability. Finally, it might be a function of simple good timing.

These tests - attractiveness, competitive advantage, tangible syn-ergy, implementation and timing can be used to probe the softer drivers of value which our research study explored.

We conducted in-depth studies with small groups of managers in five leading organisations - Rolls Royce Aeroengines, International Distillers and Vintners (part of Grand Met), Post Office Counters Business, London Underground and BP. From managers' point of view there were three main problems or "curses" surrounding investment appraisal - uncertainty, intangibles and interdependencies.



# Beyond the numbers game

Tony Grundy and Keith Ward say there are nine key principles to ponder when appraising investments

Together these problems far out-weighed those associated with the

cost of capital. The uncertainties included not only external uncertainty (such as the economic, regulatory and competitive environment), but also internal uncertainties (such as implementation capability, management's commitment and intent).

Intangibles turned out to pose particularly acute problems for managers. These are often seen as the "no go" areas of financial analysis, and covered a "wide range of value, from improving customer service through to defending against competitive erosion and areas of future opportunity.

We found that almost all intangibles could be subjected to some form of targeting, even if only by way of indicators. Our argument - if we can't think of any world in which value might be har-vested, then intangibles don't really have genuine value at all.

Finally, we discovered that most project decisions faced by managers were not like the "stand alone" projects described in traditional finan-cial texts. They are interdependent with the business areas or with other projects coming on stream. It seemed sensible, often, to appraise have a project with X million them as part of a larger set when these interdependencies were com-plex, rather than in isolation. The issue of interdependencies needs to be tackied on a case-by-case basis, again by understanding the key value drivers (internal and exter-nal) - and how these are linked.

We are not saying improved, and more balanced, analysis alone will dissolve the numbers game

We discovered that in those instances where managers found decision-making intractable, those decision zones became much clearer if coupled with strategic thinking to fit the project to the business strategy. A simple way of forging closer links was to specify strategic objectives for each project, and to do this explicitly rather than implicitly. During the action research study,

pounds NPV, how does this exploit market imperfection for advantage Is it because it exploits a particularly attractive market segment (and if so, for how long)?

Or is it because we have a won-derful, and sustainable, competitive advantage? Or is it because we have synergies (killing two birds with one stone), or have some very powerful innovation? These tests can be used to explore each decision and challenge the assumptions underlying project value.

By probing the three areas of uncertainty, intangibles and inter dependencies through strategic thinking much of the strain on the financial numbers dissolves. This reduces the temptation to use the unnecessarily high hurdle rates of return which Dimson and Marsh What we are not saying is that improved, and more balanced, anal-

ysis alone will dissolve the numbers game. Better strategic and financial analysis needs to be supported by

First, it requires a more open process of debate on key decisions, for instance using workshop or learning approaches rather than bureaucratic meetings as a primary evalu-

Second, it requires more challenge by senior management (and not less) to reshape the project to add more value or to achieve similar value at lower cost and risk.

Too often, the testing of a busiss case becomes akin to a legal battle between defence and the

This climate does everything to dissuade open debate of the assumptions which a learning process using key strategy and financial tools implies. Managers may find it fruitful to

ponder nine key principles which the numbers game. Identify the most appropriate level of analysis (this may be the

project itself, a group of projects or possibly the business unit strategy based on an analysis of the interdependencies).

Explore the key value drivers

which have an impact on the project (including the competitive environment, margin potential, cost base, quality of implementation, timing).

 Evaluate the key sources of external and internal uncertainty.

• Where intangibles exist, target them and set measures (if not primary, financial measures, then secondary, operational or competitive

· Where value is of a contingent nature, then examine the conditions under which this value might arise and the likelihood of it crystallising. Where value is protective or defensive, explore how this value can be gained at least cost and through what other options.

 Compare a basket of financial measures (including both NPV and payback) and ensure that hort-term goals don't drive out longer-term goals, and vice versa Generate challenge in the decision process by openly exposing key assumptions and uncertainties through learning workshops.

 Use management challenge in a supportive way to re-shape the project: a project not initially passing the net present value test may still be worth pursuing.

\*Managers' Perspectives on Making Major Investment Strategic and Financial Appraisal, British Journal of Management, Vol 4, December 1993, Grundy A N and Johnson G. Also Corporate Strategy and Finan-cial Decisions, Grundy A N, Kogan

Tony Grundy is associate in financial strategy and Keith Word is professor in financial strategy at Cran-field School of Management.

Ian Hamilton Fazey on the perils of initiative fatigue

# Change for change's sake

nitiative "fatigue" is creeping into some British companies. . A study of innovation and the initiatives designed to encourage it suggests that some managers have been more concerned with change for the sake of it rather than actually achieving anything. The research is by Bob

sweeting of the School of Management at the University of Manchester Institute of Science and Technology, who has been looking at whether

and agencies trying to change the ndustrial infrastructure really do Sweeting says imitiative fatigue

is characterised by a fall in norale as one innovative initiative follows another with little or no apparent benefit for the effort of making the chang This leads to change becoming an end in itself.

Worse, those in charge, or closely related to the changes, institutionalise the process to institutionaine the process to justify themselves, so that the initiatives become catalysts for empire building. This in turn leads to something even

"The same people also become celebrities, much called upon by outside agencies to talk to others about the changes . . . this Sweeting says.

"There was a clear feeling among managers that a belance was required between giving innovative changes credibility, visibility and support, while keeping a clear view of what the business was all about and what customers really needed and were prepared to pay for - and in sufficient quantities to ensure financial viability and achieve growth objectives for the

Previous research by Sweeting into new accountancy techniques demonstrated that some managers embrace novel methods in search of panaceas, rather than through understanding their problems and how — or whether to use the new techniques to solve

"Innovation" seems to attract many of the same followers. The more knowing among

experience that innovation in itself was no substitute for a well-rounded, grounded and robust business approach. Sweeting says: "Some companies highlighted as exemplars of manufacturing process excellence were at the same time struggling for commercial survival."

Sweeting says the local social, cultural and business environment often plays a large part in success. Entrepreneurship is driven by a common culture, or shared attitudes. Sometimes these are based on an elitist group, or a family network, or widespro educational attainment. A modern example is Silicon Valley; an earlier one lies in north-west England during the industrial revolution.

'Constant change blunts enthusiasm and reduces the chance of new initiatives working'

"A dynamic period of change in recent decades has left manufacturing industry in north-west England discriented and ill-positioned. However, one of the key findings of this study is that it is vital to prevent initiative fatigue. Constant innovative change blunts minusiasm and reduces the chance of new initiatives working," Sweeting warns.

He says "managem socialising" can play a part in improvements as networks form and people understand better why initiatives work or fail and which might be best for them. He also thinks the government should support a guide to agencies charged with promoting innovation, to help companies shop around for the most appropriate.

Too many agencies have secure funding for their first two or three years only. They begin by doing what they are supposed to for 90 per cent of the time but later spend a similar amount of time trying to secure further funding as the money runs out.

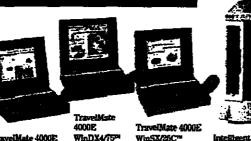


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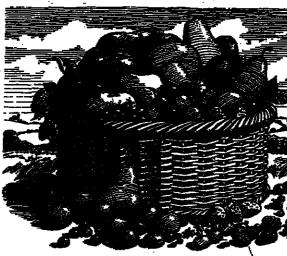
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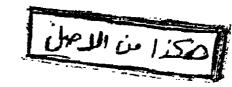
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WE GATHER COMPANY INTORNATION YOU ESPOYTH FRUITS.

# The good, the bad and the positively eccentric

Christopher Dunkley looks back at television programmes over the last 12 months

n 1994 television brought us the BBC's excellent adaptation of Middlemorch but also The National Lottery Live. People groaned at the mindlessness of the game-show-from-hell, Don't Forget Your Corbett. Toothbrush, and stayed silent, mostly, about the excellence of Watergate, which finally revealed the astounding details of the most bizarre affair in

modern American politics. Phil Agland, previously known for the unforgettable Baka, People Of The Rain Forest, went to China and made a Market State superb series called Beyond hlung entire The Clouds, about everyday events in a country town, which proved that some aspects of life (the generation gap) are universal, while oth-नम्प ।त्यास्त्र ers (attitudes towards medicine) vary dramatically between countries. Little was said about it. In other words, television was, as ever, providing the good and the bad and

as ever, being noisily attacked

for the bad and rarely praised

25 for the good. Perhaps it is just human nature. For some reason, when you sit down at the year's end 100 to prepare any sort of audit, it is the disappointments which soring to mind. Who can forget, for instance, the cascade of lamentable comedies throughout the year, with far too many contributed by BBC1: Nelson's Column, set in a newspaper office; Honey For Tea in which the previously indefectible Felicity Kendal came a cropper, playing an American matron in a Cambridge college; and Nice Day At The Office which was so dreadful that you had to watch several episodes to make sure that there was not something subtle going on which you had missed. There

was not. Of course BBC1 was not alone. BBC2 piloted a comedy called The High Life about the squabbling members of an insufferable cabin crew on a Scottish airline. Seeing how appalling it was, someone has commissioned six more episodes to start in the new year. TIV had fewer comedy failures, largely because they had fewer tries, but *Mother's Ruin*, set in an alternative health shop, with Dura Bryan playing the tippling mother of a middle aged son (Roy Barraclough, fresh out of Coronation Street) was sometimes unintentionally funity. You could hardly blame ITV's House Of Windsor for aging the reputation of the royal family, given the greater mage done throughout the year by the members of the family themselves - not least via ill-advised television programmes - but this was not the most sophisticated comedy

ever seen on television. Comedy was not a complete disaster area, but several of the year's best series turned out to be remarkably old. With a bit of editing to bring the shows down to 40 minutes, the BBC proved in Morecambe And Wise: Bring Me Sunshine that those who suspected the old hoofers would outshine any of their successors were absolutely right. And The Lost Steptoes similarly confirmed that

there is nobody writing television comedy in Britain today who even aspires to creating the sort of complexity or sub-tlety of relationship which Galton and Simpson achieved via Wilfred Brambell and Harry H.

The best of the 1994 comedies were The Day Today which fed off the crassness of television itself, and Rory Bremner - Who Else?, a show which gets more topical and more sinewy with each series.

There were plenty of other let downs. Channel 4 had the praiseworthy idea of commissioning three new "operas" for television which, in the event, looked as though they set out deliberately to confirm all the worst expectations of operaphobes, being pretentions, unmelodious and silly. The first major piece of drama actu-ally produced by Sky 1 rather than being bought secondhand, Red Eagle, was a run-of-the-mill thriller with poor direction and (consequently, perhaps) poor acting

Horizon, one of the most consistently admirable series, celebrated its 30th birthday with the most daft and incompre-hensible edition I have ever seen. Between The Lines slithered from first to third rate when it bafflingly abandoned the setting of an internal police investigation division and became just another crime However. looking back

through a year's notebooks it is fascinating to find how much good material has failed to spring to mind. Take drama series, the category used by ITV to sustain the centre of its evening ratings. Most of their series about doctors, policemen and so on, were pretty ho-hum, but the nine o'clock ITV slot also contained Sharpe, with Sean Bean swashing his buckle through the Peninsular War: Finney in which David Morrissey played the reluctant gangster who just wants to be left alone to strum his double bass; and, best of all, another excel lent run - the best yet - of Cracker, with Robbie Coltrane playing the psychologist-detective. Politically correct rightsists attacked it for being antiblack, anti-woman and antisoccer, but the people at Granada stuck to their guns, knowing that they were protected by the quality of the drama and by the fact that you only had to wait to find that it was, on balance, pro-black, pro-woman and pro-soccer.

BBC offered us Richard Griffiths - larger even than Coltrane - as the would-be retired detective who only wanted to be left alone to run his terribly English restaurant in Pie In The Sky; a medical series called Cardiac Arrest which was said to be an insult to the medical profession, but which seemed, to some of us who have worked in hospitals, to be only too horribly accurate; and the all-human-life-is-there saga of the dustmen - whoops, refuse operatives - Common As Muck. Most undervalued and least noticed was probably Takin' Over The Asulum, an autumn series on BBC2 which

In the same category the



**ARTS** 

Patrick Malahide and Juliet Aubrey in the BBC's successful adaptation of George Eliot's 'Middlemarch';

and old Morecambe and Wise shows outshone any new attempts at comedy programmes

vision's previous stereotypes. Good documentaries were thin on the ground, though Secret History offered an interesting revisionist version of the dam busters' raid, and Edward Mirzoeff brought us an eye-opening account of Britain's ice dance champions, Torvill And Dean: Facing The Music, which revealed that Mr Dean ran the partnership with a rod of sarcasm. It was the attempt by Torvill and Dean to win another Olympic gold medal which produced not only the highest rating for an unrepeated programme in 1994, but the highest in a decade: they attracted 23.95m viewers. The National Lottery Live which we were assured beforehand would achieve huge figures actually managed 20.2m in the first week, 18.5m in the second, and by week three had slipped to fifth place in the

national Top 10 with 15.7m. The two strongest documentary series were both on BBC2: White Heat which looked at the development of technology and the way we have reacted to it: and The Fall Of The Wall which investigated the detail of the events leading up to the

fall of the Berlin wall and proved, yet again, just how compelling detail can be. BBC2 also had a powerful showing in current affairs series. Heretic introduced us to scientists whose ideas did not win the approval of their peers, a failure as damaging in science as in religion. The Trial took Brit-British - actually Scottish courts for the first time. And Midnight Hour provided a forum for the discussion of the day's politics.

e saw the last of *Minder* and That's Life!. but Esther Rantzen was pretty soon back on screen with a daytime studio agony show - called Esther, of course which is already better than the odious Kilroy-Silk thing (what isn't). It and Ms Rantzen have some way to go before it begins to challenge the American originals such as Donahue. The year brought a Commonwealth Games and a football World Cup to keep the sports departments, if not British fans, happy. And Question Time discensed with the ser-

vices of Peter Sissons, took on David Dimbleby, and dished out "Yes, No, Don't Know' keypads to the audience. None Marriage Of Figaro. of which made any difference. If obliged to make awards This was also the year when television almost ceased to transmit bright, cheery pro-grammes about Aids in which

dim personalities claim "We're all equally at risk now". The best arts programme of the year was the polgnant and moving interview in Without Walls between Melvyn Bragg and the most important British dramatist (not merely "television dramatist") of our generation. Dennis Potter. He was, he told us, dying of cancer, and he swigged morphine from a flask with a bravura that made you want to cheer and weep. Weeks later he was gone, having raced death in his final months to leave us two drama series. Karaoke and Cold Lazarus, which we are to see in 1995. Other memorable arts programmes included a South Rank Show celebrating the life and work of Larry Adler and George Gershwin; an Omnibus on the astonishing working methods of actor Robert Step-

hens; and Channel 4's coverage

of the building of the new Glyndebourne theatre and the opening performance of The

mine would go to four eccentric marvels. First, from January, Jonathan Meades' splendidly unclassifiable series Further Abroad which offered engrossing and hilarious programmes on vertigo, brewers, golf and pigs. Next, also from the start of the year, The Unpleasant World Of Penn And Teller, which combined comedy and conjuring with quantities of bad taste and endeavoured to give away many of the tricks of the protagonists' trade. Third, Billy Connolly's World Tour Of Scotland in which a fond travelogue was married to some foul-mouthed and yet hilarious stand-up comedy routines. And fourth Christopher Hitchens' hatchet job on Mother Teresa in Without Walls, a programme which kept alive the libertarian ideal of real freedom of speech rather than the wan little imitation which we know so well. Roll on 1995, when cable comes to our street. Let a thoueand channels flooright

# Playwright's talent for angry words

ohn Osborne, who has died at the age of 65, made an unforgettable mark in the British theatre with the first performances of Look Back in Anger at the Royal Court in 1956. Although he went on to write other memorable plays and produced two volumes of autobiography, nothing can compare with that first, heady triumph.

Osborne had been a reporter and an actor. By the early 1950s he had also written sev eral plays, though without success. Even Look Back In Anger had been turned down by agents and managements throughout the country. Then Osborne saw a notice in the Stage, saying that the newly-formed English Stage Company under the artistic direction of George Devine was looking for new works.

Along with some 750 other applicants, he sent in his text. Look Back In Anger, which Osborne said he wrote in 12 days in May 1955, was the only one selected for performance. Even then acclaim was not immediate. Derek Grainger of the Financial Times was one of the few critics on a national daily to admire the piece on the first night.

The Sunday papers treated Osborne better. In a famous article in The Observer, Kenneth Tynan wrote of the play presenting "post-war youth as it really is, with special emphasis on the non-U intelligentsia who live in bed-sitters . . . All the qualities are there, qualities that one had despaired of ever seeing on the stage - the drift towards anarchy, the instinctive leftishness, the automatic rejection of 'official' attitudes, the surrealist sense of humour".

Jimmy Porter, the hero or anti-hero of the play, began to be seen as the spokesman for the younger generation. Yet Osborne had been lucky in his timing. Neither he nor Jimmy Porter was the first of the "angry young men", as they came to be called.

Kingsley Amis had already established a new post-war irreverence with his novel Lucku Jim in 1954 and for a while the angriest young man of them all seemed to be the now almost forgotten Colin Wilson for his literary and philosophical study, The Outsider. Where Osborne scored was to do it on stage: where all of them gained in publicity taken up by the popular press. Typan was also wrong in one main respect: there was no

"Instinctive leftishness" about Osborne. Like most of the other angry young men, he moved steadily to the right and may not have been far away in the first place. Look Back is about changes in generational and social attitudes; there is nostalgia as well as anger. An important line comes when Alison, the upper class wife of Jimmy Porter, explains to her father, who has spent most of his life in India: "You're hurt because everything is changed. Jimmy is burt because everything is the same. And neither gone wrong somewhere, hasn't

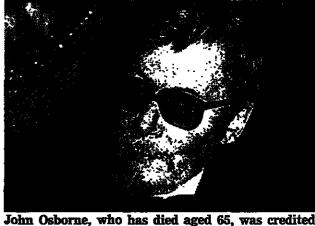
The success of Look Back led to suggestions at the time that there had been a revolution in sink was in, the drawing room was out, and certainly the plays of Terence Rattigan and William Douglas-Home fell out

sborne went on to other successes. He attracted great actors: Laurence Olivier in The Entertainer, a play comparing the decline of the music hall to the decline of Britain, the young Albert Finney in his most cerebral play, Luther, and Nicol Williamson in Inadmissible Evidence. recently revived with a different actor at the National - a theatre that Osborne claimed never much to have liked. He also wrote the screenplay for

Much of his reputation was for invective: from the tirades of Jimmy Porter to some of the passages in his autobiographies about his mother, whom he publicly disliked, and exwives. Yet at his best he was simply a good writer with a talent for the stage. His last play, Déjàvu, a revisiting of Jimmy Porter more than 35 years on, was performed at the Comedy in 1992 and received less praise than this critic thought it deserved. Fashion had changed; by then Rattigan was back in London.

A small annual tribute will continue to be paid to him in the St Valentine's day messages from bears and squirrels in the newspapers. That was just like Alison and Jimmy when they clicked, though for that Osborne was derided by some at the start. He is survived by his fifth

wife, Helen Dawson, and one married to Pamela Lane, Mary Ure, Penelope Gilliatt and Jill



John Osborne, who has died aged 65, was credited with sparking a revolution in British theatre

# INTERNATIONAL

#### **■** AMSTERDAM

CONCERTS Het Concertgebouw Tel: (020) 671

 European Baroque Orchestra: Wieland Kuilken conducts Telemann, Muffat and Bach at 8.15 pm; Jan 8 Royal Concertgebouw Orchestra: with violinist Sarah Chang. Charles Dutoit conducts Berlioz, Lalo, Stravinsky and Ravel at 8.15 pm;

#### **BERLIN**

CONCERTS . Philharmonie Tel: (030) 2548 8132 Berlin Philharmonic Orchestra: with conductor Claudio Abbado and soloists Sylvia McNair, Ulla sson play Schumann at 8 pm: Dec 30, 31 (5.15 pm)

#### BRUSSELS CONCERTS Philharmonique de Bruxelles Tel:

Monnale Symphony Orchestra: with the Monnaie Choir conducted by Antonio Pappano plays Brahms at 8 pm; Jan 8

#### **BOLOGNA** OPERA/BALLET

managed to move beyond tele-

Teatro Comunale Tel:(051) 529999 Serse: by Handel. An English National Opera of London production at 8.30 pm; Dec 30; Jan

#### **LONDON** CONCERTS

Barbican Tel: (071) 638 8891 ● LSO New Year Viennese Concerts: conducted by John Georgiadis, the music of Strauss in this traditional celebration of the New Year at 7.30 pm; Dec 31; Jan

Royal Philhermonic Orchestra:

conducted by Bramwell Tovey plays Mendelssohn, Handel, Bruch and Beethoven at 8 pm; Jan 7 Festival Hail Tel: (071) 928 8800 Johann Strauss Gala: the Johann Strauss Orchestra with director John Bradbury, soprano Marilyn Hill-Smith and the Johan Strauss Dancers plays a programme of music by Strauss. First performance at 3.15 pm, then at 7.30 pm; Jan 1

**GALLERIES** Hayward Tel: (071) 261 0127 Romantic Spirit in German Art 1790-1990: examines work of early Romantic painters. Includes section on German Expressionists; to Jan 8 Serpentine Tel: (071) 402 0343 Rebecca Hom: major exhibition of works by the German artist including, 'Kiss of the Rhinoceros';

to Jan B

Tate Tel: (071) 887 8000

 James McNeill Whistler: major survey of the Victorian painter and designer, to Jan 8

# Festival Hall Tel: (071) 928 8800

 The Nutcracker, by Tchaikovsky. English National Ballet and its Orchestra choreographed by Ben Stevenson at 7.30 pm; to Jan 2 (Not

Royal Opera House Tel: 071 340

 Cinderella: music by Prokofiev. Created by Fredrick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30 om: Dec 30, 31; Jan 3 Swan Lake: by Tchalkovsky. Choreographed by Marius Petipa and Lev Ivanov, production by Anthony Dowell at 7.30 pm; Jan 5 The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set designed by Maria Bjornson at 7.30 pm; Dec 28; Jan 4 (2 pm)

Barbican Tel: (071) 638 8891 New England: World premiere of Richard Nelson's new play. No performance 12-15th Dec., otherwise at 7.15 pm; to Dec 29 (Not Sun)

National, Lyttelton Tel: (071) 928 Out of a House Walked a Man: by Daniil Kharms. A Royal National Theatre and Theatre de Complicite co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Jan 7

 The Children's Hour: by Littern Heliman, directed by Howard Davies at 7.30 pm; Dec 28, 29 (2.15 pm),

30, 31 (2.15 pm); Jan 2, 9 Queen Elizabeth Half Tel: (071) 928 8800 Cinderella: by Rossini. The Music

Theatre London present this new translation by conductor and musical arranger Tony Britten, and director Nicholas Broadhurst at 7.15 pm; to Jan 3 (Not Sun) Rossini's Cinderella: new translation by conductor Tony Britten and director Nicolas Broadhurst at 7.15 cm; Jan 2 (2.15

#### ■ NEW YORK **GALLERIES**

pm),3

Brooklyn Museum Tel: (718) 638

 Indian Minature Paintinos: 80 jewel-like paintings from the 15th 19th century; to Jan 8 (Not Mon) Metropolitan

Ann Hamilton: exhibition reveals

the artist's interest in the relationship between sight and touch; to Jan 3 Origins of Impressionism: 175 paintings by Parislan artists of the 1860's; to Jan 8 (Not Mon) William de Kooning's Paintings; to Jan 8 (Not Mon)

OPERA/BALLET Metropolitan Tel: (212) 362 6000 Die Fledermaus: by J. Strauss. Sung in German with English dialogue at 8 pm; Dec 29, 31; Jan 5,

L' Elisir d' Amore: by Donizetti. Produced by John Copely, conducted by Edoardo Müller at 8 Madama Butterfly: by Puccini at 8 pm; Dec 30; Jan 4, 7 Peter Grimes: by Britten. English

at 8 pm; Dec 28, 31; Jan 3

**■ PARIS GALLERIES** 

Poussin: 400th anniversary

 Forgotten Treasures from Cairo: a rich collection of works by ingres, others; to Jan 9 (Not Mon) OPERA/BALLET Châtelet Tel: (1) 40 28 28 40

 Christina Hoyos: Flamenco choreographed by Hoyos, Marin and Galla, music by Paco Arrigas at 8.30 pm; to Jan 7 Champs Blysées Tel: (1) 47 23 37

Nutcracker: Tchalkovsky's ballet

performed by the Kirov ballet New York State Theater Tel: (212)

 The Nutcracker: by Tchaikovsky, performed by the NY City Ballet. Tue-Thu 6pm. Fri 8 pm. Ring for other times and matinees; to Dec 31

#### THEATRE Manhattan Theatre Club Tel: (212) 581 1212

 Love! Valour! Compassion!: latest play by Terence McNally (of Kiss of the Spiderwoman fame), directed by Joe Mantello. Sun. performance at 7pm otherwise at 8 pm; to Jan 1 (Not Mon) Richard Rodgers Theatre Tel: (212)

307 4100 A Christmas Carol: engaging one man show of the classic with Patrick Stewart at 8 pm; to Jan 8

Grand Palais Tel: (1) 44 13 17 17 Gustave Calliebotte: retrospective of the painter and patron of art who belonged to the circle of impressionists; to Jan 9

retrospective; to Jan 2 Musée d'Orsay Tel: (1) 45 49 11 11 Courbet, Monet, Rodin, Gauguin and

21/47 20 08 24

Waldrop at 7.30 pm; to Dec 31

company, St. Petersberg at 8.30 pm; Dec 28, 29, 30, 31 Opéra National de Paris, Basti Tel: (1) 47 42 57 50 Swan Lake: by Tchalkovsky. Choreographed and produced by Rudolf Nureyev. Conducted by Vello Pähn/Emnanno Florio at 7.30 pm; to

#### **■ WASHINGTON** CONCERTS

Kennedy Centre Tel: (202) 467 4600

 New Year's Eve at the Kennedy Center: Members of the National Symphony Orchestra perform popular tunes and waltzes at 9 pm; Dec 31 **GALLERIES** 

National Gallery Tel:(202) 737 4215 Roy Lichtenstein: A survey spanning four decades of the American Pop artist; to Jan 8 OPERA/BALLET Washington Opera Tel: (202) 416

 Semele: by Handel, Conductor Martin Pearlman. Roman Terleckyj directs a Zack Brown production at 8 pm; Jan 7 (7 pm) , 9 (7 pm)

The Bartered Bride: by Smetana. Conducted by Heinz Fricke. In English at 7 pm; Dec 31; Jan 2, 8 (2

Arena Stage Kreeger Theater Tel: (202) 554 9066 Misatiance: by Bernard Shaw, directed by Kyle Donnelly; to Jan 8 Olney Tel: (703) 924 3400 Cinderella: Rogers and Hammerstein musical version of the classic fairytale, directed by Mark

THEATRE

WORLD SERVICE BBC for Europe can be received in western Europe on Medium Wave 648 kHZ

#### **EUROPEAN CABLE** AND SATELLITE **BUSINESS TV** (Central European Time)

MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330: FT Business Tonight 1730,

MONDAY NBC/Super Channel: FT TUESDAY

Euronews: FT Reports 0745, 1315, 1545, 1815,

WEDNESDAY NBC/Super Channel: FT

FRIDAY NBC/Super Channel: FT Reports 1230 Sky News: FT Reports 0230, 2030

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430, 1730;





of conversation **VOD** expect in an Irish pub as The power of Saturday night Sunday morning. In Pat Barret's, one of Loughrea's favour-

"Cigna? What's

ite hostelries, surprisingly few people seem to know about the American healthcare company installed among the dry stone walls next to the Gaelic Athletic Association.

Like the Burt Lancaster character in Local Hero, who descends on a remote Scottish village with big business plans, Cigna is something of a mystery to many of the 3,500 inhabitants of this west of Ireland town close to the sea.

"The only thing I know is that my wife plays bridge in a group called the Cigna pairs," says Joe, as he passes round a plate of crab claws.

Bertie Donoghue, local correspondent for the Connaught Tribune, who for 54 years has in his own words "chronicled the passing parade", says: "It comes over by satellite every day, some kind of hospital accounts I think, and they send them back mostly by comput-er...Gives a lot of young

Cigna is, in fact, one of several US companies that have set up back offices in the heart of the Irish countryside, reducing their wage bills thanks to advances in telecommunica

The office handles around 5,000 medical claims a day. equivalent to 20 per cent of Cigna's business. The paperwork - from doctors, patients and corporate clients across the US - is flown to Shannon from New York's John F Kennedy airport, collected by courier and driven to Loughrea. It is then entered into the computer, and transmitted through two dedicated optic fibre cables back to Cigna's headquarters in Delaware, where, because of the time difference, it arrives in time for the following day's

Catherine Hynes, the office manager, believes that one of the reasons the operation is so little understood locally is that it is an office, rather than a

"Five years ago there was American company arrives. There was some anxiety over whether it was going to take off. Ireland has had some manufacturing. But the office environment is different," she says. There is also still a myth out

# Fibre optic bridge

A tiny Irish village has a role in US health care, says John Murray-Brown

here that office work is more suited to women. But Cigna is now Loughrea's largest employer, with a staff of 88, and office skills have come to the fore.

Michael Bond, headmaster of St Brigid's vocational school, one of two schools in Loughrea, admits to knowing nothing about computers himself, but St Brigid's has been offering evening classes on information technology and secretarial skills for some years.

"I am a geography teacher and I know how much a ser-

We would prefer an indigenous company but, if one gives work, it gives work'

vice industry can do. I welcome it," Mr Bond says. "Our history is that we always went away for work. Now parents want to see their children

Others are more sceptical about the gains from operations based on telecommunications. The average starting salary at the Cigna office is 127,000 (27,000). "They are in a buyer's market: there are 300,000 out of work in Ireland," says Maurice Sweeney the local travel agent, and head of Loughrea's fishing club. Any company that relocates its back office is doing so to keep wage costs down and will be willing to go anywhere, he says. "They can hire and

fire at their leisure. Loughrea certainly has cause to be wary of the longevity of foreign investments. Courtaulds, the UK textile group. was producing locally in the 1950s. Hohner, the mouth organ manufacturer, also had an operation nearby. Both have long since closed down. There were even rumours of cuts at the Cigna office, when US President Bill Clinton was applying pressure to get his health bill past Congress, but, by all accounts, Ms Hynes

fought Loughrea's corner.
"We would prefer if it was a indigenous company but, if it gives employment, it gives employment. The Americans make them work hard, no doubt," says Rodney Donnellan, newsagent and local town

In Loughrea, there are some 800 people collecting benefit, and freland has the second highest unemployment rate in the European Union. Young people have traditionally moved away in search of work, But opportunities are scarce these days. There are fewer jobs available in the UK, and it is becoming increasingly tough to get work visas in the US, except under the so-called Morrison scheme, a lottery which provides a few hundred visas every year. "It is easier to win the pools," says Richard Reilly, father of four and a local

Many locals used to work in Dublin during the week, coming home only at the week ends. "It used to be so sad to see all the young people lined up on a Monday morning taking the bus to Dublin," says Mr Michael Chambers, manager of the local branch of Allied Irish Bank. But "Cigna is changing

painter and decorator.

all that," he says
The Cigna jobs do seem to
have made a difference. Home rents have gone up. Declan Keary, the local auctioneer, says: "We always used to have a few properties on our books, now we have none."

At the Skillet, one of Lough-

rea's 33 pubs, Willy Burke has converted his top floor into new apartments. The town council is considering reopening the local cinema, an old linen hall donated to the town by Lord Lascelles in British times. A new lease of life at the Temperance Hall, a former cavalry barracks, has brought performances which this year included Zorba the Greek by the Loughrea Choral and Dramatic Society. The community appears to be thriving.

Mr Terry Doyle, manager of the town's other bank, the Bank of Ireland, says of the Ciena operation: "In the early days I suppose the type of employment wasn't the best the wage structure, for example. But it's a better place today. If we got another one it would be grand."

"Tve come back," he says, "and thank God I've come back and please God I'll stay."

REQUEST FOR PROPOSAL

NEW TIRUPUR AREA DEVELOPMENT CORPORATION LIMITED

PRE-OUALIFICATION FOR WATER SUPPLY AND

INTEGRATED INFRASTRUCTURE DEVELOPMENT

WORKS, TIRUPUR, TAMIL NADU, INDIA

promoted by Tamil Nadu Corporation for Industrial Infrastructure Development Ltd. (TACID). Tirupur

Exporters Association (TEA) and Infrastructure Leasing & Financial Services Limited (IL&FS), with the

active support of the Government of India and the Government of Tamil Nadu, in order to enhance

Tirupur's industrial and export potential by upgrading the infrastructure levels. "Expressions of Interest"

are invited from internationally reputed agencies/firms/consortia to be pre-qualified and short-listed for

water from the river Bhawani, located at about 55km, from Tirupur. A distribution network is also

proposed to be laid within Tirupur in a grid formation. In addition, the programme envisages the

implementation of drainage and effluent treatment systems for the town and surrounding industries, and

systems. It is proposed that the Tirupur Area Development Programme would be implemented on a

the project on a BOT basis. NTADCL is particularly interested in awarding the works from design to

commissioning and operation of the scheme on a franchise basis for an agreed time frame upto recovery

commercial framework with recovery of investment predicated on the levy of user charges.

The Tirupur Area Development Programme includes a water supply scheme to tap 185 MLD surface

The main component of the programme would be water supply, drainage and effluent treatment

Expressions of Interest are invited from Manufacturers/Construction Houses/Consortia to undertake

Interested agencies are required to submit details of activities, expertise, capabilities, financial status,

Subsequent to pre-qualification, the parties shall be advised to undertake a site visit and shall be

Clarification, if any, may be obtained from IL&FS, who have been mandated to recommend the turnkey operator to NTADCL and raise required finances for the project. The NTADCL reserves their

Please forward your applications to reach us within 30 days from the date of release of this

major projects handled etc. NTADCL would be interested in short-listing prospective bidders offering

induction of latest technology, backed with financial assistance in the form of aid, grant, soft loan, long

furnished project details in order to enumerate proposal, outlining proposed methodology for

implementation. The bid shall be evaluated based on details furnished regarding sale cost of water, sale

right to accept any of the applications or reject all of them without assigning any reason. The selection of

agencies for participation in the bid will be at the sole discretion of NTADCL.

the implementation of the programme and its subsequent operations at Tirupur, Tamil Nadu, India.

The New Tirupur Area Development Corporation Limited (NTADCL) is proposed to be jointly

rince Charles is running for office as surely as any politician fighting an election campaign. That is the inescapable conclusion to be drawn from his actions in 1994 yet another turbulent year for Britain's royal family.

The British public and media have been slow to recognise Charles Windsor, embattled candidate for the throne of the United Kingdom and a collection of other realms and territories including Canada, Australia and New Zealand. Understandably, they have assumed that Charles will ascend the throne as a matter of course, tinless be chooses to relinquish his birthright in favour of his eldest son, William – a theme of intermittent tabloid speculation but little

It is now clear that Charles does not see things so simply. His motives for embarking on a campaign for office can only be speculated upon: insecurity about his public standing, fe for the long-term damage done by his separation from Diana, and concern about the steadily declining reputation of the royal family are the obvious

Whatever the prince's pre-cise motives, the evidence of a carefully-orchestrated campalen is unambieuous.

The planning stage appears to have been the months immediately preceding the separation in December 1992. In the summer of 1992 the prince agreed to allow Mr Jonathan Dimbleby, a senior BBC journalist with impeccable Establishment credentials, to write an authorised biography.

The arrangement was astonishing for a public figure in mid-career. The prince gave Mr Dimbleby lengthy, intimate interviews, had him "shadow" his private and social engagements, and arranged for friends and some relatives to he interviewed discreetly. Mr Dimbleby was given unprecedented access to the prince's private and official papers, including ministerial correspondence. There was a formal agreement to allow the prince to read the manuscript and comment on "inaccuracies'

The prince's agreement with Mr Dimbleby amounted, in effect, to the preparation of a manifesto for office. Far from disguising the fact the author

In the preface to The Prince of Wales, published last month, he stresses his growing intimacy with Charles and his efforts to "accommodate" the prince's sensitivities. "I have

# The prince as candidate

The heir to the British throne has come to resemble a politician running for office, argues Andrew Adonis

learnt too much about my subject to be either indifferent or dispassionate," he writes, adding the hope that readers "will emerge at the other end feeling that they have come to know the heir to the throne as they never could before - and that he is well worth know-

Like an election manifesto the book is partly a defence of the prince's record to date and partly a prospectus for office. The "defence" recites the prince's public works, and offers apologias for his shortcomings in which everything from bullying at school to unsatisfactory relationships with his father and Mrs Margaret (now Lady) Thatcher are prayed in aid. The prospectus includes a plea for the maintenance of the royal yacht and a proposal to broaden his future spiritual role beyond the Church of England (as "Defender of Faith").

The book has gone hand in hand with a media offensive. In October of last year, St James's palace told the FT that the prince was available to be "shadowed" on a week-long trip to the Middle East. The prince regards the promotion of British business as an important part of his role, and the FT was the ideal outlet for his views on the subject. It led to a full-length profile - which dominated the media - entitled: "A prince captured: The heir to the British throne believes he could be used more effectively in promoting UK

The FT article was a prelude to the main event: a three-hour television documentary in June presented by Mr Dimbleby. In campaign terms, this was equivalent to the party political broadcast, although unusual in attracting 13m viewers. The manifesto was broadcast to the backdrop of appropriate action shots; and the prince, no doubt advised that it is now fashionable for candidates to come clean about peccadillos. adopted a suitably pained expression to confess adultery.

tradition", it was a brilliant ploy to renovate medieval time to take stock. Is the prince a novel royal entrepreneur? And novel or not, is he wise to be alarmed about his succession prospects? There is nothing novel in the Disraeli's proclamation of Vic-toria as "Empress of India" prince's endeavours. Every

tign draws to a close, it is

century or so since the Norman Conquest serious efforts have been made to repackage the monarchy. Some, such as Elizabeth I's bid to become "Faerie Queene", resoundingly successful; others, notably attempts by Edward II, Richard II, James II, and Charles I to seize power from established elites, were

The most successful of recent royal redesigns was the creation of the modern, constitutional and ceremonial monarchy under Queen Victoria in the mid-19th century. Dubbed

be alarmed, the peculiar feature of his manifesto is its failure to address two of the institution's greatest weaknesses: its lack of a European role, and social changes that are making the public ever less enamoured of royal flummery. While the monarchy had excellent European credentials until the early part of this century, with Victoria related to all the Continent's leading rulers, today's monarchy has barely any European dimen-

No one with historical sense can doubt that the monarchy

will need to be "reinvented" in

the next reign if it is to survive. But, in considering

whether the prince is right to

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The threat to the monarchy is insidious, not immediate. It comes from the increasing irrelevance of its role, and from steadily eroding popular respect and support. Should the erosion continue, politicians are bound to start dabbling in republicanism. A telltale sign was the call earlier this month by Mr Jack Straw, Labour's new home affairs spokesman, for a smaller. Scandinavian-style, monarchy.

haps, is the growing republican tide in the former dominions. Australia looks increasingly set to hold a refermonarchy at the end of the Queen's reign or perhaps sooner. New Zealand may follow suit, to judge by the surprise declaration by its prime minister last March in favour of such a move.

Such referendums are bound to attract notice and stir a debate in the UK. It is not inconceivable that they would prompt calls for a vote at home

Another straw in the wind is the growing political popular-ity of referendums on important constitutional issues. If such a vote is held on a single European currency, for example, the chances of a referendum on the future of the monarchy could be increased

Even if all this were to come to pass, the prospect of the prince losing his election must be small. However unpopular the royals, the difficulty of devising arrangements for an alternative head of state, which is currently dogging Australia's republicans, would powerfully reinforce the status quo. Yet Candidate Charles might care to ponder the proverb that, in politics, the expec-



Prince Charles: wise to be alarmed about succession prospects:

by historians the "invention of

royal pageantry and represent

what were previously the symbols of office as its substance.

was the final triumph, present-

ing the monarchy as the

The monarchy has remained

largely stuck in this Victorian

groove. Some changes have

been necessary: the Empress of

India has become head of the

commonwealth. But the hall-

mark of the current reign has

been the dedication of the

Queen and her advisers to the

Victorian legacy. Indeed, Eliza-

beth II does it better than Vic-toria herself: the aged widow

performed few public duties,

rarely even opening parliament

emblem of imperial unity.

As the first year of the cam-

Number One Southwark Bridge, London SE1 9HL

# part in EU

exercise From Mr Livio Caputo. Sir, I refer to your editorial "Germany's EU balancing act" (December 16), which said that last spring France and Germany announced plans to coordinate their consecutive presidencies of the European

Union, joined a few months

later by Spain", On behalf of my government, I would like to state that what was agreed last spring - that is, before the start of Germany's EU presidency - was an exercise of co-ordination among the consecutive presidencies of four countries Germany, France, Spain and Italy - in view of the 1996 inter-governmental conference which will be inaugurated under Italy's EU presidency. All along, Italy - which the editorial oddly fails to mention has participated in the

above-mentioned exercise, whose first two meetings took place in Bonn on July 2 and November 2. The exercise is supposed to continue until the end of the IGC. Livio Caputo,

under secretary of state for for-eign affairs, Rome, Italy

#### Hard to forget 1987 crash

From Mr P R Browse. Sir, I am sure Bob Beckman ("In the Pink: Batten down for a bear beware", December 10) would wish no help from me, but Mr H L Benjamin's letter (December 20) requires a response.
"Well-reasoned articles"

deserve argued replies, not insults. Mr Benjamin has conveniently forgotten that Beckman forecast the 1987 crash before it happened (unlike most experts) and was publicly pilloried for forecasting the collapse of the housing market when it was at the height of its

These were correct forecasts of the two most important events in recent financial history - ask those with negative equity!
P R Browse,

21 Woodgate, Peterborouogh PE6 IED

# Italy taking | Traffic study not defective

From Dr Denvil Coombe high, where traffic demand is philosophy underlying the gov-or of sensitive to changes in travel ernment's motorway tolling the report by the standing costs, and where the proposed advisory committee on trunk scheme would result in a large road assessment (Sactra) on induced traffic, as a consultant who assisted the department of transport with the development of its motorway tolling policy, and as a member of the consultancy team researching congestion charging in London. Your editorial on December 21, "Sanity on the roads", was admirable in many respects, but contained some misunderstandings.

First, not all road schemes will induce significant amounts of extra traffic. Our report defined the circumstances where induced traffic is most likely to occur: essentially, where congestion is

reduction in travel costs. Individual schemes in rural areas may not induce much extra traffic. It is, therefore, incorrect to say that all road schemes should induce extra traffic. Some do, some do not. Second, the committee was asked by the government to advise on induced traffic, and this it has done. It is surely unfair to claim the report is defective because it does not fit the debate you wish to stimu-

Third, however laudable your argument may be that motorists should pay a true economic cost for their use of the road system, this is not the

pleased during a recent meet-

ing to select three matching

squares and win £100. Unable

to contain my surprise, I

expressed joy at this good for-

policy. This policy is designed to raise funds for the direct use of the department of transport for promoting further road improvements. The intention is to pitch the toils at levels which will keep the traffic diversions away from the motorways onto less safe, more congested and more environmentally sensitive local roads to acceptably low levels.

Notwithstanding this, I applaud your effort to stimulate an intelligent debate about transport policy. Denvil Coombe.

The MVA Consultancy, MVA House, Victoria Way, Woking, Surrey GU21 1DD

#### A mouth-watering bite

Sir, Nick Gillies does the legal profession a great disser-vice with regard to the generosity of solicitors in the area of biscuits ("City thefts take the biscuit" December 20, and Letters, December 23), as this act of hospitality can yield unexpectedly profitable results for clients and staff alike.

Clifford Chance who, according to Gillies, restrict the issue of chocolate biscuits to two per head, provide Jacohs Club bis-cuits in their selection. Inside the wrapper is a scratch game which requires one to scratch, with a silver coin, three squares; and, if the numbers revealed match, the player

tune, whereupon there was an unsightly scramble for the remaining biscuits. There can be few occasions when a client leaves a lawyer's office with money in his pocket and I would urge an early visit to 200 Aldersgate Street before the senior partners institute a charge for opening the lucky WIZDDET. Mark Stadler

21 Mountfield Road, London W5 2NG

#### A positive impact wios a cash prize. I was very

From Mr Paul Obey.
Sir, Joe Rogaly ("Down with the lottery!", December 17/18) says the national lottery "will provide no benefit to anyone save perhaps the shareholders of Camelot".

May I suggest that the scheme acts as a welcome redistribution of available funds from the leading national fund consumers to much needed micro-projects in many communities and thus has a positive impact on the lives of countless people. Paul Obey, 73 Humber Road,

Blackheath, London SE3 7LR

#### A basis for Turkey's membership of EU From Mr Paul Papadopoulos.

Sir, Turkey has again been refused admittance to the European Union. You are right in your implication that it is in the long-term interest of western Europe (and the Turkish people) that Turkey becomes a stable state and remains prowestern ("Turkish tangle", December 21). However, even were issues such as Cyprus, Kurdistan's right to exist, and general violation of human rights within the Turkish Republic settled, Turkey would, probably, find western European statesmen would discover other obstacles to her integration within Europe.

You are right, Greece has made itself the scapegoat for keeping Turkey out in the cold. Nevertheless, much as it is in Greece's long-term interests to reach a permanent friendly accord with Turkey, Athens cannot cease to support the integrity of the Republic of Cyprus which was violated in 1974. Indeed, Greece has a moral obligation to insist on the ending of Turkey's military occupation of the island as it was a Greek junta which provided the excuse for the inva-

It should not be forgotten that, under the Zurich agreement, the basis of Cypriot inde-

pendence from British rule in 1960, Greece, Turkey and Great Britain were the guarantors of the sovereignty of the Republic of Cyprus and, as regards the Turkish military occupation since July 1974, several UN resolutions have not been satisfied. Morally, the EU (and FT editors) should support Greece's insistence on a Cyprus settlement as a precondition of Turkish entry, and not shrug the issue off as an example of (oh dearie me!) Greek intransigence. Paul Papadopoulos,

Road 2771, Area 357; Aditya, Bahrain

Vice President C/o Infrastructure Leasing & Financial Services East Court, Zone VI, 4th Floor, India Habitat Centre, Lodhi Road, New Delhi 110 003, India. Tel.: 91-11-463 6637/41/42 Fax: 91-11-463 6651

proceeds and franchise period etc.

Clarifications from:

Mr. Hari Sankaran

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FIRE LIDITOR

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Andrew Adonis

# FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday December 28 1994

# France and Islam

On the technical level, the Its spokesmen minimise, denouement of the Algerian hijack sometimes even deny, the military drama is an undoubted success for aid France is giving to the France, which should be a source of relief and pleasure to anyone who is likely to travel to France or use French airlines, whether for business or pleasure.

The capacity to protect its citizens against terrorism is a necessary attribute of any modern state. The French state, faced with a severe test of that capacity, has

passed it with flying colours.

No such encouraging conclusion can be drawn for Algeria. The fact that this hijacking could happen at all, in what must be one of the most beauty any local disposite in most heavily guarded airports in the world, is one more indication of Algeria's deep political and

It is clear that Islamic extremist groups have members and sympathisers among airport employees, as they do in other public services such as education and the post office. Algeria is in the grip of a particularly vicious

According to "well-informed sources in Paris and Algiers", quoted by the leading French newspaper Le Monde, the average death toll in the violence is now running at 800 per week, with "peaks" as high as 1,000 in the worst weeks of all.

France's anti-terrorist strategy is impressive; its Algerian policy much less so. Officially France is neutral in the Algerian conflict. for their faith

aid France is giving to the Algerian government Alain Juppé, the French foreign minister, warms the government that it must not rely solely on a policy of repression.

Yet at the same time the French

Interior minister, Charles Pasqua not only cracks down heavyhandedly on suspected Islamic militants in France, but denounces third countries which seek to promote dialogue by giving a platform to moderate spokesmen of the banned Islamic Salvation Front (FIS) – the party that would have come to power in Algeria through the ballot box but

for the coup of January 1992.

There can be no hope of ending the violence unless, as in South Africa, some common ground is established between moderates on both sides. Nor can it be in the French or European interest to represent this conflict as a clash of civilisations or war of religion. which would inevitably rage on European as well as North African soil. Yet that is what Mr Pasqua's policies, and those of his colleague at Education, François Bayrou, such as expulsion from state schools of Moslem girls who insist

tending to do. The EU now has several million Moslem citizens. It needs to earn their loyalty by showing respect

on wearing headscarves, are

# Toys were us

The scene is familiar. Breathlessly they line up and shyly pass on folded scraps of paper with their secret wishes for the coming season. Children queuing for the Christmas grotto, or voters enter-ing the polling booth? In truth, they have something in common. They share a sense of wishful anticipation, of belief that their desires will be satisfied. But once the ritual is done, awe passes too. All too often, disappointment follows as the outcome falls short of

As disappointed children punish their toys, so do voters their politiclass. The victims are all around: John Major, plumbing new depths in the opinion polls; Bill Clinton, still realing from the Republican landslide; Boris Yeltsin, manoeuvring ineptly for advantage in Moscow; Silvio Berlusconi, now the helpless plaything of Italian politics, not its saviour. At the sixth Christmas since the fall of ments and the governed is needed, the Berlin Wall, leaders in industrialised and former communist countries have discovered how rapidly the fashions of politics can turn against them. Their product life-cycles, like those of the trin-kets dispensed by Santa Claus, modern toys, have become ever

shorter. in most of eastern and central Europe, former communists have regained a place in power; not only in Italy, but also in Japan and Canada, the ground has caved in under governing parties during the past 15 months. The last great survivor of European politics is Helmut Kohl, who four years ago promised east German voters that Christmas would come every day. It is no coincidence that he rules the European nation most enduringly attached to traditional fairy-

The extension of democracy increases the risk that it will be over-burdened with unrealisable expectations. Too little belief in the capacity and legitimacy of elected leaders can produce authoritarianism or anarchy, too much leads inevitably to disillusionment and cynicism.

Voters should be like wise children: thoughtful, and slow to suc-cumb to the blandishments of the flickering image, the unsubstan-tiated promise, and the free gift. instead they persist in over-bur-dening their politicians with contradictory demands that even a sorceror could not reconcile, while politicians hope that the length of the electorate's memory will be inversely proportional to the list of problems they have been put into power to solve.

not for perfect truth and perfect democracy - for neither exists but for better balance between the two. Politicians must cut the wrapping and improve the content of their packages. They must inform and, at times, indulge, the voters without pandering to gullibility or greed; and they must admit their mistakes.

The voters should show more consistency, and greater rigour. They should foresake the cycle of extremes under which suspension of disbelief on polling day gives way, on the morrow, to disenchantment. The child's Christmastide, wide-eyed and tantrum-torn, must not become their daily lot. We voters need a healthy mix of sceptical hope and hopeful scepticism all through the year.

# Thorp revisited

The decision by Hamburg's have not materialised, while internuclear power utility to cancel some of its fuel reprocessing contracts at the UK's Thorp plant in Cumbria is an ominous sign for British Nuclear Fuels, Thorp's

The cancellation adds to scepticism about the long-term profitability of Thorp, which received its licence to operate a year ago after a bitterly contested battle between BNF and environmentalists. It may also represent the beginning of a change in governments' approach to nuclear waste

Hamburg's action does not at first sight appear very significant. The utility has cancelled contracts for reprocessing waste from 2004 to 2014 and has paid undisclosed compensation. This follows a change in German law this year, which allows "direct disposal" of nuclear waste underground. BNF says the contract represents just 1 per cent of its total orders, and 4 per cent of orders beyond 2004, and that the cancellation makes no difference to the economic case for Thorp. This was based entirely on the first decade's business. However, the move shows that the arguments for reprocessing nuclear wasta may be losing their

force. Reprocessing separates out reusable uranium and photonium from used fuel rods, leaving a smaller amount of true waste. But it is more expensive than direct disposal, many claim. Moreover, the uranium shortages foreseen when Thorp was conceived a decade ago national concern has grown about the proliferation of plutoniumbased weapons capability. So other customers may follow Hamburg's lead, if they can find direct disposal sites at home.

Hamburg's action also implicitly raises a taboo question: whether the most valuable service Thorp offers is storage rather than repro-cessing. BNF's customers have already delivered many of the fuel rods for the next decade's reprocessing to Cumbria, where they sit in cooling ponds. The customers are obliged by their contracts to take back the products of reprocessing, but that may not be for many years.

For governments which do not

have a policy for permanent dis-posal, BNF is, in effect, performing a political favour: while removing their waste, it also shifts difficult decisions about final disposal on to future governments. The UK government would not wish to portray BNF's Sellafield site as a long-term store for foreign nuclear waste. But that would be no more than an acknowledgement of an important part of Thorp's role, which was hardly emphasised during the two public consultations on its licence. Such an admission would also allow the UK to ask itself whether it was charging enough for that service, given the political difficulty many countries face in finding permanent disposal sites. The value placed on reprocessing may have fallen, but the value of storage is rising.

## now is falling in the mountains north of Tokyo. Steam rises from a rock pool of scalding water, fed by a volcanic spring. Two men are basking, up to their necks, in one of Japan's most velucing excess or the proposition but exclusive onsen, or therapeutic hot

The older of the pair is Takeshi, a retired yet fit-looking former bureaucrat from the all-powerful Ministry of Finance. He now works as an adviser to several of what used to be the world's largest

Takeshi's banks are less large today than they were a year ago, the last time he came to this *onsen* Their assets have been diminished by bad-debt write-offs and a declining domestic loan book. But he still has enough cash and free time to develop one of the best golf handicaps in Tokyo.

His companion, Tokoro, an ambi-tious and overworked rising star in the ministry, used to work for Take-shi in the old days. Since Tokoro cannot afford to play golf on his meagre pay, they meet in hot water once a year to chat about the ways of the world.

"Always a pleasure to hear how things are going with you, young man, but why so tired?" asks Takeshi, pouring out two cups of *sake*, from a stone flask on a floating pine

"Sensei, I've been working over-time trying to engineer a nice gentle economic recovery without rekindling inflation," says

tendency of the three coalition gov-ernments we have had over the past in a way that plays havoc with my budget projections," the young man complains, as he sips his

Takeshi nods his head, "Yes, I too have wondered at times over the past 12 months whether the ministry is losing its grip."

Tokoro continues: "But despite

the havoc caused by those warring politicians, the economy did start to pick up, just as you said it would, sensei. As you also warned, it is a weaker upturn than we are used to. We'll be lucky to see gross domestic product rise by more than 1 per cent this year. After that, we'll be seeing pretty slow growth rates, two or three points below the 5 per cent a year we got used to in the roaring late 1980s.

"It has been hard work, but we in the ministry are moderately pleased. We have come through the worst recession since the second world war with only a small rise in unemployment, to 3 per cent, and without letting your banks get into trouble. In the process, we have managed to sort out some urgent matters, like putting through that long overdue rise in sales tax, so that the state will have enough money to pay me a decent pension

The older man looks dubious. "You are right to be cautious about the future. But you are in danger of not being cautious enough. Of course, the recovery will continue. and it would even strengthen a bit if you could stop worrying too much about inflation and ask that new boss at the Bank of Japan. Mr Yasuo Matsushita, to cut official next downturn," he says.

A sudden breeze whips bandfuls of snow from the trees, and clears the steam, giving Tokoro an uncomfortable sense of impermanence. point But I can buy a German car Both men look up and see storm clouds massing over the mountains. because I know that weak demand

# ا مكنا من الاصل Are we losing our grip, sensei?'

William Dawkins eavesdrops on the fears of Japan's bureaucrats over the pace of economic and political reform

Tokoro looks pained. "Aren't you looking too far ahead?" he

'You don't get a golf handican as good as mine by being short-sighted," replies Takeshi. "This is a reprieve, not a recovery. It is driven by an unsustainable rise in export sales to the booming US economy and to our fast-industrialising east Asian neighbours."

Takeshi continues: "Now the US. our biggest single market, will probably go into its next downturn in 1996. The east Asian import boom will lag too, because it is supported by a short-term shortage of capacity there. Come the next downturn, our Asian competitors will have built up more capacity, to produce higher volumes of goods at prices that we cannot beat.

"So what?" says Tokoro. "We have ridden through ups and downs in world markets before. We can do same again. Many of our exporters have risen to the challenge posed by the rise of the yen. They are getting leaner, especially in the car and electronics industries." The sensei smiles sadly at the

young man's optimism. "Sure, some sectors have shed a bit of fat. But overall, restructuring has been only cosmetic. The number of corporate employees is still higher than at the start of the downturn. Capacity utilisation is barely more than 70 per cent, the lowest for 18 years."

danger is that this upturn will reduce the pressure on domestic industry to rid itself of surplus capacity. Companies may get com-placent again. That would not matter too much, if we could somehow stoke up domestic demand before export growth falls away. But peo ple these days are willing to spend only if they can find a bargain, which for the most part means imported electronics, clothes and food - not much help to domestic producers, nor to Japan's economic

"On the subject of spending, I noticed with distress that you arrived by bus. Isn't it time to renew that old car you bought

More jobs are being created in services than manufacturing for the first time since the war'

before the recession?" "Wait a minute," says young

interest rates. Yet we are, on the Tokoro. "You don't do much to use US counterparts. Ours are chroniwhole, in poor shape to face the up our industrial overcapacity yourself, what with that imported BMW you picked up cheaply because of the rise of the yen."

Takeshi laughs. "That's just the

with a reasonably clear conscience



for Japanese goods is only a symptom of the real problem: the maturing of the economy. How can we increase the economy's capacity to grow, as our population ages and as more of our basic industries relocate to lower-wage countries?"

"What about service industries?" says Tokoro. "A surge in the service sector has done wonders for the US economy. It might do the same for us. More Japanese jobs are being created in services today than in manufacturing, for the first time since the war.

"You may be right there, in the long run," says Takeshi. "But the comparison is flawed in the short rum because our service industries are nothing like as efficient as their cally overmanned, because of the service sector's traditional role in mopping up surplus manufacturing jobs. Our services are also more sheltered from foreign competition than their US counter-

with that. I will ask those forward-looking types at the Ministry of International Trade and Industry to dream up a policy to sharpen up the service sector. Path to enlightenment, we'll call it."

"That is dangerous talk," replies the older man. "There would have

'Ministers have even started asking to be consulted about budget spending

to be a labour shake-out before our service sector can reach US productivity. Nobody wants a sharp rise in unemployment. You chaps must go on ensuring that deregulation happens slowly enough to keep yourselves in a job - and incidentally avoid damaging our stable social structure." Tokoro replies: "I agree. We have

Tokoro interrupts: "We can deal only just held the line on deregusight by a blizzard.

lation so far. To be honest, senset, I do partly agree with you about losing our grip. The pressure for change is uncomfortable."

The young man continues: "For the first time, all the main political parties, big business, the US and the European Union are simultaneously begging for deregulation. Until now, we have been able to fend them off by paying lip service to the idea and doing little.

lation so far. To be honest, sensei, l

"But there are worrying signs that economic deregulation has built up a momentum of its own, independently of political pressure. Look at the explosion in the number of the property of the explosion in the number of the numb

ber of new discount supermarkets and the rise in cheap mobile telephone sales since we eased controls in those areas early in the year. It all looks fine from the consumers point of view, but it's more than we expected. I worry that prices might collapse across the board, taking the wind out of the recovery," conchides Tokoro.

"Cheer up," says the sensei. "You are still one of the few finance ministries in the world to control budget outlays and revenue, taxation, monetary policy, the financial sys-tem, anti-trust policy and any industrial policy that needs public money. You can't stop the clock like you used to, but you can still con-

okoro asks: "But can we really? Can we be sure that the new order will learn to be as co-opera-tive as the old? Ministers have even started asking to be consulted about budget spending. Most irregular. What about this big new opposition party that promises to drive the Liberal Democratic Party out of power and change everything? What about the reformminded younger generation in the LDP itself? Won't that make things worse?" He looks upset.
"Don't worry too much about the

politicians," replies Takeshi. "The old order hasn't changed as much

Takeshi smiles in a way that Tokoro finds slightly sinister, and explains: "The LDP reformists who left the fold and formed that new opposition party are still conserva-tives at heart. New labels, but the people are the same. The younger generation in the LDP has not won the battle yet. The old guard has just begun to feel at a comfortable distance from the scandals that had forced them into the shadows. Now

Politely, the young man dissents.
"But for the first time, the LDP faces a strong opposition. Its new enemies tasted power for nearly a year until June and might win again. Their new party won't be in league with the bureaucracy like the LDP was. Don't you remember how unpredictable it was working with Mr Morihiro Hosokawa's coali tion? It took all of six months to get

him under control." "Things have moved on since Hosokawa," says Takeshi. "Present and former factions of the LDP have now found a way to keep themselves in power for ever. They have split into two, taking it in turns to govern. They might sometimes misehave to keep the voters happy. But ultimately, they know that they must work with, not against, you. The old order has fragmented, not

collapsed." Tokoro: "So the economy will stay in safe hands then?" Takeshi: "You can bet your bot

tom ven it will." The pair clink sake cups and

drink a toast, as storm clouds overhead burst. They are hidden from

Though reinsurers claim risk is growing, cover for disasters is still available, says Ralph Atkins

# Rocked by tremors but still reassured

rophets of doorn have new friends as the year ends. As brokers this week hurry to complete January insurance policy renewals, there are warnings about the risks being borne by the world's reinsurers the companies that sell protection against large-scale losses to insurance companies.

Last month, Munich Re, the world's largest reinsurer, announced that it was prepared to reduce or terminate business connections where risks were greater than were justified by premiums. It believes there is a trend towards increasingly costly catastrophes. In 1993, there were 600 big natural disasters worldwide generating overall losses of \$50bn.

Rival reinsurer Swiss Re has published a provocative report warning that changes in weather patterns could lead to even greater catastrophes. "All extreme weather catastrophes are hasically the result of human systems failing to adjust to 'possible' local weather patterns," the report argues. "Now this peril is being dramatically intensified. "Human intervention in the natu-

ral climatic system could accelerate giobal climatic change to such an extent that society might no longer be able to adapt quickly enough. Swiss Re accepts that the impact of global warning on the climate is not fully understood. But even if the number of catastrophes is not increasing, the insured loss is rising, it says. A decade ago, for example, few living in Taiwan or the

insurance policies. That is now Some idea of the risks insurers face comes from Standard & Poor's, the rating agency. Its figures show that the world's 111 largest reinsur-

Philippines would have taken out

ers excluding Lloyd's of London had "shareholders funds" (a measure of the capital invested and surplus funds retained after taking account of liabilities) totalling \$36.7bn in 1992. That was the last year for which figures are available.

That might appear a comfortable financial cushion. But the Los Angeles earthquake in January, which is estimated to have caused \$30bm of damage, illustrates how it might disappear. Reinsurers escaped relatively lightly on that occasion, because the insured losses from the "Northridge" earthquake were only about \$10bn-\$12bn, of which they would have underwritten only a part. A stronger earthquake closer to a

main population centre could have resulted in much higher costs - still more so if a greater proportion of properties had been insured. Policy claims from one event of, say, \$50bn might force many insurers or reinsurers out of business.

t might be expected that such grim speculation would place constraints on the amount of catastrophe cover available and lead to premiums rising rapidly. This has not happened this vear for two reasons.

First, in spite of the gloom spread by many reinsurers, the amount of business they are able to underwrite has increased. This is due largely to the flow of funds into new property/catastrophe reinsurance companies in Bermuda. Attracted by the favourable tax and regulatory regime, investment in the island's international insurers and reinsurers increased by \$7bn last year, about half into nine new catastrophe reinsurance companies. The second reason why catastrophe cover remains readily available

more cataclysmic projections of reinsurers have not radically altered the way premiums are set.

"It is only people in universities who worry about global warming," says one reinsurance executive. "When it comes to pricing, people look at what has happened in the past and at market forces: when people want more cover, perhaps after an incident, prices go up. As you get further away from a loss, people's memories shorten." This produces a roller-coaster

cycle of price rises and falls. In recent years, for example, some reinsurance premiums have dou-bled or tripled as companies have sought to make up for poor under writing results earlier in the decade. This year there have been relatively few natural catastrophes, so there is little pressure to raise rates. With the added capacity in Bermuda, reinsurance brokers say that premium cuts in excess of 10 per cent are possible.

Some insurance specialists even say the pessimism of European reinsurance companies in particular has been deliberately overdone to encourage higher prices.

There is, however, a longer-term trend towards greater precision in risk assessment on the part of reinsurers. One sign is the increasing use of meteorologists, geologists and computer software to pinpoint and quantify risks. "Five years ago many insurance companies were unable accurately to assess their exposure from a catastrophe event. Now they are much more careful about the risks they are carrying," says Mr John Pelly, chairman of non-marine reinsurance at broker Willis Faber & Dumas.

Another significant trend has been a change in the type of policies **Costly catastrophes** Carried Comments

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reinsurance companies provide. Previously, reinsurers issued "proportional" policies, in which they underwrote an agreed percentage of the risk borne by the insurance company without any limits on total claims. Now they prefer to pro-vide "non-proportional" policies, in which they agree to underwrite an agreed chunk of the risk borne by the direct insurer. These policies have minimum levels for claims. below which the reinsurer pays nothing, and upper limits that cap the reinsurers' total exposure.

The effect of this change - and the increased focus on rigorous scientific analysis - has been to increase the control reinsurers exercise over their risks. One result is that insurance policyholders may have to bear a greater share of the risk, paying the first part of any claim or taking responsibility for

the top slice. Another is that premiums paid by companies and individuals will rise still higher on the worst risks.

Insurers, however, find it difficult to convince consumers that it mat-ters to them whether reinsurance companies are financially safe. Mr Felix Kloman, editor of the US publication, Risk Management Reports, says: The insurance industry is held in very low esteem in the minds of the public ... The security of the insurer or reinsurer has got to be right up the [priority] list."

The evidence of the current renewal season suggests that this is not yet happening. Buyers of catastrophe reinsurance can still beat prices down. To keep upward pressure on premiums, reinsurers may have to rely largely on apocalyptic warnings. That is, until the next large-scale disaster strikes.



# FINANCIAL TIMES

Wednesday December 28 1994



# Wary Chinese look before they leap into year of the pig

Inertia reigns as Beijing's leaders await the end of the Deng era, says Tony Walker

t will be a leap year in China responses at home and abroad, in 1995 and only the fourth sharpening the leadership's reactime this century that August has provided the leap month. It will also be a year of the pig - the last of the 12 terrestrial symbols and among the

Little wonder that the mood in China is a mixture of unease, inertia and nervousness, or that China's leaders are enmeshed in a game of transitional politics which is affecting domestic and foreign policy.

Sensitive to omens and portents, the Chinese are noting that each August leap year this cen-tury has brought cataclysm.

In 1900 the Boxer uprising ended in bloody reprisals by a foreign expeditionary force. In 1957 the anti-rightist campaign preceded two decades of disaster 1976 produced the Tangshan earthquake in which as many as 250,000 perished. It was also the year in which Mao Zedong and his premier, Zhou Enlai, died.

The deteriorating health of paramount leader Mr Deng Xiaoping, coupled with a sense that the end of an era is approaching, appears to be weighing heavily

on the leadership.

As the New Year beckons in wintry Beijing, China's leaders are engaged in seemingly endles meetings, conferences, and planning sessions. But in spite of much talk about continued reform, the overwhelming impression at present is not one of movement, but inertia.

A western official put it succinctly. "We're in limbo," she said. "We're in stalemate."

This lack of motion seems set to persist as Mr Deng's life ebbs away. How long the process will take is anybody's guess, but the leader's condition - he has Par-kinson's disease - appears to have worsened since mid-year, and there are doubts whether he will make his traditional appearance in Shanghai at Spring Festival in late January.

Nervousness about the future

appears to be conditioning policy

are backing is that of democ-

Government officials said that

a series of security measures

were under consideration to

reduce the threat of attacks

against French nationals and

They said that flights to Algiers had been suspended pending the implementation of

**Europe today** 

to western Furgoe accord

A large and active low pressure system south of iceland will bring mild and moist air

overcast conditions. The British Isles, the

Low Countries and Germany will have long periods of rain and temperatures above 10C. France, Italy, Spain and Portugal will be partly to mostly cloudy with light rain in north-western areas. The eastern Mediterranean will continue unsettled with showers and some thunder. Greece will be mostly sunny with seasonable temperatures Patchy log is expected in the Balkans and a front with rain or sleet will sweep through castem Europe. Scandinavia will be mostly cloudy with rain or snow showers. Five-day forecast

A large depression will move to Scandinavia while high pressure builds over the British Isles. As a result, cold and unstable air will arrive in western Europe and Scandinavia accompanied by showers, occasionally with hail or snow. Conditions in the eastern

develop. A mixture of cloud and sun is expected in south-eastern Europe.

rranean will stabilise as sunny periods

No other airline flies to more cities around the world.

Lufthansa

npanied by mostly

new security measures.

Continued from Page 1

racy." he said.

tion to challenges to its authority real or imagined.

Last week's sentencing of nine dissidents to jail terms of between three and 20 years is a case in point. These sentences were a sign, according to western officials, not of self-confidence at the top but of leaders unsure how they will keep order in the post-

Deng era. China's approach to the Gatt negotiations, in which it eschewed what might have been regarded as reasonable compro-mise, left an impression of a leadership, weighed down by other preoccupations, that was in no mood to sanction the concessions required on market access and

Sensitive to omens and portents, the Chinese are noting that each August leap year this century has brought

other issues. Lack of progress on Sino-US copyright negotiations is another example of inertia. Pirating of laser and compact discs and computer software is rife in China. US officials report that talks on intellectual property

cataclysm in its wake

rights violations had bogged down recently, with Beijing apparently unwilling to admit its policing efforts were ineffectual. Domestic economic reform also appears to be faltering. Worries about inflation are casting a long shadow and reinforcing a ten-dency towards caution. Chinese officials talk endlessly about state enterprise reform, but there appears to be a widening gap

tween words and deeds.

Among indications of uncer-

Mr Zhu Rongji, the reformist vice-premier. Mr Zhu has been less prominent since mid-year.

Western officials and Chinese observers interpret Mr Zhu's current reticence as vulnerability. They believe he is shoring up his defences for the leadership struggle that lies ahead once Mr Deng dies. The executive vice-premier is said to strongly oppose concessions required to advance the Gatt negotiations.

nother indication of uncertainty in Beijing is **A** the more nationalistic tone apparent in recent public statements. Commentaries in the past few days on the failed Gatt talks, for example, were more expressions of outrage and wounded pride than analyses of reasons for failure.

"Our government has said it will not yield to pressure, how-ever great," said the China Dally yesterday. "We believe all Chinese people endorse our govern-ment's firm and just stand."

The Gatt argument also risks sharpening Sino-US differences after a period in which the two sides appeared to have achieved relative harmony in managing their complex relationship. President Bill Clinton's decision last May to "de-link" human rights and the renewal of China's Most Favoured Nation trading status had improved the atmosphere, markedly. But in a more fractious period, there are dangers

that things could regress. Finally, lurking in the background are real concerns about the quality of China's "third generation" leadership, whose task it will be to assume what a western ambassador has called Mr Deng's "blood-spattered manile".

Mr Jiang Zemin, the avuncular 68-year-old president of the republic, general secretary of the Communist party and chairman of the Central Military Commission, awaits his turn, but doubts persist about his ability to assert authority in the difficult months tainty is the eclipse, for now, of after Mr Deng's death.

# Algeria fear | Yeltsin pledges order

transformed Chechnya into a haven for arms traders and drug traffickers, and that it had diverted state funds to buy arms. He said leaders "to whom the Chechen people are dear" must be brought into the work of a future government of the republic, and that elections would be

A three-man commission, consisting of Mr Nikolai Yegorov,

980

deputy premier for nationalities, Mr Sergei Stepashin, head of the Federal Intelligence Service, and General Anatoly Kvashnin, the officer commanding the Chechen operation, had been empowered

to open negotiations.

FT WEATHER GUIDE

They are to be aided by a commission of parliamentary deputies from both houses of parliament and a supervisory committee including Chechen tribal elders and religious fig-

# Consumer gloom in infecting

The "feel bad" factor among consumers that has been souring the UK economic recovery may now be spreading to the business

the exchequer, meets Mr Eddie George, governor of the Bank of England, for their monthly monetary meeting today, highlight the obstacles the government may face next year in convincing people that a stable recovery is under way. The IoD survey

and Budget and political turmoil, the proportion of directors surveyed who were optimistic about the economy fell to 38 per cent this month from 43 per cent two

The prediction echoes a recent

economic forecasters, which also expects healthy, industry-led That survey, which is tracked

by the Treasury, showed that most forecasters expect growth of about 3.25 per cent in 1995, consistent with the Treasury's own forecast. The underlying inflation rate is expected to be 2.9 per cent - higher than the Treasury's forecast, but very low compared with the past two decades.

the forecasters is that exports

cent next year. Nevertheless, yesterday's IoD survey suggested that rosy ecowith caution by many busine men, not least because of recent splits in the government. Nearly half those directors who were less confident about the economy than six months ago cited political concerns as their main worry, the IoD said.

A survey of wage settlements from Incomes Data Services showed that pay rises have crept up over the past year, with most settlements between October and

# UK may be businesses

of Britain's economy has slipped in recent months even though the City of London is forecasting steady growth next year.

The findings, which come as
Mr Kenneth Clarke, chancellor of

lowest for two years.

After recent interest rate rises

the IoD itself predicts steady growth for Britain in 1995. separate survey of more than 40

community.
The latest bi-monthly survey by the institute of Directors, published yesterday, showed that business confidence in the health

months ago.

The fall occurred even though

expansion next year.

The average consensus among

will grow by 6-7 per cent next year while imports will grow by only 5 per cent. The consumer sector, however, is expected to remain relatively weak, underlining the export and industrydriven nature of the recovery. City and independent forecasters expect consumer spending to grow on average by only 23 per

December worth about 3 per cent.

Busy start to sales, Page 6

# Emerging risks

THE LEX COLUMN

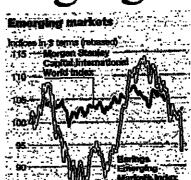
If last year demonstrated the rewards of investing in emerging markets, this year has highlighted the risks. In 1993, emerging markets outperformed devel-oped markets by a factor of three increasing by 64 per cent in US dollar terms. This year they underperformed. They were down by 7 per cent in the year to mid December and fell further last week as a result of the plunge in the value of the Mexican peso and

The poor performance this year reflects not just political and economic uncertainties; another issue has been the gradual tightening of US monetary policy. High yields on US Treasuries, coupled with rising short-term interest rates, have reduced the investment attractions of risky emerging markets and have enhanced the relative appeal of risk-free cash. Repatriation of funds out of emerging markets back to the US is a big factor behind the 17 per cent fall in the IFC Asian emerging markets index after four years of breathtaking gains. It did not, though, prevent some spectacular gains in less interest-rate-sensitive south American

narkets such as Brazil and Peru. Total net foreign investment in emerging markets for this year is likely to be about \$25bn to \$30bn, down from \$38bn in 1993. The figure will probably fall again this year if US short rates are raised as aggressively as markets expect. The weight of money seeking a home in a limited selection of "investable" securities in the developing world has been as much a factor in driving up share prices as the fundamental attractions of earnings growth far higher than that available in the developed world. The emerging markets will prove cor-respondingly vulnerable to any largescale reversal of investment flows.

Asian indices have plunged this year while economic growth in the region has at worst maintained the high levels that investors have learned to expect. This creates some interest-ing anomalies. In Thailand, for example, earnings per share are likely to grow at close to 30 per cent this year whereas the stock market has fallen 19

There are other positive signs. In 1980, 78 per cent of Asia's exports were shipped outside the region. Regional trade now accounts for over half of exports and is rising rapidly. Given levels of growth throughout Asia, economic success should feed upon itself.



Secondly, US weightings in the region remain low and, given limited currency risk in a number of Asian markets (i.e. Thailand and Malaysia), exposure is expected to increase steadily in the coming years.

One risk for the region is the large amount of capital-raising India's stock market is expected to absorb new issues amounting to around \$11.5bn in the year to March. This represent close to 10 per cent of market capital-isation and is one factor behind the 16 per cent fall in the Indian market since it reached its peak in September. Capital-raising has similarly held back-Indonesian stocks.

The spectre of an overheating Chinese economy and an ailing political figurehead, Deng Xiaoping, could hurt China's stock markets. Ripples would follow through to an already vulnerable Hong Kong and Taiwan. But the regional impact may not be great, and 1995 seems likely to be a year of recov-

#### Latin America

The crisis in Mexico has underlined the risks of investing in Latin America as a whole. Most countries in the region remain dependent on foreign capital to compensate for their current-account deficits. That makes their markets peculiarly vulnerable to crises of investor confidence and for the foreseeable future the region will be dependent on the international markets.

The sell-off by foreign investors in Mexico was prompted not only by attempts to avoid the peso's devaluation, but by their recognition of the impact of the crisis on corporate earnings. Companies' financial charges are likely to rise because of higher local interest rates. The increase in rates

in already besitant economic growth. Worst of all, the peso's depreciation will significantly raise the cost of companies' dollar-denominated debt. Some banks could find themselves in serious

The Mexican crisis depressed the currencies of other Latin American countries without regard to their differing economic circumstances. Argentina, certainly, is struggling with difficulties similar to those in Mexico - a current-account deficit, political probiems and an overvalued peso. The Mexican crisis may strengthen the Argentine government's resolve to support its currency, but that will be at the expense of higher interest rates and slower growth.

Thus the Argentine market's 10 per cent fall in dollar terms last week may have been justified. But by contrast the 13 per cent fall in Brazil was bizarre. The country is running a cur-rent account surplus, its foreign reserves are far larger than Mexico's and the value of the new currency has only just been set. Chile's 5 per cent fall was also strange, given the country's large domestic savings base and relatively stable economy.

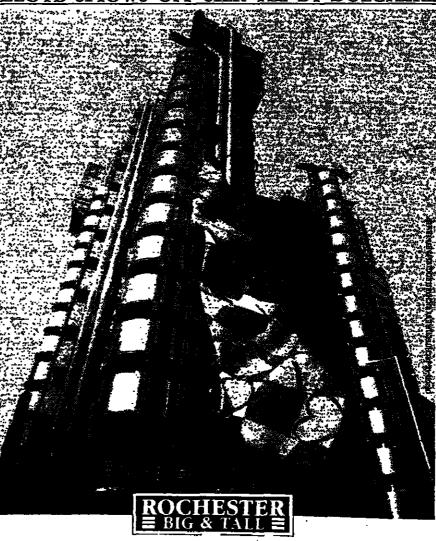
In the longer term, the macroeco-nomic environment in Latin America remains more attractive than for many years. Command economics has been abandoned throughout the region, serious attempts are being made to control inflation and the political environment has become more stable. Given the continent's huge natural resources, the potential rewards remain considerable. Long-term, investors cannot afford

to avoid emerging markets, in Asia. Latin America, or elsewhere - so long as the investment is made as part of a properly balanced portfolio. Economic growth rates in developing countries are set to outpace those of the developed world for the next two decades Corporate earnings will prove highly geared to this growth, political risks notwithstandin

Moreover, the liquidity argument may again work in emerging markets' favour. The total invested in these markets is still small in absolute terms and it would only take a modest adjustment in fund managers' asset allocation models to give rise to further substantial flows into the developing markets.

The next hig buying opportunity is likely to come once investors become convinced that US interest rates are nearing their cyclical peak.

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# **COMPANIES & MARKETS**

OTHE FINANCIAL TIMES LIMITED 1994

Wednesday December 28 1994



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## **Time Warner in** Japanese TV deal

The US entertainment group Time Warner is planning to form a joint venture with two Japanese companies, Itochu and Toshiha, and the US regional telephone company US West, to spend \$400m on building cable television systems in Japan. Page 17

Marcedes-Benz to return to the black



Mercedes-Benz, the luxury car subsidiary of Germany's Daimler-Benz will be back in the "black" in 1994 following heavy losses of more than DM1.2bn (\$760m) for 1993, Mr Helmut Werner (left), chairman of the board said yesterday in an end-of-year statement. However, he did not disclose the extent of the

profits. Mr Werner confirmed that world-wide group sales rose 9 per cent to DM70bn for 1994.

Cadillac Fairview gets court protection Cadillac Fairview, the big Canadian property developer, has obtained court protection from its creditors while it tries to stitch together a financial restructuring. The Toronto-based company has debts of C\$5.3bn (US\$3.8bn). Page 17

Samas makes German purchase Samas, the Dutch office furnishings company, said it had reached final agreement on acquiring a majority stake in Schaerf, the German office furni-ture maker, from the Schaerf family. Page 17

lovestment group buys Adidas A group of international investors has taken con-trol of Adidas AG, the German sports equipment company, according to Crédit Lyonnais, the French state-owned bank which sold a 20 per cent stake in the group. Page 17

Credit Suisse nearer to Budapest stake Credit Suisse, the main banking arm of Swiss financial group CS Holding, confirmed that the Hungarian government has chosen it as the lead contender to take a controlling stake in the planned privatisation of Budapest Bank. Page 17

Telekom sails into unknown waters Garmany's state-owned telecommunications utility was launched down the privatisation slip-way last week and is sailing off into unknown waters with neither steersman nor charts. It is hardly the most promising set of circumstances, for the gaggle of absolute beginners manning Deutsche Telekom.

Lloyds finds £331m

Almost 30 companies are providing the extra £331m (\$513m)in corporate capital Lloyd's of London has attracted for underwriting next year, according to a list released by the insurance market. Page 16

pled bonus for Tate & Lyle chief The bonus paid to Sir Neil Shaw, chairman and nighest paid director of Tate & Lyle, the UK-based sugars and sweeteners group, doubled last year to meration, excluding pension fund contributions, increased by 26 per cent to £456,000. Page 16

Holding a tiger by the tail

The end of 1994 brought little cheer for investors in both Shanghai's A-share market for locals and Behares. This is a year investors would prefer to forget. Yesterday Shenzhen A shares dived for the fourth consecutive session as investors were unable to find stimulation. Back Page

The peso was the main focus of the day in the currency markets, as it plunged to a new low point against the dollar in volatile trading. Investors remain nervous after a sharp fall in the Mexican currency on Monday, when the peso fell by another 7 per cent against the US dollar. Page 20

- 39 - 8

#### Companies in this issue 16 Kleinwort Benson **British Gas** Midlands Electricity Chinatrust Comm Bank Dange Inv Trust Deutsche Bank Electric and General Gezprom Home Holdings 15 Zurich insurance Market Statistics FT Guide to currencies &Angual raports service Benchmerk Govt bonds Bond futures and options Bond prices and yields London share service Commodities arices Money markets BAS currency rates New York share service Euroband prices Short-term let raise Page interest indices FT-A World Indices Back Page US Interest rates FT Gold Milnes Index Chief price changes yesterday

# ITT sells financial units for \$3.7bn Gazprom

ITT, the US conglomerate, is selling two of its financial ser-

The two units - FFT Commercial Finance and the consumer

ing the sale of another part of PTT Financial, including property services and small business finance, to an unnamed buyer for \$1.8bn. The company said the remaining 25 per cent of ITT Financial – the reinsurance busiBreak-up speculation as Deutsche Bank and Norwest buy commercial finance and consumer lending arms

parts of ITT Financial. The money will be used to finance acquisitions in the hotels, leisure and entertainment industries, and while ITT would not comment on its next move, the company is believed to be interested in acquiring a US broadcast tele-

Madison Square Garden sports and entertainment group, and a week ago it agreed to pay \$1.7bm for the Caesars World gaming group) the company denied reports that ITT's aggressive expansion meant it was prepar-

Ted Bardacke looks at the heavy pressure devaluation

will place on Mexico's corporate and banking sectors

.7.813

11,975

3,037

nomic growth - if not outright

Couple that with a projected

decline in real wages as the gov-ernment is unable to control

prices as tightly as it controls the unions, and the outlook for any

company is problematic at least.

In general analysts say that

nosedive, while hotel and resort

the storm as property is valued in dollars and Mexico becomes

more attractive to foreign tour-

ists. Construction is the big ques-

Shares fall again

Early gains in Mexican equities

faded yesterday after the peso fell again against the dollar.

Other Latin American markets

were also weak in early trading.

Foreign investors were seen sell-

ing the ADRs of Mexican-quoted

companies on Wall Street to buy

the domestic shares, which now

looked more attractively priced.

tion mark. Increased foreign

direct investment may be offset

But no matter what the imme-

diate effect the devaluation has

on individual companies, they

are all worried about the increase

they face in financing costs.

Annual interest rates on peso

loans from Mexican banks now

stand at between 35 and 45 per

cent, while foreign sources have

dried up for the moment and will

can't cover more than an 18 per

cent cost of capital. And dollars,

if they exist, are going to cost significantly more than the 7 to 8

per cent we were getting before the devaluation," Mr Cavillo says. "We are going to have to watch our cash position very

closely next year because cash

The consensus among financial

analysts is that as companies

lower their capital demands

because of high interest rates and

low economic growth, Mexican

banks will see little or no growth

in their loan portfolios. Yet this

is just the start of the concerns

only a few days ago, such as asset quality ... and total loan

and total assets of \$100m. The

\$30m deal will be the first take-

over of a US bank by a Taiwan-

The Koo family is one of

Talwan's wealthiest and most

influential families, and China-

trust is the island's biggest privately owned bank. Mr C F Koo,

the patriarch and head of the family's diverse business inter-

ests, is a senior figure in the

Things that used to worry us

about the banking system.

Taiwan bank buys in California

may be all we have."

"The margins at our stores

be expensive when they return.

World Stocks, Back Page

by lower overall growth.

recession - in 1995.

1,857

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GCarso

ing to divest its other two main businesses, insurance and manu-factured products.

Analysts, however, believe that ITT may be considering breaking up the three main operations -hotels, leisure and entertainment (which has sales of \$6bn), insurance (\$10.5bn sales), and manufacturing (\$8bn sales) - and float-ing them on the stock market as separate companies. Analysis believe the three units could be sold to the public for as much as \$15bp, or \$130 a share. ITT would not comment on reports of a planned break-up, but said that it was keeping its options open.

Yesterday, news of the various deals involving ITT Financial

The bigger of yesterday's two deals was the \$3.1bn acquisition of FTT Commercial Finance by Deutsche Bank North America. the US subsidiary of the German banking group.

The acquisition, which is part

Deutsche Bank's programme of internationalising its activities as well as diversifying its finan-cial services operations, "will accelerate DBNA's strategy to become a leader in the rapidly growing business of asset-based lending", said Mr John Rolls, DBNA president and chief execu-tive. After the deal is completed. DBNA's portfolio of asset-based lending will be worth more than

Through acquiring the ITT

will also win greater access to commercial finance markets in North America, Canada and south-east Asia, "regions which are becoming increasingly important particularly for our strategy", according to the company.

Deutsche Bank has been expanding its banking and investment activities mitside Cormany and Europe recently. Last October it moved the investment side of its activities to London. while it has already established 40 subsidiaries in south-east Asia. in the other deal, the Minnesota-based bank, Norwest, paid about \$595m for Island Finance, ITT's Caribbean and Central American consumer finance

Island Finance's main busine is making small loans to individ-uals in Puerto Rico, Panama, and

# looks for industry investors

Robert Corzine in London

Gazprom, the world's largest gas producer, and its merchant bank adviser, Kleinwort Benson, have drawn up a list of 10 to 20 western industrial companies expec-ted to take stakes in the Russian company's planned share offering in 1995.

Gazprom owns an estimated 24 per cent of world gas reserves and earned \$6bn-\$7bn in hard currency in 1993. Its managers see the offering of equity stakes to western companies as a way of cementing existing or proosed relationships. These core investors are expec-

gas company described as "a nugget of demand" for the 9 per cent tranche earmarked for sale. British Gas, currently negotia-ting with Gazprom over the lat-ter's participation in the development of the giant Karachaganak gas field in Kaz-akhstan, said it had neither

"ruled in nor ruled out" partici-pation in the equity offering. The non-committal stance is echoed by other gas companies, such as Euron of the US, which has an agreement with Gaznrom to use Russian gas for possible power generation projects in Europe. Gazprom's existing joint ventures with BASF in Russia and Germany makes the German chemical company another can-didate but Neste of Finland, another customer and partner, has said it will not take a

While customers of Gazprom, and integrated oil and gas groups, make up most of the group of 10-20 core investors, it is believed that suppliers of infrastructure like pipelines and compressors are also included.
Proposals for the equity sale

also include a placement with investment funds and other institutions, but it is thought the "trade sale" to industrial investors will predominate.

International bankers who have worked with Gazprom say they would view the presence of sophisticated industrial invesas a "very positive" development that would enhance its creditworthiness

An audit is under way to pres ent Gazprom's finances in a western-style format, but in the short to medium-term, industrial investors familiar with the sector might be better placed to gauge the true state of its perfor-

By Patrick Harverson in New York and Judy Dempsey in Berlin

vices businesses for \$3.7bn to fund its expansion in the leisure and entertainment industries.

lending operation Island Finance - are being bought by the German banking group Deutsche Bank and the US banking group Norwest, respectively.

ITT says it is near to complet-

ness - will be sold shortly.
After debts, ITT expects that
between \$3bn and \$3.5bn will be
raised from the sales of the four

Peso's fall

packs a

double

whammy

The 38 per cent devaluation

of the Mexican peso since

December 19 has the coun-

try's banks and big companies

struggling to estimate how much the change will cost them, both

in terms of 1994 profits and 1995

revenue. Many are frightened by

what they see.
Projected lower economic growth and high interest rates

coupled with exchange rate

osses on dollar-denominated

debt will eat up the profits of

many companies, even among those who may ultimately benefit

from a weaker currency. But the

banking system, which apparently will escape 1994 relatively unscathed, is the main long-term

Expensive domestic financing

costs, slow economic growth and

exchange rate exposure are noth-

ing new to Mexican companies,

idency of Mr Carlos Salinas, they suffered through similar condi-

tions, such as suffocating interest

rates in 1992, recession in 1993,

approaching \$1bn in the first

But these factors never coin-

cided as strongly as they do now.

"We didn't get much sleep last week. And when we did sleep, we didn't sleep very well," confesses Mr José Cavillo, finance director

of Comercial Mexicana, the com-

try's third largest retail chain.

"Profits have disappeared and all

we can project for next year is

Only a few of the Mexican

blue-chip companies whose shares trade on Wall Street will

escape the effects of devaluation.

In the league table (above) of the

country's biggest corporate debt-ors, the lower a company

appears, the greater its relative

exchange rate loss from devalua-

tion. Companies with already

high export levels or dollar earn-

ings, such as the telecommunica-

tions monopoly Telmex and the

that hard, although Telmex is

projecting a fourth quarter after-tax exchange rate loss of approxi-

mately Pl.3bn (\$232m). Compa-

nies with low overall debt levels

or inelastic demand for their

products, such as the retailer

Cifra and cornflour and tortilla

group Maseca, are the best pre-

And while many companies say

they are relieved that the devalu-

ation took place at the end of

1994 so that they can start 1995 with a clean slate, the extreme

situation at Comercial Mexicana

shows what companies will have

to deal with in the coming

The fact that nearly all of Com-

ercial Mexicana's P785m debt is

in dollars, and that it has abso-

lutely no foreign exchange earn-

ings, is only the beginning. The

Chinatrust Commercial Bank,

controlled by Taiwan's Koo fam-

ily, plans to buy a Californian

bank in a first step toward estab-

lishing a US banking network targeting Asian, especially eth-nic Chinese, communities.

Mr Jeffrey Koo, chairman, said

the US government deliberated

for four years before approving the purchase of Trans National

By Laura Tyson in Talpel

pared to confront 1995.

maker Vitro, will not be hit

and foreign exchange losse

quarter alone of 1994.

Although ITT has made clear its ambitions in leisure and entertainment (it already owns the Sheraton hotel chain, it is awaiting regulatory clearance for its recent \$1.1hn purchase of the

and speculation about a break-up lifted ITT's share price \$5% to \$89

72 •

100

growth of 10 per cent, could be just a pleasant dream of the

past," Mr Petrn Vaduva of Bear

Stearns says in Fasten Your Seat

Belts, his analysis of the post-de-valuation Mexican financial sec-

Most loans in Mexico carry

variable interest rates. As rates

shoot up to 40 per cent and

beyond, defaults are likely, espe-

such as credit cards, mortgages

and car loans. Mr Eduardo Gar-

cia of Banca Serfin, Mexico's

third largest bank, says: "The

quality of our loan portfolio is no

doubt going to get worse. If peo-ple don't have money they sim-

ply aren't going to pay. We just don't know exactly how much of

our portfolic is going to be in

Dollars account for about 15

per cent of the liabilities of the Mexican banking system, so net

income will suffer from exchange

rate losses as well as from

increased one-time charges for

bad loans. But analysts say 1994 balance sheets should still look

reasonably good and that the real

warning signals are on capital

y law Mexican banks are

Brequired to put aside reserves not only for

uncollectible loans but for poten-

tial bad loans as well. This will

cost banks money in 1995, as

would - if it now goes ahead - a

planned increase in required cap-

ital from 8 per cent of assets to

9.5 per cent at the behest of the

finance ministry. In addition,

much of banks' current capital is

either in the Mexican stock mar-

ket - down more than 50 per cent

in dollar terms so far in 1994 - or

in long-term government securi-

tles, the value of which has also

Most banks will need new capi-

The problem, explains Serfin's

Mr Garcia, is that not much capi-

tal is available. "Forget the inter-

national capital markets," he

says. "It will be a long time before they invest in Mexican banks again. And the national

market is going to be pretty dry

as well. Everybody with money is

going to be using it to help their

Taiwan ruling Nationalist party

The bank will be renamed China Trust Bank of California.

The purchase is part of China-trust's broader expansion strat-

egy of serving Chinese communi

Chinatrust Commercial Bank

posted net profits of T\$2.4bn

(US\$91m) on sales of T\$25bn for

the first eleven months of 1994. against T\$1.3bn on sales of

ties in Asia and elsewhere.

own businesses, not ours.

Lex, Page 14; Currencies, Page 20

tal even to meet the current 8 per

fallen heavily.

that position."

and reserve levels.

100

40

101

# Trygg turns to Zurich in US

By Hugh Carnegy in Stockholm

Trygg-Hansa, the Swedish insurer, yesterday announced the virtual takeover of its lossmaking US associate Home Holdings by Switzerland's Zurich Insurance group, tearing up an earlier refinancing agreement for Home struck only three weeks ago with a group of US investors. Zurich, one of Europe's top three insurance groups, will take over the management of Home and will be able to renew all existing Home business. Home will be de-listed from the New

York Stock Exchange.
Trygg-Hansa and Zurich will meanwhile enter a strategic alliance giving Trygg's industrial clients access to Zurich's international network in insurance and risk management and giving Zurich's customers access to Trygg's services in Scandinavia.

The deal replaced a \$590m refinancing package arranged with Fund American Enterprises Holdings, Trident Partnership and Hellman & Friedman. As the result of its 1991 investment in Home, Trygg holds a 64.5 per cent stake in the US insurer.

Mr Lars Thunell, Trygg's chief executive, said the about-turn was possible under an escape clause in the original deal – although Home will pay a penalty to the US investor group of about \$12m.

Trygg said the new agreement meant its total loss from the investment would fall to

and its required write-down would fall by a similar margin to SKr2.3bn. It would benefit from any future increase in value in its residual holding in Home.
Zurich is to pay \$100m-\$150m
as a commission for taking over the renewal of Home business. It

will lend Home \$98m and put up working capital of about \$30m. It will buy 800,000 Home shares from Trygg, now at \$7.50 per share and, over an eight-year period, a further 17.4m shares at about \$8.50 per share, cutting Trygg's holding to about 12 per cent. Home will repurchase about 9m outstanding shares (not held by Trygg or the other principal shareholder, Centre Re) for \$10

per share. Home's \$170m debt to Trygg will be restructured, with Zurich initially paying \$1m for \$1.10m in junior debentures and Trygg tak-ing on \$50m in junior debentures.

The repayment of the balance of \$109m due to Trygg will be postponed and based on an assessment of Home's loss reserves at the end of 1994. After the end of 2004, call and put options could lead to Trygg sell-The original deal involved a

\$420m injection of new capital into Home by the US investors, led by Mr Jack Byrne, chairman of Fund American, the write-off by Trygg of its US\$170m loan to Home and the option for the US group to buy 14.5m of Trygg's 22.5m shares in Home. World stocks, Back Page

# SKr4.5bn (\$601m) from SKr5bn

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AT THE SAVOY HOTEL, LONDON

#### **COMPANIES AND FINANCE**

# Companies come up with £331m for Lloyd's

By Ralph Atkins, nsurance Correspondent

Almost 30 companies are providing the extra £331m in corporate capital Lloyd's of London has attracted for underwriting next year, according to a list released by the insurance market. Corporate investors at

Lloyd's fall into two categories. First are the spread vehicles and investment trusts, which invest in a range of insurance syndicates", where the new

syndicates. The profitability of capital is the syndicate's only these companies will depend source of funds. on their expertise in selecting the best performing syndicates. Second, are "dedicated" com-

panies which invest in only a narrow range of syndicates run by a single Lloyd's managing agency. The purest form of dedicated company - and the closest to the embryonic insurance companies which many expect to dominate Lloyd's of the future - are the "corporate

Corporate syndicates do not have to be "annual ventures" as is traditional for Lloyd's insurance syndicates. This means premium income can be invested, more efficiently, over a longer period.

Of this year's new investors, four are listed on the UK stock exchange - including two "dedicated" companies, Kiln Capital and Wellington Under-

WHER	E THE NEW MORE	ey is c	OMING FR	
			Overall Premium	
Соправу	Туре	£m	Limit £m	Backer
Wellington Underwriting	Dedicated	17.25	32.00	
Hiscox Dedicated Insurance Fund	Dedicated	26,62	37,00	Trident
Venton Underwriting	Dedicated	13.50	24,54	Trident
Venton Underwriting Group	Dedicated	5.00	9.09	
Hardy Underwriting	Dedicated	2.85	5.00	
Liberty Corporate Capital	Dedicated	40.00	40.00	Liberty Mutual
Matheson Lloyd's Investment Trust	Investment Trust	25.00	40.00	
Enclidian	Investment Trust	20.00	80.00	
MIEC Investment Company	Spread vehicle	2.24	4.48	Medical Underwriters of Californi
Kiln Capital	Dedicated	25.49		
Frankona Capital	Corp Syndicate	6.50	10.00	Frankona
Nissan Lloyd's Underwriting	Spread vehicle	2.50	5.00	Nissan Fire & Marine Insurance C
Archer Dedicated	Dedicated	4.00	7.50	
Tarquin Underwriting	Corp Syndicate	88.00	160,00	Insurance Partners/Harvard
Atrium Capital	Dedicated	3.00	5.26	
DPM Corporate Name	Dedicated	1.50	2,31	
Cox Dedicated Corporate Member	Dedicated	12.00	22.25	
RGB Capital Holdings	Corp Syndicate	9.50	17.53	Frankona
Advent Capital	Dedicated	1.65	1.10	
SCC at Lloyd's	Spread vehicle	1.50	3.00	
Equity Red Star	Dedicated	1.75	3.18	
ZIC Lloyd's Underwriting	Dedicated	3.20	4.57	Zenith Insurance Company
Sextant Corporate Member	Dedicated	1.50	3.00	
North American London Underwriters	Spread vehicle	9.10	14.00	
Mears incorporated Capital	Spread vehicle	1.70	3.39	
Others not announced:	Spread	1.50	3.00	
	Spread	1.50	3.00	
	Spread	1.50	3.00	
	Spread	1.50	3.00	
Total		331.35	594.06	

ABBEY NATIONAL Independent Financial Advisors has acquired WF Company and its subsidiaries for an undisclosed sum. WF had net assets of £275,000 at March 31. ALPHAMERIC has received

valid acceptances for its open offer in respect of 4.56m new ordinary shares, representing 73.2 per cent. Those not subscribed for will be allotted to

ATREUS has received valid applications for its open offer in respect of 10.9m new ordinary shares, being 76.8 per cent of those available. Some 7.1m shares (9.6 per cent) of the enlarged capital will be placed

with the WT Rooney Trust. BREAK FOR THE BORDER: Throgmorton Preferred Income Trust is to subscribe for 3m 8.75 per cent preference shares with 1.79m warrants attached, at 56p per share.

**NEWS IN BRIEF** 

CARLISLE GROUP, through its Caldbeck Properties subsidiary, has bought a 9,500 sq ft freehold office building in Port-land Place, London, for £2.08m cash. It is fully let with an

DE MORGAN Group has requested the appointment of a receiver following the failure of efforts to secure a refinancing. The shares were suspended at 5½p.

DISCOVERY INNS: Turnover for year to October 1 was £9.34m (£7.62m) and pre-tax profits £1.1m (£629,000). There was a particularly strong performance from group's managed houses and from core ten-

MINSTERGATE: Profit before tax £1.21m (£1.28m) in year to August 31. Sales to external customers £4.23m (£3.33m). Earnings 28.4p (30.55p) per

PENNA is in negotiations with the concert party which has recently been buying its shares. The talks are about a possible restructuring of the composition of the board.

## Doubled bonus for Tate & Lyle chairman

By David Blackwell

The bonus paid to Sir Neil Shaw, chairman and highest paid director of Tate & Lyle, the sugars and sweeteners group, doubled last year to £200,000 for the year to September 24.

Sir Neil's remuneration, excluding pension fund contributions, increased by 28 per cent to £456,900, although his salary eased from £261,000 to £256.000, according to the annual report and accounts published yesterday. For the year 1992-93, his total remuneration fell from £375,000 to £361,000, including a bonus of

Last month Tate & Lyle reported record annual profits of 2273.8m, up 23 per cent on the previous year, on the back of a strong performance from US cereal sweeteners and starches. Fully diluted earnings per share rose 13 per cent to 37.1p, while the dividend was 11 per cent ahead at 14.4p.

The main factor behind the rise was a turnround at Staley, the US subsidiary, which brought in record results after several years of disputes over working practices at one of its Illinois plants. Just before Christmas the group announced a \$78m (£50m) expansion project for Staley which will eventually double capacity for both high fructose corn syrup and modified

Staley's gains last year masked a downturn in the US sugar profits following record beet supplies. But the group would not give specific figures for sugar, in line with a decision to reduce the data it publishes. Sir Neil said it was detrimental to the business to give more information than competitors, many of which were private companies.

Schroder Exempt Property

Trust have swapped two prop-

erty portfolios in a deal worth

Ragian is acquiring five

total of £14m.

# Dutch group will get 10 per cent of European office furnishings market Samas makes German purchase

By Ronald van de Krol in

Samas, the Dutch office furnishings company, said yes-terday it had reached final agreement on acquiring a majority stake in Schaerf, the German office furniture maker, from the Schaerf family.

The acquisition will nearly double Samas's annual turnover to Fi 1.4bn (\$800m) and will give it 10 per cent of the European market for office furnishings. Samas said this would make it the European their products and their geo-market leader. graphic markets. Schaerf

The company declined to say how much it will pay the Schaerf family for its 58.7 per cent stake. The remaining 41.3 per cent of the Schaerf group's shares do not carry voting rights and are listed on the Frankfurt Stock Exchange, "The Samas group is not considering a bid for these shares", the Dutch company

Aritain. Schaerf also has production

**NEWS DIGEST** 

The two companies are largely complementary, both in

Trainer, and in November it

was awarded the RAF's Trade

Group 3 Systems & Equipment

Electric & General

Electric and General Invest-

ment, managed by Henderson

Administration to seek capital

growth through a portfolio of

medium-sized companies worldwide, had a net asset

makes a range of wooden office desk and chairs and generates nearly three-quarters of its sales in Germany, while Samas focuses mainly on the Netherlands, France and

facilities in Poland, the Czech Republic and Hungary, providing the Dutch company with a foothold in Eastern Europe.

Although Samas would not reveal the purchase price, it

said part of the financing for the deal would be raised through a rights issue of convertible, cumulative preference shares that would be worth at least FI 152m before In the first quarter of 1995.

Samas's shareholders will be able to subscribe to one new preference share for every two ordinary shares they own ING Bank, lead manager, will underwrite the issue at a guaranteed price of at least Fl 74 per preference share.

#### Pay rise for contract. It will teach techniclans working on the Tornado fighter bomber and, in the **Frederick** future, the Eurofighter 2000. In March, Vega won a com-petition for the Royal Navy's Sea Harrier F/A2 Maintainer

Cooper chief Mr Ed Kirk, chairman of Frederick Cooper, the architec-tural hardware, metal finishing and electrical products group,

received a 60 per cent rise in emoluments for the year to Although his basic salary edged up to £126,000 (£122,000). and benefits rose to £7,000 (£5,000), this time he gained £52,000 in performance-related pay. The company also lifted its contribution to Mr Kirk's pension to £50,000 (£20,000). In the period, pre-tax profits and fully diluted earnings per

share advanced 53 and 59 per cent respectively, to £6.31m and 9.2p. Basic earnings more than doubled to 8.2p (3.4p). Pre-tax profits from "under lying operations" grew a more modest 30 per cent to £5.45m, while earnings on a fully

diluted basis expanded 31 per

cent to 7.7p (5.9p) and basic 71 per cent to 6p (3.5p).

Vega contract Vega Group, the software and

systems engineering company, has won a £1m plus training

estate for £7.72m while Schro-

der Exempt will get five

shops for £6.22m, the £1.5m

difference being satisfied

Raglan in £14m property swap

Raglan Properties and shops and a small industrial

value of 208.8p per share at November 30, a decline of 1.6 per cent since the trust's May vear end.

Net revenue for the six months amounted to £1.68m,

Danae Inv Trust

down from a restated £1.8m

(1.99p) but the interim dividend

goes up to 1.6p (1.55p).

Net asset value per capital share fell 18 per cent at Danze Investment Trust over the six months to November 30.

Net revenue for the period slipped to £270,000 (£274,000) for earnings per income share of 3.7p (3.76p). The interim dividend is unchanged at 3.375p and the total for the year is expected to be held at 7.95p.

Alliance Resources

Alliance Resources. the USbased oil and gas exploration and production company, is paying \$1.4m (£890,000) for

Source, based in Lafayette, Louisiana, generated operating income of \$900,000 in the 12 months to April 30, on revenues of \$2.7m. Consideration comprises \$800,000 cash and the issue of 3.21m Alliance shares at 12p each.

#### Midlands Elect

Midlands Electricity has acquired a 15 per cent stake in Teesside Power Holdings, the company through which Enron Europe holds its 50 per cent stake in Teesside Power, for an undisclosed amount.

Central Power, Midlands' wholly-owned subsidiary which has bought the stake from Enron, previously had a 19.2 per cent interest in Teesside Power, which has now been, in effect, increased to 26.7 per cent.

	CROSS BORDE	ir maa deals		
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
BAT Industries (UK)	American, Tobacco (US)	Tobacco	2800m	US government approves
BTR Nylex (Australia)	Formica Corp (US)	Laminates	2397m	STR arm back buying
Zeneca (UK)	Selick Healthcare (US)	Healthcare	2310m	Zeneca's biggest buy yet
Berisford International (UK)	Welbiit Corp (US)	Kitchen equipment	9295m	. Berisford continues mutation
Constitution Re (Luxembourg)	Unit of Xerox (US)	Reinsurance	2256m	Xarox continues financial disposals
Coffexip (France)/Stens Offshore (Sweden)	Marger	Oil & gas services	£147m	Merger completed
Ciba (Switzerland)	Unit of Rinone-Poulenc- Rorer (France/US)	Phermaceuticals	£121m	Total cost to be \$500m
WestLB (Germany)	Banque d'Orsay (France)	Banking	253m	Groupe Axa divesting
Thomson-CSF (France)	Defence Group (UK)	Bectronics .	215m	Thom EMI continues disposals
Acetex (Canada)	Unit of Rhone-Poulenc (France)	Chemicals	∩/a	Another RP disposal

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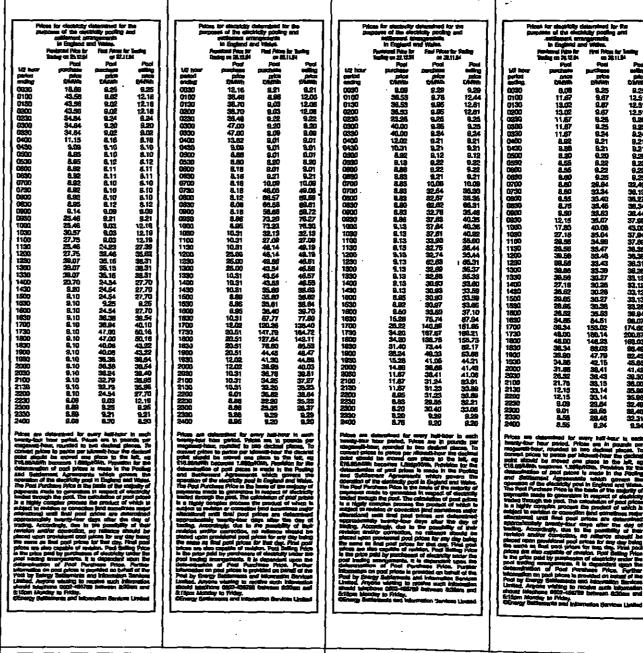
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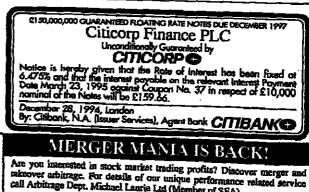
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October 1994



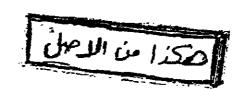






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#### **COMPANIES AND FINANCE**

# Perman pur Mercedes-Benz to Cadillac Fairview gets countrotect

Mercedes-Benz, the huxury car subsidiary of Germany's Deimler-Benz, will be back in the "black" in 1994 following heavy losses of more than DM1.2bn (\$760m) for 1993, Mr spending which the statement of the board said yesterday in an and of year statement. However, he did not disclose the extent of the profits.

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STATES .

At the same time, Mr Werner confirmed that world-wide group sales rose 9 per cent to 1994.

The more optimistic results stem from an upswing in the US and west European econo-mies, a trend which is expected to continue throughout next year. But Mr Werner added that the optimistic forecasts were also based on what he were also based on what in called a "product offensive" in both business areas (cars and both business areas (cars and

will start a complete renewal of van and truck programmes at the start of 1995 with the introduction of its new transport vans.

This year, Mr Werner said car deliveries would rise by 15 per cent, or by more than 585,000 compared with 1993, while deliveries of trucks and buses would grow by a similar margin to 290,000.

For 1995, he added that "we expect an increase in deliveries of cars on the same scale as this year, despite the replacement of our E-Class, and a clear rise to over 300,000 units in commercial vehicles".

Next year, Mercedes-Benz expects its worldwide deliveries of cars to match 1994 levels, while deliveries of commercial vehicles should rise to more than 300,000 units from 290,000 in 1994.

# Time Warner in joint Japanese TV venture

By Patrick Harverson in New York

The US entertainment group Time Warner is planning to form a joint venture with two Japanese companies, Itochu and Toshiba, and the US regional telephone company US West, to spend \$400m on building cable television

systems in Japan. Although both Time Warner and US West declined to comment, a spokeswoman for Toshiba in Tokyo yesterday confirmed that the four companies were considering joining forces to set up a company to develop the Japanese cable

"We are still in the middle of discussions, but we may finalise a decision soon," she said. She would not give details and said nothing concrete had been decided.

Toshiba and Itochu are already linked to Time Warner through their joint ownership of a 12.5 per cent stake in Time Warner Entertainment, the subsidiary which runs the group's cable television operations. US West owns 25 per cent of the business.

Earlier this month Tele-Communications, the largest US cable operator, announced a joint venture with the Sumitomo Corporation to develop cable systems in Japan.

#### US ice cream for Vietnam

Baskin-Robbins, the US fast-food and ice cream business, has opened an outlet in

Ho Chi Minh City, Vietnam. renorts AP-DJ from Hauoi. California-based Baskin-Robbins is the first US fast-food company to open in Vietnam since Washington lifted an eco-

A single-scoop cone sells for 18,000 dong, more than a day's wage for a Vietnamese factory worker.

However, Mr Bui Vi Hoanh, manager, believes growth prospects are good, He said the shop has averaged about 100 customers a day since opening on December 18.

# gets court protection

By Bernard Simon in Toronto

Cadillac Fairview, the big Canadian property developer, has obtained court protection from its creditors while it tries to stitch together a financial restructuring.
The Toronto-based company

whose securities are held mainly by North American institutional investors and "vulture" funds, has debts of C\$5.3bn (US\$3.8bn), including C\$2.3bn of mortgages tied to

specific properties. its developments include the landmark Eaton Centre and Toronto-Dominion Centre in Toronio, Pacific Place in Vancouver, and commercial build-ings in several US cities. Cadillac sought the court

order in an effort to prevent nervous creditors triggering a liquidation of assets. The action was directed mainly at Goldman Sachs, the New York investment bank

which holds 28 per cent of Cadillac's senior bank debt, totalling C\$1.1bn.
A real-estate investment fund managed by Goldman is also one of four parties which have submitted proposals to acquire a controlling equity stake in Cadillac as part of the

proposed restructuring. Despite its balance-sheet problems, Cadillac is widely regarded as having a blue-chip property portfolio. The other three bidders are New York's Blackstone Group in partnership with J.P.Morgan; a real-estate management

firm controlled by US financier Mr Gerald O'Connor, in partnership with the Ontario teachers' pension fund; and a group comprising Canada's Cambridge Shopping Centres and the Caisse de Depot, the Quebec public pension fund. Mr Justice James Farley gave Cadillac until January 31 to present a draft restructuring plan. During this period, management will be allowed

investors, without sharing details with the creditors. However, Goldman Sachs's 28 per cent holding of one class of debt is sufficient to block any proposal which it finds unacceptable.

The table below gives the latest available rates of exchange frounded; against four key currencies on Friday, December 23, 1994 . In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise, in some cases market rates have been calculated from those of foreign currencies to which they are tied.

to negotiate with potential

# Telekom sails into unknown waters

Germany's newly privatised utility had a troubled launch, writes Christopher Parkes

Sailing off into unknown waters with neither steersman nor charts is hardly the most promising set of circumstances, least of all for the gaggle of absolute beginners manning Deutsche

Telekom. Yet Germany's stateowned telecommunications utility was launched down the privatisation slip-way last week in just such conditions. Chairman Mr Helmut Ricke

was at the Cologne ceremony at which Telekom, the postal service and the post office bank were officially transformed into joint stock companies. But as he had announced two weeks earlier, he was leaving the board "for purely personal reasons".

Mr Tyll Necker, grizzled doyen of German business, was also present but not in the role the government had intended. Just as Mr Ricke had turned down a two-year extension of his contract, Mr Necker had rejected the government's offer of a seat on the Telekom supervisory board.

He was more forthcoming about his cold-shoulder: he was worried about how Mr Gerhard Pfeffermann, state secretary in the post ministry, could recon-cile the conflict of interests implicit in his dual role as a representative of Telekom's owners and as a regulator. For his pains he was awarded a verbal mugging from unrepen-tant post minister Mr Wolfgang Bötsch, who thought his

reasons "incomprehensible". Rejected both by the man who in only four years has wrought deep-seated changes ference and opportunism.

in the monstrous Telekom hierarchy and one of the country's most respected industrial figureheads, Mr Bötsch in turn ejected Mr Peter Bross, from his job as the chief architect of German telecoms liberalisa-

In the kerfuffle which followed, it emerged that there had long been friction between Mr Bross, the technocrat, and Mr Pfeffermann, the politician, over the principles on which the Telekom privatisation is

Specifically, according to supporters of Mr Bross: talk of liberalisation of telecoms mar-kets - on which swathes of industry are planning huge investments - is "empty politi-

"We need far more transparency," one government official said. "Who is helped when the minister says he will liberalise telecoms markets by 1998 without explaining what will be libed or how?" Mr Ricke's refusal of a contract extension was bad, but Mr Bross's removal set the signals in the wrong direction and would damage Germany's image, he

The common thread which appears to link the sequence of defection, rejection and sacking is concern that Telekom's management, which has about 18 months to prepare for the first stage of privatisation and two years to brace itself against the onslaught of free competition is going to find itself bog-tied by political inter-

cians on the newly-appointed sign yet of any draft legislasupervisory board and the consequent underweight representation of business and technical skills is already seen as a potential obstacle. Management plans for major investments, structural changes or top appointments have to be approved by the board of

supervisors. Then there is the government's surrogate, the so-called Federal Institute for Post and Telecommunications which is to act as an umbrella holding company for all three former

post office departments. This 3,500-strong body, which will have certain key tasks such as negotiating employ-ment conditions for a large proportion of Telekom's 230,000 mployees, is also to be headed by a group of politicians. As a recent analysis by Deut-

sche Bank of the company's prospects pointed out: ' relationship between the holding and its subsidiaries will be an important factor in the valuation of Deutsche Telekom. A key factor will be the ability of the management [Telekom's] to create shareholder value without supervisory conflicts."

eanwhile, govern-ment has to prepare and win approval for new legislation constituting the regulatory framework within which Gormany's liber. alised telecoms market will function. Existing laws are valid only until 1997, and according to bankers associated with the privatisation A predominance of politi- share sale, there has been no

The minister made a point at last week's ceremony of stressing that the three former post In so far as potential combatoffice companies were now free ants have already been removed or retired from the

scene, the potential for conflict

Bötsch's refusal to review his

decision to post Mr Pfeffer-

mann to the supervisory board,

his brusque treatment of Mr

be the deeds of a man deter-

rather than find a consensus

tion," he said.

to spread their wings in commercial ventures beyond Gerhas been reduced. But Mr many's borders. hile this is strictly true in German legalistic terms, it fails to take account of the fact Necker and Mr Bross appear to that the international playing field - most notably those

mined to have his own way parts on German and French It is only a matter of weeks since he shocked Telekom with territory, for example - is in distinct need of levelling. the announcement that Ger-AT&T of the US was quick to object on these grounds to a proposed deal under which many would scrap its state monopoly on the federal telecommunications network at Telekom and its French counthe end of 1997. Until then the terport want to buy a 20 per utility had been working on cent stake in Sprint, a leading the assumption, fostered by the US long-distance carrier. The minister, that the network monopoly would remain in place until 2000. Federal Communications Commission and/or the Justice Department should prevent the Mr Rolf-Dieter Leister, superinvestment until AT&T and

other US competitors were

visory board chairman, pro-tested immediately. "I cerallowed equal opportunities in Europe, it said. Lack of liberalisation was tainly do not represent the view that Germany should become the front-runner in also an important factor in the recent decision of the Brussels European telecoms liberalisacompetition authorities to He also complained that block a proposed joint venture in multi-media between Teleday-to-day management was hampered by the need for all kom, the Bertelsmann media important decisions to be approved at the political level. If shareholder interest was to and music group and Mr Leo Kirch a Munich film distribu-

tion magnate. If it had been allowed it could have effectively shot out all prospective competition for many years - a state of affairs to which Telekom has grown accustomed over the years, and one to which Mr Bötsch still

# Investment group buys Adidas

By John Ridding in Paris

A group of international investors has taken control of Adidas AG, the German sports equipment company, according to Crédit Lyonnais, the Franch state-owned bank which sold a 20 per cent stake in the group. Under the terms of the deal, a consortium of investors including Mr Robert-Louis Dreyfus, the chairman of Adidas AG, will acquire Adidas International Holding, which

controls the company. The amount of the transaction is

thought to value Adidas at about DM1.4hn (\$887m). The deal marks the latest in

a series of ownership changes in the company and reflects the desire by Crédit Lyonnais to dispose of assets to reduce debts. The loss-making bank said it has sold assets worth almost FFr10bn this year as part of a rescue plan.

The group of international investors, joined in a newlycreated company called Soge dim, also bought stakes in Adi-das International Holding from Assurances Générales de

France, the insurer, and several investment funds.

In addition to Mr Dreyfus, a former chief executive of Saatchi and Saatchi, Sogedim includes Mr David Bromelow, a British publisher, Mr Christian Tourres and two US shareholders, Mr Tom Russell and Ms Mary Friday. Adidas said 1994 profits

would confirm the recovery begum in 1993 after losses of DM150m in 1992. It said pre-tax profits would be significantly higher than DM100m, compared with DM34m in 1993.

### Credit Suisse nearer to **Budapest Bank stake**

banking arm of Swiss financial group CS Holding, confirmed that the Hungarian government has chosen it as the lead contender to take a controlling stake in the planned privatisation of Budapest Bank, reports Reuter from Zurich.

be cultivated to assure a suc-cessful float, Telekom's man-

date had to be clarified as

quickly as possible. It was par-

ticularly important that it should be able to establish for-

eign subsidiaries without Mr

Bötsch's having the final say.

A Credit Spisse spokesman said the Swiss bank would be ready to make a formal offer "by the end of the first quarter of 1995", but declined to speculate on the possible size.

an offer to share in the privatisation of Austria's second-largest bank. Creditanstalt, follow ing political opposition.

CS First Boston, the invest ment banking arm of CS Holding, has been very aggressive in expanding into eastern Europe. Credit Suisse mainly targets commercial banking.

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S.G.W. Finance plc £2.50,000,000 Guaranteed Floating

Rate Notes 1998 unconditionally and irrevocably

S.G. Warburg Group plc In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 22nd December, 1994 to 22nd March, 1995 the

Notes will bear interest at the rate of 6.575 per cent. per annum. Coupon No. 4 will therefore be payable on 22nd March, 1995 at £16.21 in

S.G. Warburg & Co. Ltd. Agent Bank

Sumisho Lease Co., Ltd. US \$30,000,000 Guaranteed Floating Rate Notes due 1995

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating for the six months period from 1995 has been fixed at 7.1125%

per annum. The interest payable on June 28, respect of each US \$500,000 Note.

BANQUE INTERNATIONALE BILLS A LUXEMBOURG

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35 YEARS OF HISTORICAL PRICES FOR CASH, PUTURES, OPTIONS AND REPEX MARKETS.

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fotores tadastry. In addition to data, CRB infoTech also provi histocical data, CRB InfoTech also provides daily price updates via KR-Quote, Knighs-Ridder's software specifically designed to download and import end-of-day prices directly late your database. NR-CRMATTON: Bamiler Valid KR House, 78 First Street, London ECIV 1HY Tel: +44 (II) 71 842 4083

**FINANCE LTD** USD 185,009,000 Proating Rate Motes due 2001 Notice is hereby given that the rate of interest for the period from December 28th, 1994 to March 24th, 1995 has been fixed at 6.4873 per cent. The coupon amount due for this period is USO 154.98 per USD 10,000 denomination and USD 774.90 per USD 50,000 and is

**ANSETT AIRCRAFT** 

payable on the interest payment date Merch 24th, 1995. The Pecal Agent re Nationale de Paris (Luxembourg) S.A.

#### Credit Suisse, the main siderably strengthen Credit Suisse's presence in eastern Europe. So far it only has a branch in Moscow and a repre sentative office in Vienna.

The acquisition would con-

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Barings B.V.

U.S. \$150,000,000

Notes due 2001

**BARINGS** plc

registered involve 160·163 For the months December 28, 1994 to March 28, 1995, the Notes will bear interest at 6.8875% per annum. The Interest payable on the relevant interest payment date, March 28, 1995 will be U.S. \$18.72 per U.S. \$1,000 Note, U.S. \$187.19 per U.S. \$10,000 Note and U.S. \$1,571.88 per U.S. \$100,000 Note.

Republic of Venezuela

U.S. \$167,000,000

Floating Rate Notes due 1998 U.S. \$167,000,000

Floating Rate Notes due 2003 For the interest period from December 28, 1994 to June 28, 1985 the rate has been determined at 8%. The interest immunits

committed at 5%. The interest innounts psychia on June 28, 1995 will be U.S. \$406.44 per U.S. \$70,000 in registered form and U.S. \$7,011.11 per U.S. \$25,000. U.S. \$4,044.44 per U.S. \$70,000 and U.S. \$70,111.11 per U.S. \$250,000 in begare from

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By: The Charp Markathan Sant., N.A.

Landon, Agest State

December 28, 1994

Earlier this year, it withdrew

NOTICE TO WARRANTHOLDERS TOAGOSEI CO., LTD.

U.S. ST00.000.000 Pursuant to Clause 3 of the hest dated 11th June, 1992 relating to the captioned Warrants, notice is hereby

 On 25th November 1994 the Board of Directors of TOAGOSEI CO., LTD. the "Company", formerly "TOAGOSEI CHEMICAL INDUSTRY CO., LID.") resolved to make a stock split (free on) of Shares of Co Stock of the Company to be reade on 20th February, 1995 to its shareholders of record as of 31 st December, 1994 at the rate of 1.05 new shares for one sha

2. Such a stock split will result in an adjustment of the subscription price of the Waytants as follows:

Subscription Price before adjus ¥ 590 Subscription Proce after adjust ¥ 561.90

tive as of 1st January, 1995 (Tokyo time). TOAGOSEI CO., LTD. By: The Toksi Bank, Limited is the Principal Paying Agent

28th December, 199-

CITICORP •

U.S. \$250,000,000 sting Rate Subordinated Capital Notes

Due July 10, 1997 Notice is hereby given that the Rate of Interest has been fixed at 6.875% and that the interest payable on the relevant Interest Payment Date, June 28, 1995 against Caupon No. 44 in respect of US\$10,000 nominal of the Notes will be US\$347.57.

December 28, 1994, London By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANCO

CITICORP 6

U.S. \$150,000,000

Subordinated Floating Rate Notes Due June 2006

Notice is hereby given that the Rate of Interest for the period December 28, 1994, to June 28, 1995 has been fixed at 6.6875% and that the interest payable on the relevant Interest Payment Date June 28, 1995, against Caupon No. 4 in respect of US\$5,000 nominal of the Notes will be US\$169.05 and in respect of US\$100,000 nominal of the Notes will be US\$3,380.90.

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# Syndicated lenders take another look at covenants as pricing nears the floor

THE big issue in the syndiloans pricing, as mar-OUTLOOK 95 gins have tallen by up to

50 per cent. The questions for 1995 are whether pricing will fall further, and whether covenants will become weaker.

Although bankers are divided on the direction of pricing, one thing is certain. If margins fall any further, banks will start paying borrowers to take out loans. As one banker said last week: "We are close to the floor now. There is not much room for movement."

As for covenants, while some pankers expect to see weaker structures, others are not so sure. "What won't happen this time around in the economic cycle is a dramatic weakening of covenants," said one banker. People have learnt from some pretty ghastly experiences in the recession, so they will compete on price."

The fall in pricing has been most evident in loans for strong, respected names. Some bankers expect this movement to transfer to names not rated so highly. "While liquidity remains strong, there remains strong pressure on pricing for lesser quality credits," said one market narticinant.

On the question of pricing,

International loans

Volume (\$ billion

the Ecu6bn deal for Spain set benchmarks. The Spain deal was priced at 4.25 basis points for the facility fee and a margin of 4.5 hasis points over the London interbank offered rate

This level of pricing raised eyebrows, but within months even this margin had been cut, with Citibank and J.P. Morgan arranging \$6bn for Sweden at a facility fee of 4 basis points and a spread if drawn of 4 basis points over Libor. The fall in pricing has been rapid; as one banker at another house said: "Margins have come down faster than we expected."

Bankers behind the \$6bn syndicated loan for Sweden are planning a dinner to celebrate the completion of the deal. Appropriately, as Sweden voted to join the European Union this year, they plan a trip on Eurostar, the Channel Tunnel train, to Brussels. "Good luck to them," said a banker not involved in the

However, bankers are not the only people with cause to celebrate that loan, which was unquestionably a benchmark deal in the international lend-

The Riksgalds Kontoret, or Swedish National Debt Office, also has cause to celebrate. It now has a total of \$6bn avail-

Sweden will use the money to pay off two more expensive existing loans, of which around \$1bn is outstanding, so this loan means Sweden starts the year with \$5bn in reserve. Since its borrowing requirement for 1994 was around

If the rocky ride in the bond markets continues, we may see Sweden return to the syndi-

\$24.5bn, it seems well placed

Borrowers coming to the loans market to escape bruising in the bond markets is likely to be a feature of 1995. Italy is one area where uncertainty in the bond market may prompt borrowers to access the market for interna-

tional credits. NatWest Markets has recently arranged a deal for Finmeccanica, the big Italian state-owned engineering group,

One thing is certain. If margins fall any further, banks will start paying borrowers to take out loans

cated lending market for funding. if it does, observers will be very interested to see what price it pays.

Scandinavia have also been active this year in the loans market, where they can now get prices similar to those prevailing at the end of the 1980s. when 25 basis points over Libor was available.

Televerket of Norway and Vattenfall of Sweden have secured funds this year at 19 basis over Libor, and bankers point out that last year they

thereby opening up the italian corporate sector of the syndicated loans market after a gap of several years. This deal was priced at 40 basis points over T.Jhor. Another feature of 1994 has

been the reappearance of Japanese banks, which have fought aggressively for loans. Although this may have had an effect on the fall in pricing. a glance at the names of banks in syndicates for loans shows that their influence is not over-

As one banker said: "There is no question that Japanese banks have been active, but it [the fall in pricing] is global, not just a specific part of the investor world."
Other bankers point to the

names in both the Sweden and Spain deals this year, where apart from domestic banks, there were 28 institutions from eight countries involved. The list for the \$1.5bn loan

for Airbus Finance shows that the 49 banks in the deal, only 18 are Japanese. This deal, arranged by J.P. Morgan, was launched into syndication as a \$1bn loan but attracted commitments of more than \$2.3bn, and was increased to \$1.5ba

The Airbus Finance deal is notable in that the loan is guaranteed by the four parents unsecured and unguaranteed

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Yield ago ago

8.16 7.47 12.00 8.91 4.62 7.65 11.39 8.47 8.48 8.47 7.81 7.84 8.55 7.28 11.58 3.95 4.69 7.42 11.10 8.26 8.40 8.39 7.85 7.95 8.33 Jun Sep Ecu

at A1 or A+ or equivalent by two credit rating agencies. At that point the guarantee ends. As a banker said: "Pricing

has continued to fall and strucget weaker. We are at the stage where margins on high quality credits are wafer thin. This is a cyclical problem with the syndicated loans market and I don't expect any change from other cycles. There will be loan losses, and margins will rise."

However, one borrower for whom margins are unlikely to rise for the next five years is John Lewis, the UK retailer. N.M. Rothschild has arranged an innovative £140m facility which allows the company to lock in at existing rates, during the life of the five-year facility, which is limited to a core of banks which already have a relationship with the company. A banker close to the deal

to improve in its favour, the company will get the benefits." Another benchmark deal was the £350m loan for East Midlands Electricity, the UK power utility, which was priced at a facility fee of 7 basis points on the undrawn portion of the loan and a margin of 15 basis noints over Libor on the drawn part of the loan.

Although widely regarded in the market as a deal too far at the time, nevertheless the loan was completed. A banker close to the deal said: "It met resistance but it was done."

While the deals for Sweden and Spain set benchmarks, a deal for Thai International Airways has raised eyebrows. This 10-year, \$115m loan guaranteed by the Thai Ministry of Finance is believed to be priced at Libor flat, leaving banks with little if any profit.

"This is just absurd. We have our mouths open in amazement. The market has gone berserk again," said one

One person giving the impression of keeping his feet firmly on the ground among all this is Mr Walter Shipley, chairman and chief executive of Chemical Bank, a leader in the syndicated loans market.

BOND FUTURES AND OPTIONS

M NOTIONAL FRENCH BOND PUTURES (MATIF)

ECU BOND FUTURES (MATIF)

Open Sett price Change High

Chemical Bank Bercisys Benk ABN-Amro Benk J.P. Morgan Doutsche Bank Hongkong Benk/Mildland Group CSFB/Credit Suisse Union Bank of Switzer Chase Manhattan Ban Chiao Tung Bank Sumitomo Bank Banque Indosce Société Générale Fuji Bank Westl B Group Lloyds Bank Capital Market Banque Nationale de Parts Bank of Nova Scotia Swiss Bank Comp HE Samuel Bank Dreadner Bank Standard Charte Sanwa Bank

Arrangers of International loans 1994 (\$bn)

Bank of Tokyo Bank Bumiputna Malaysi Royal Bank of Canada Toronto-Dominion Bank ING Bank N.M. Rothschild Malayan Banking Schroders Royal Bank of Scotland

Mr Shipley has said publicly that Chemical is prepared to lose its dominance of the US market in loans rather than yield to pressure for looser terms. This raised eyebrows among competitors, since Chemical is perceived to set some of the most aggressive terms for loans.

His concern on covenants was shared by the Bank for International Settlements, which in its November quarterly report on financial market trends, highlighted the rise

in popularity of loans. The report said: "The high volume of loanable funds stimulated competition to win business: the average maturity of charged over inter-bank rates

1,082 709

138

SOFTS

were reduced and covenant clauses were further relaxed." The report also said institutional investors' reluctance to commit funds at fixed interest rates for long periods led an increasing number of lowerrated or lesser-known borrowers to turn to syndicated loans.

This has led some market participants and regulators to caution against the risk of a reversion to the low credit standards which prevailed in the late 1980s.

As one observer said last veek: "It would be nice if bankers had longer memories. However, he added: "There are too many banks in the world and there is too great a supply of money compared to weak

# **Treasuries** rise across maturity spectrum

and Conner Middeli

US Treasury prices rose across the maturity spectrum in light trading yesterday morning. At midday, the benchmark up # at 96#, yielding 7.767 per cent, and the two year note rose 1/4 to 995, yielding 7.638

Prices dipped early in the morning after the Conference Board released a stronger than expected report showing the

#### GOVERNMENT BONDS

Consumer confidence index rose to 102.2 in December from 100.4 in November.

Later, prices recovered amid short-selling by traders reacting to reports of relatively weak home sales and lower than expected retail sales.

Anecdotal reports indicated many retailers slashed prices to move Christmas goods. Sales of single-family homes fell 2.6 per cent in November according to the National Association of Realtors.

■ European markets were very quiet, with most partici-pants on holiday and the UK market closed. German bonds got a small lift from firmer US Treasuries, and the March bund futures contract on DTB ended at 98.84, up 0.08, albeit on extremely thin volume.

The German governmen will lannch its year-end bond today. The first tranche of the 10-year paper - expected to carry a 7.5 per cent coupon - will be placed via the traditional bond consortium and a

■ In Spain, continued jitters surrounding political scandals undernined the market, causing the March bond future to tumble by 0.68 to 84.20. In Italy, the March bond future rose by 0.29 to 99.82, despite continued political uncertainty following Mr Silvio Berlusconi's resignation

last week as prime minister.

## FINANCIAL TIMES FINANCIAL REGULATION **REPORT**

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BENCHMARK GOVERNMENT BONDS 10/04 92.7400 - 10.19 10/04 92.900 +0.090 8.31 12/04 93.5600 - 9.07 12/04 87.6500 -0.100 8.92 05/98 100.7600 +0.080 7.89 -0.100 +0.000 +0.210 +0.130 +0.157 -0.010 -0.540 04/05 11/04 08/04 08/99 12/03 10/04 02/05 08/99 11/04 11/04 11/24 04/04 98.0200 100.1700 80.9400 103.6400 97.2400 88.9500 90-23 88-17 104-08 100-19 96-22 84.1700

WORLD BOND PRICES

COMMODITIES PRICES

BASE METALS

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**GRAINS AND OIL SEEDS** 

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III US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

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Softs continued

#### CIC

US\$150,000,000

Compagnie Financière de CIC et de L'Union Européene

Floating rate notes 1998 Notice is hereby given that for the interest period 28 December 1994 to 28 March 1995 the notes will carry an interest rate of 6.5625% per annum. Interest payable on 28 March 1995 will amount it

US\$164.06 per US\$10,000 note and US\$4,101.56 per Agent: Morgan Guaranty Trust Company

JPMorgan

# Nationwide

\$75,000,000 Subordinated Floating rate notes due 2004 Notice is hereby given that the notes will bear interest at 6.75% per annum from

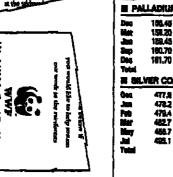
1995. Interest payable on 22 March 1995 will amount to Agent: Morgan Guaranty Trust Company

JPMorgan

PAINFOREST WE PROVIDE TREES TO CHOP DOWN ly helping people cape nb to uso pa powing local past species The idea bettend

TO SAVE THE

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Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME and CBCE are one day in arrests: MEAT AND LIVESTOCK M LIVE CATTLE CME (40,000lbs; cents/fb Change (Sgb. Law +0.550 71,800 70,700 1 +0.825 72,100 71,475 1 +0.375 68,700 58,300 +0.355 64,500 64,150 +0.250 84,850 64,570 +0.075 39.078 38.475 14,905 -0.107 38.800 38.500 8,974 -0.107 44.200 41,825 1,037 -0.100 41,450 41,800 1,225 -0.200 42,500 42,500 52,500 -0.200 42,500 42,500 52,500 38.435 -0.073 38.553 38.605 58.500 -0.076 38.550 38.550 40.550 -0.080 40.850 41.850 41.600 -42.950 41.850 40.290 +0.273 40.550 48.550 47.550 -0.480 48.550 47.550

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#### CURRENCIES AND MONEY

# Peso slumps to record low against US dollar

IN the aftermath of the Christmas holiday, the American foreign exchange markets continued to provide the main focus of market interest, writes Lisa Bransten and Gillian Tett. Although the dollar was largely steady against the major currencies, the peso hit new record lows against the

US currency. Meanwhile trading in Europe was extremely quiet, with Lon-don and several other major exchanges still closed after the Christmas holiday.

■ The peso continued to be the main focus of the day, as it plunged to a new low point against the dollar in nervous

During the morning in New York it was trading in the range of NP5.4 to NP5.7 against the dollar as that currency con-tinued the free-fall that had

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Europe Austria Beiglum Denneri Finisho France Germany Greece Ireland Italy Portugal Spain Swaden Switzerit UK SDR† America Argentin Brazil Canaclo USA Pacilia/

begun when the Mexican government first devalued and then floated the currency last

Activity in the peso market was extremely volatile. Many traders were watching the Mexican stock market for clues about what the currency might

The Bolsa fell sharply early in the morning, but recovered later as traders looked for bargains among Mexican stocks. This nervous trading followed a sharp fall in the Mexican currency on Monday, when the peso fell by another 7 per cent against the US dollar, after losing 30 per cent of its

value last week. Some traders attributed the peso's new lows to growing tension in the poor southern state of Chiapas as the anniversary of the peasant uprising

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207,263 11,6289 2,048

On January 1 of this year a group that named itself after Mexican revolutionary Emiliano Zapata launched a rebel-lion against state authorities. While most violence ended shortly after the uprising, the government is now said to be building up troops in the region as rebels threaten to renew fighting.

m Trading in the dollar, by contrast, was quieter, with the currency remaining largely range bound against the main

Even the main U.S. economic

data of the day, a jump to a four and a half year high in the Conference Board's consumer confidence, had no more than a brief, minor impact on trading. By midday the US currency was mixed against the Japa-nese yen and the D-Mark. The dollar rose modestly to Y100.42,



while falling slightly to DM1.5679 against the German

senior foreign exchange analyst at Thomson Financial Services said there was no fundamental reason for the dollar's

DOLLAR SPOT

She added that rumours of orders to sell large amounts of dollars of the currency runs up between Y100.50 and Y101 would probably keep the US currency below the Y100.50

The dollar's loss against the D-Mark came as the US currency gained against other European currencies. However volume on US currency markets was extremely light because there was very little

trading. Most market activity yesterday - and most of last week was due to companies purchas ness reasons, not traders betting on rising or falling currency values, according to ■ Trading in Europe was extremely quiet yesterday, with the London exchanges remaining closed. Sterling weakened slightly against the D-Mark, closing at DM2.438, down from Friday's close of DM2.441.

Against the American currency it also weakened fractionally, closing at \$1.548. down from \$1.547 at the close on Friday.

Trading in the Suropean crosses was also extremely quiet, although the lira slipped slightly against the D-Mark, as the Italian currency continued to be undermined by the political uncertainty gripping the

The Turkish central bank raised its overnight lending rate to 110 percent in the afternoon from 95 opening to control dollar rates, bankers said.

WORLD INTEREST RATES MONEY RATES lapan week ago US Daller CDs

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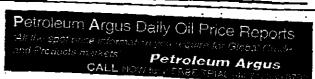




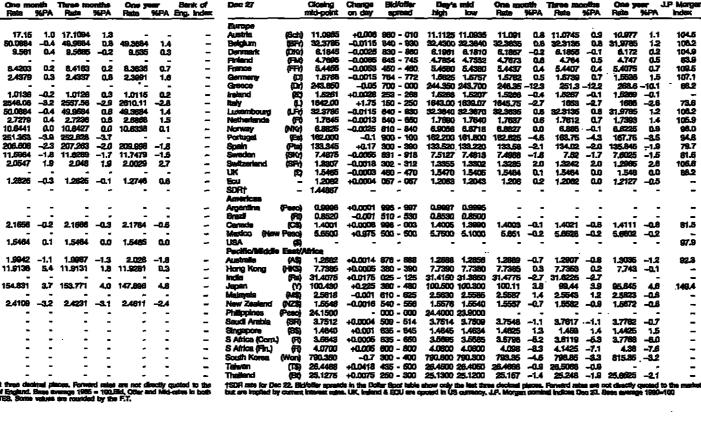
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BANK RETURN

CROSS R	ATES	S AN	DER	IVATE	VES					-								
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Dec 27		BFr	DKr	FFT	DM	_12	L	R	NKr	Es	Pta	SKr	SFr	£	C\$	\$	_ Y	Zou
Beiglust	(BFt)	100	19.10	16.82	4.008	2.023	5071	5.450	21.25	500.3	411.B	23,13	4.110	1,997	4,324	3,088	310.2	2.580
Denmark	(DKr)	<i>6</i> 2.35	10	8.806	2.549	1.059	2655	2.853	11.13	281,9	215.6	12.11	2.152	1.048	2.284	1.616	162.4	1.340
France	(FFr)	58.45	11.36	10	2.895	1_203	3015	3.240	12.63	297,4	244.8	13.75	2444	1.187	2.571	1,836	184.4	1,522
Germany	(DMQ)	20.54	3.923	3.454	1	0.416	1041	1.119	4.384	102,7	84.58	4.750	0.844	0.410	0.888	0.634	63,70	0.526
<b>Ireland</b>	(E)	49.43	9.441	8.314	2.407	1	2508	2.894	10.50	247,3	203.6	11.43	2.032	0.987	2.137	1.526	153.3	1.288
italy	a)	1.972	0.377	0.332	0.096	0.040	100.	0.107	0.419	9.886	8.121	0.456	0.081	0.039	0.085	0.061	6.117	0.050
Netherlands	(F)	18.35	3.505	3.086	0.693	0.371	930.4	1	3.899	91.79	76.56	4.243	0.754	0.366	0,793	0.567	56.91	0.470
Norway	(NIO)	47.08	8.989	7.915	2.201	0.952	2386	2.565	10	235.4	193.8	10.88	1.934	0.940	2.035	1.453	146.0	1.205
Portugal	(Est)	19.99	3.818	3.362	0.973	0.404	1014	1.089	4.248	100.	82.32	4,623	0.822	0.399	0.864	0.617	62.00	0.512
Spain	(Pta)	24.28	4.838	4.084	1.182	0.491	1231	1.323	5.160	121.5	100.	5.616	0.998	0.485	1.050	0.750	75.82	0.822
Streden	(SKr)	43.24	8.259	7.273	2105	0.875	2193	2357	9.188	216.3	178.1	10	1,777	0.864	1,870	1,335	134.1	1.107
Switzer)and	SFr	24.33	4.847	4.092	1.186	0.492	1234	1.326	5.170	121.7	100.2	5.627	1	0.488	1.052	0.751	75,46	0.823
UK	(E)	50.07	9.584	8.422	2.438	1.013	2539	2.729	10.64	250.5	208.2	11.58	2.058	1	2,165	1.548	155.3	1.282
Canada	(CS)	23.13	4.418	3.890	1.128	0.468	1173	1.261	4.915	115,7	95.24	5.349	0.961	0.482	1	0.714	71.73	0.592
US	(\$1	32.39	6.188	5.448	1.577	0.655	1642	1.785	6.882	162,0	133,4	7.490	1.331	0.647	1.400	1	100.5	0.829
Japan	m	32.24	6.158	5.423	1.570	0.862	1635	1.757	6.851	161.3	132.8	7.457	1,325	0.644	1.394	0.995	100.	0.825
Ecu		39.08	7.460	6.569	1.902	0.790	1980	2.128	8.300	195.4	180.8	9.033	1.805	0.780	1,688	1.206	121,1	1
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	Open	Letteck	Change	High	Low	Est, vol	Open int.							
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un	<del>-</del>	0.6378	_ <del>-</del>	0.6378	-	11	1,829							
iep	0.6410	0.6410	+0.0003	0.6410	0.6410	17	138		ADELPHIA SE	C/\$ OPTIONS	231,250 (c	ents per pou	ndj_	
								Strike		CALLS			— Рита –	
-	s Pranc Fu	TIMES A	Jan SS- 191	. 000 9	-			Price	Jan	Feb	Mac	Jan	Feb	Mar
		,	THE PERSON NAMED IN	Jana hai e	<del></del>			1.500	4.42	4.62	5.07	-	0.21	0.69
Ager .	0.7622	0.7545	+0.0010	0.7547	0.7522	2,844	37,877	1.525	2.17	2.66	3.32	0.17	0.79	1.40
uin .	0.7588	0.7584	•	0.7584	0.7586	5	620	1,550	0.58	1.26	2.02	1.07	1.78	2.52
lep	-	0.7842	+0.0005	-	•	ō	54	1.575	0.05	0.49	1.11	298	3.42	4.03
•						-		1.600		0.13	0.54	5.38	5.54	5.93
								1.825	-	0.02	0.28	7.81	7.89	8.08
JAPA	HESE YEN	ويترايان	(RASA) Yest 1	2.6 per Ye	n 100				ley's vol., Calls NA					0.00
	Open	Letest	Change	High	Low	Estrol	Open Int.		<b></b>		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
lar .	1,0046	1.0042	-0.0033	1.0052	1.0036	3.849	71,262							
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Public deposits			93	7,770,201	-141	332,853
Bankers deposits				,045,395		945,139
Reserve and other	accounts.			5,207,325		253,442
			6,18	2,575,921	+284,	695,726
Assets			_	-	-	
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Advance and other Premise, equipment		2074		3,667,045 0,681,607	+1,680,	254,193 753,994
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UK INTERE	ST BAT	ES				
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LONDON MO	HEY R	ATES				
Dec 23	Over-	7 days	One	Three	Stx	One
	night	notice	month	months	months	year
interbenk Sterling	45 - 1	4월 - 4	5½ - 5½	8% - 84	7 - 6	7일 - 7월
Staring CDs	-8-1		强-线	64 - 64	68 - 63	7隻 - 7些
Treesury Bills	-	-	5H - 5Z	64 - 6	-34 VE	32
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Local authority daps.	54 - 54	5 <sub>16</sub> - 5 <sub>16</sub>	5號 - 5股	62 - 62	7 - 6%	7位 - 7位
Discount Market depa	42 - 32	44 - 4	-	-	•	-
176 alasaba kanis kan		- st	e		004	
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seer' Wissen term ich be	1000 had 50° J	See in the Sa	, 1094, Sch	mes # & # 7.	30pc. Refere	age make for
period New 1, 1994 to N Dec 1, 1994	by 30, 1994, 9	Schemes IV &	v 6.107pc. F	mes If & 11 7. namp <sub>e</sub> House	SUpc. Refere Ease Rate 6	age man for Pape from
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BANK OF EN	GLAND Dec 23	TREAS	Top accept	ILL, TEI	NDER Dec 22	Dec 16
BANK OF EIN  Bis on offer  Total of applications	GLAND Dec 23 £1592m	TREAS  Dac 16  £350m  £1415m	Top accept	ILL TEI	Dec 22	Dec 16
BANK OF EN	GLAND Dec 23  £1590 £1592m £250m	TREAS  Dac 18  E350m  £1415m  £350m	Top accept	ILL, TEI	NOER Dec 23 5.8359 5.8347 5.9208	Dec 16 % 5.8350% % 5.8351% % 5.9212%
BANK OF EN  Barix of spicities  Total discaled  Ms. accepted bid	GLAND Dec 23 £1590 £1592aa £250aa £250aa	TREAS  Dac 16  £350m  £1415m  £360m  £96.545	Top accept Ano. mile v Anorage yil	ILL TEI	5.8359 5.8359 5.8359 5.8350 5.9208	Dec 16 % 5.8350% % 5.8351% % 5.9212%
Bank OF EN  Blic on offer Total of applications Total of applications Total allocated Mis. accepted bid	GLAND Dec 23  £1590 £1592m £250m	TREAS  Dac 18  E350m  £1415m  £350m	Top accept Ano. mile v Anorage yil	ILL, TEI	5.8359 5.8359 5.8359 5.8350 5.8350	Dec 16 % 5.8350% % 5.8351% % 5.9212%
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BANK OF EIN  Blue on offer  Total of upplications  Total allocated  Mis. accoping bid  Allotraged at roke, level	GLARED  Dec 23  £350 £1592m £350m £350m £96.545 89%	TREAS  Due 18  £350m  £1415m  £380m  £96.545  92%	Top accept from rate of American year. The accept year. The accept year. The accept year.	ind rate of decourat and rate of the decourat of the decouration of the decouration of the decouration of the decourage of the decourag	5.8359 5.8347 5.9208 9.350	Dec 16 % 5.8360% % 5.8361% % 5.8361%
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BANK OF EN  BLANK OF EN  Blis on offer  Total of applications  Total abscraind  Min. accepted Mid.  Altomost at role, jerel  File GO II D  Bodd More tacker (Pi)  In Burgland Indices  Mrica (16)  Restrainals (7)  March Apprica (11)	GLARED  Dec 23  £1592m £250m £96.545 89%  Dec % £23 615.827 £236.36 3115.827 £246.38	TREAS Dae 18 E350m E3545m E3445m E344	Top accept Am. rath of American State of Market State of Marke	indicate in the state of the st	Dec 23  5.8329  5.8329  5.8329  5.8329  5.8329  6.847  6.8	Dec 16 % 5.0360% % 5.5351% % 5.5351% % 6.9212% pp. 5360m
BANK OF EN  Bills on offer  Total of upplications  Total allocated  Ma. acceptant bid  Allocated  Allocated  But Misse Index (99)  R Buddont Indices  Miss (11)  Barth Applicacy (11)  Barth Applicacy (11)	GLARED  Date 239  £1592m £350m £95.545 89%  Date 34 2304.28 115.87 12804.28	TREAS Dae 18 E350n 21410m 230505 2305	Top accept Am. rath of American Parks and the American Parks accept Man. acc	indicate in the state of the st	Dec 23  5.8339  5.8347  5.8246  5.8246  2.350  3.4 %  6.4	Dec 16 % 5.8360% % 5.8351% % 5.9212% no 2360m 2 year 2 year 1 Lew 40 1762.82 87 2804.45 88 2171.86 86 1417.00
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# ITALIAN PACKAGING MACHINERY INDUSTRY

The Italian packaging machinery industry: a world leader with growing shares in the market, thanks to its traditional success in satisfying market demands, while providing personalised solutions

strong and represents a con-

tinuous stimulation for the

improvement and innovation

in products and services, cus-

tomer orientation, flexibility

and good quality-price ratio. This is the basis for the com-

netitiveness of the sector on

Such a simple and, at the

same time, sophisticated

structure quickly became a

strong success factor when Ita-

lian entrepreneurs begun to

Export has become so impor-

tant that Italian packaging

machinery industry is going to

achieve a position of leader-

ship on worldwide market.

the worldwide market.

cross over the frontiers.

## THE REASONS OF A LEADERSHIP

Italian packaging machines are in use in over 150 countries, mostly in European markets, the U.S. and Japan, as well as in the newly industrialised countries of Asia. Also of special importance is the use of Italian machines in countries striving to improve their living standards, from the CIS to the other nations of East and Central Europe, as

well as China, Latin America and the more developed industrial regions of Africa. Today one out of four packaging machines on the international market is made in Italy.

A successful tradition. The reasons for this success can be traced within its historical and geographical roots. The first businesses were formed in Bologna at the beginning of the 19th century. As true pioneers, the first in dustries were well ahead of their time in identifying two fundamental demands of the market: the strategic importance of packaging in the mar-ket of products of large consumption; and the need to adapt packaging machines to fit the particular requirements of each customer.

Customisation. On the basis of this tradition, the Italian-packaging machinery firms offer a complete range of products on the world market. The systems and the machines they plan are tailormade to fit specific customer needs, using innovative technology and new materials at every level of the production process. Furthermore, the highest levels of service are guaranteed by a continuous and stable contact between producers and customers.

Non-stop research. The major part of the people working in the Italian packaging machinery sector is employed in research, developThey work on two fronts. On one side they develop an increasing number of complete and automatised lines. On the other side they create userfriendly machinery which requires less maintenance and can be integrated into the users already-existing production and inspection systems. According to a survey carried out by the Harvard Business School, Italian packaging machinery is an "happy combination of artistry and tech-

Competition and competitiveness. The Italian packaging machinery sector is mainly composed of small and medium sized companies. So competition is very

The trend of the Italian industry of packaging machinery (value in million U.S. dollars)

	1992	1993	△ % 93/92				
Turnover	1,621	1,824	+ 12.5				
Export	1,123	1,494	+ 33.0				
Deliveries or the Internal market	498	330	- 33.6				
import	178	203	+ 14.3				
Domestic consumption	676	534	- 21.0				
Trade balance	945	1,290	+ 36.5				
Import / Domestic consumption	26.3	38.1					
Export / Turnover	69.3	81.9					

Source: UCIMA-The Italian Packaging Machinery Manufacturers Association Economic Studies Bureau

#### ITALIAN PACKAGING MACHINERY: NON STOP GROWTH.

"We can look at the future very optimistically", said Mr. Giancarlo De Martis, president of UCIMA (the association representing Italian packaging machinery manufac-

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In 1993 over 300 companies producing packaging machinery in Italy registered a growth in export of 33% compared to the previous year, and the impact of sales on turnover increased from

While other countries such as Germany, France and Switzerland reported a decrease in terms of turnover - said Mr. De Martis - the Italian packaging machinery industry seems to be launched towards a continuous growth. With no doubt the readjustment of Lira has been helpful, but the success has certainly been played by the pursuit of a policy of high technology and customer satisfaction".

An in-depth look. Export in 1993 represented 81.9% of the total production of Italian packaging machinery and in the same year balance of trade registered over 1.3 billion dol-lars (about 70.7% of the total

Obviously the EC is the primary market for Italian packaging machinery export with a share of 39.2% and with a growth rate in 1993 of 20.4% compared to 1992.

The German market remains the most important (+13.1%), followed by the U.S., France, UK, and

Export also increased in the Eastern European market (particularly in Poland and CIS) in Latin America (particularly Mexico, Argentina, Chile and Brazil), China and South East Asia.

A "memorable overtaking" of the competitors was then achieved in Japan where Italian machineries represent 35% of the total of foreign machineries sold there

A strategic development. The strong position of the Italian packaging machinery industry is now going to be consolidated with an outreach visibility plan that UCIMA (the association representing Italian packaging machinery manufacturers) is imple-

The core of this plan is the creation of the Italian Packaging Points in Hong Kong and Mexico City (and so, at the gateways to the most strategic tin America).

These "IPPs" will support all the initiatives of Italian packaging industry (i.e. the "Italian Packaging and Process Machinery Exhibition" that will be held in Beijing in March 1995), and, most of all, will manage all the communication to the Far East and Central-Southern America. "The Far East and Latin America, - declared Mr. De

velopment they achieved in the last years will be the big "chances" for Italian packaging machinery industry". The Italian manufacturers of packaging machinery have already achieved good results, much more valuable considering the fact that, in many cases, there was no advantage coming from the devaluation

Martis - thanks to the de-

of the Lira. "So, - declared Mr. De Martis, the consolidation of the Italian packaging machinery inclustry in these "relatively" emerging markets, represents the last frontier to worldwide leadership".

and Process Machinery Exhibition Centre

and Process Machinery Exhibition Centre

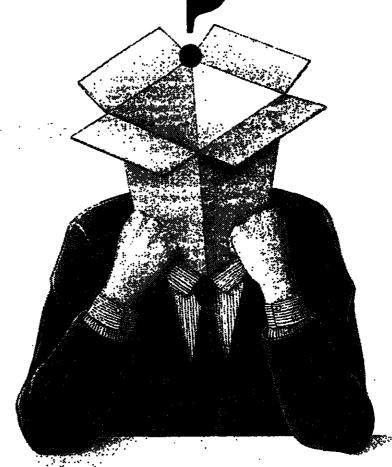
at the China International March 1995

Baijing, 14-18 March 1995 Visit the Italian Packaging Exhibition Co.

And Process Machinery Exhibition Co.

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PACKAGING PROBLEMS



# CALL ITALY FIRST

Whenever packaging becomes a problem, calling Italian industries and experts becomes a must! Italian manufacturers are indeed at the top in terms of technology, quality, efficiency and ability to offer a personalized solution. One fourth of packaging machinery in the world is Italian made because its industry stands out internationally for its ability to meet the specialized need of manufacturers all over the world. The highest technologies and the ingenuity of craftmanship make Italian industries the ideal partners in finding the best packaging solutions. Yes, the world over!

Ask for free catalogue containing all details of Italian machinery producers to the following addresses:

The Italian Packaging Machinery Manufacturers' Association Central Office Corso Sempione, 4 20145 Miliano Tel. (+39/2) 33611557 Fax (+39/2) 3450647

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For East Office Hong Kong c/o GCI Hong Kong 33 rd Floor - Monulife Tower - 169, Electric Road North Point, Hong Kong Tel. (+852) 5106888 Fox (+852) 5107541



ucima - The Italian Packaging Machinery **MANUFACTURERS' ASSOCIATION** 

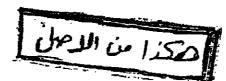
Trade balance with major partners (value in million U.S. dollars)

Italian Export					
to:	%	Balance '93			
172	10.30%	97			
160	9.59%	· 139			
153	9.17%	136			
127	7.61%	116			
· 72	4.31%	67			
65	3.89%	59			
50	3.00%	20			
23	1.38%	10			
18	1.08%	10			
14	0.84%	2			
815	48.83%	797			
1669	100.00%	1449			
	172 160 153 127 72 65 50 23 18 14 815	to: %  172 10.30% 160 9.59% 153 9.17% 127 7.61% 72 4.31% 65 3.89% 50 3.00% 23 1.38% 18 1.08% 14 0.84% 815 48.83%			

Source: Uckna-The Italian Packaging Machinery Manufacturers' Association Economic Studies Bureau

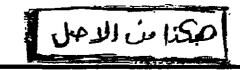
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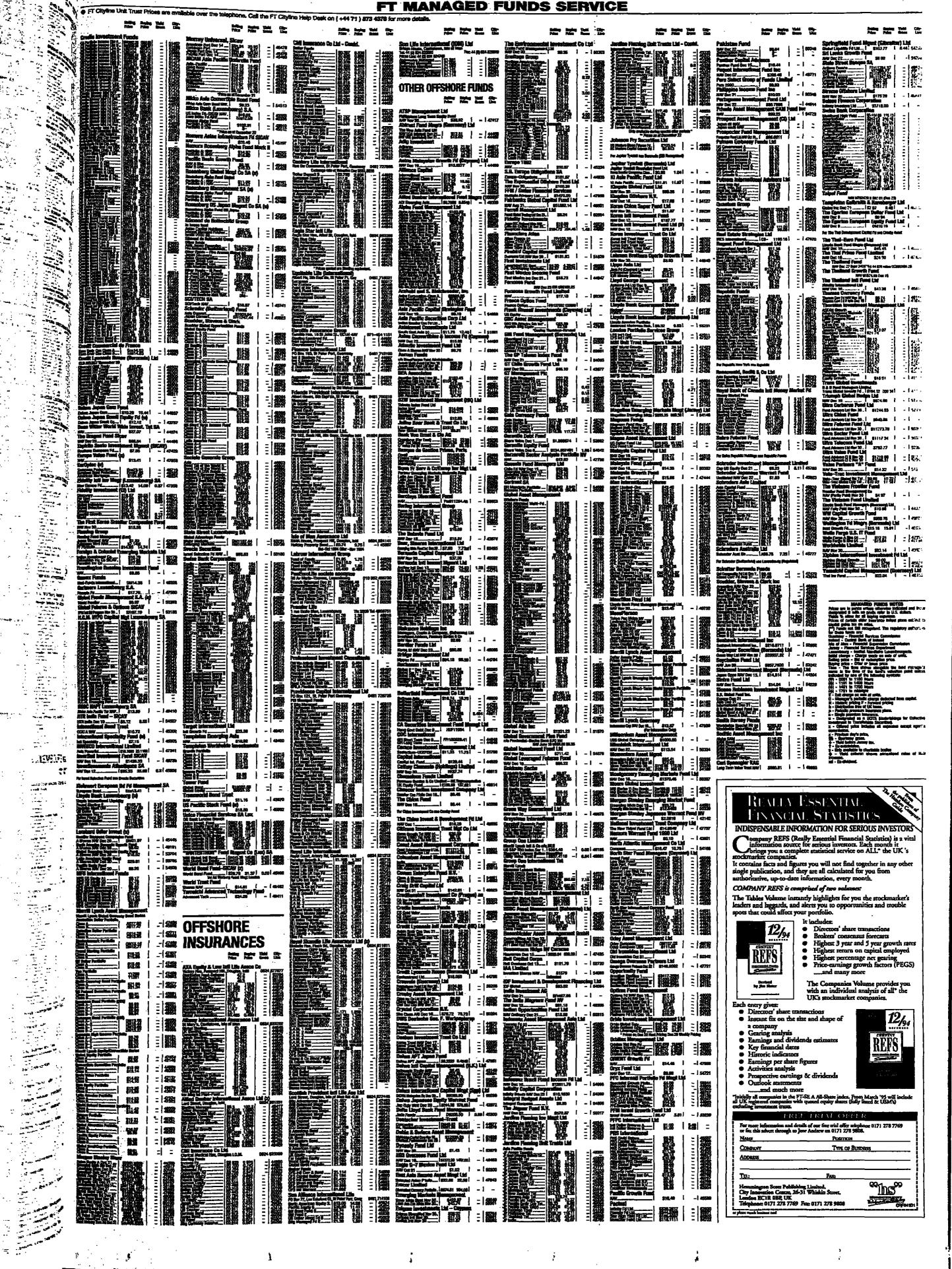
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	MYESTMENT TRUSTS - Cont.	LEISURE & HOTELS - Cont.	OIL EXPLORATION & PRODUCTION - C	PROPERTY	RETAILURS, GENERAL - Cont.	TRANSPORT - Cont.
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Total Control of the	Hard General Chie S., 78 1819 - 1.2 072; Jan Nov 147.7 1 Res Arcong Chie S., 78 1819 - 1.2 072; Jan Nov 147.7 1 Witnest S. 20 - 1.3 1.27 Jan Nov 147.7 1 Res Chief Ch	13 3 4402   Principle   1,52 223   11,03 4.4 kmg Dao 28.11   1,00 4.11   1	2002 Perform MC 129 0.55 2.0 Dec Oct 18.7 3 3889 Perform 340 6 -16.7 10791 4 2027 Rodine 30 11½ 15.0 2 3739 Reve Seens AC 11½ 15.0 2 3739 Reve Seens AC 103 1.0 2.8 1.8 Sep 6.6 3 3740 Stemby McCleman 4900 6.3 2.1 - Jan Aug 12.12 4 3736 UDO 3700 UDO 3700 1.1 Mey Bec 31.10 4	1675 YRM 16 16 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Mates 250 4506   Notes Price chings set cor. paid   Notes Price chings set cor. paid   Notes Price chings set cor. paid   Notes Price chings   Notes Price	xxi lind 1 1692 10 1692 10 1692 10 1692 10 1692 10 1694 10 1694 10 1694 10 1694 10 1694 10 1698 10 169
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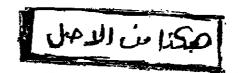
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NYSE COMPOSITE PRICES



**NASDAQ NATIONAL MARKET** 

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# Dow rallies as Mexican ADRs dive

Wall Street

US shares added to last weeks gains yesterday morning in light post-holiday trading post-holiday trading, writes Lisa Bransten in New

By 1 pm, the Dow Jones Industrial Average was up 28.59 at 3.862.02. The more broadly-based Standard & Poor's 500 rose 2.37 at 462.20, the American Stock Exchange composite fell 0.05 at 428.73 and the Nasdaq composite gained 3.64 at 745.83.

Trading volume on the NYSE was 127m shares. The much-discussed yearend-raily seemed to have kicked in as investors loaded

their portfolios with blue-chip

stocks to close out the year.

market on the heels of weak data on the sales of single-familv homes. Home sales fell 2.6 per cent in November, according to the National Association An early morning report that

ers pulied out of shares with

exposure to Mexico and bought

sharply and peso was trading

at a record low against the dol-

lar in the wake of the Mexican

government's decision last

week to stop supporting its

Also boosting US share

prices were gains in the bond

The Mexican bolsa was off

consumer confidence hit a high for the year in December may also have helped the market. The consumer confidence index rose 102.2, up from 100.4 for November, according to the Conterence Board.

MTT gained \$4% at \$87% as the US conglomerate sells off various financial services to raise money to expand its entertainment division. The company announced vesterday that it would sell two pieces of ITT Financial to Norwest and Deutsche Bank for a total of about \$3.7bn.

Shares in major retail companies were weak amid widespread, but mostly anecdotal. reports of lower-than-expected sales for the holiday period. Dayton Hudson dropped \$3% at \$68%, Kmart was off \$% at \$12%, JC Penney fell \$% at \$42%, Dillards Department Stores lost \$% at \$26% and Fed-

erated Department Stores shed

American depository shares of Mexican companies dropped as turmoil continued in that country's financial markets.

Telmex lost 7.1 per cent of its value as shares fell \$2% at \$37%. Vitro lost \$2% at \$11%. Coca-Cola Femsa fell \$3% at \$20%, Grupo Tribasa dropped \$2 at \$17% and Televisa shed \$3

• Toronto was closed for a public holiday.

Mexico

Equities were unable to hold on to early gains as the peso dollar. The IPC index, which at one stage had risen to 2,364, was down 0.7 per cent at 2,325

arbitraging between ADRs and

On Monday the peso lost a further 7 per cent in value against the dollar, while yesterday the currency opened down a further 22.5 centavos. • In Brazil the Bovespa index was off 5.0 per cent as investors sold heavily on concerns over the Mexican currency. The Boyespa index was down 2.154 at 40.629 by 1 pm.

Foreign investors sold heavily on rumours that some banks in Argentina could be facing financial problems after the Mexican government's decision last week to let the peso float freely.

• In Busnos Aires the Merval

index was down 2 per cent at

CAC-40 index lost 10.59 to

Among the day's movers

Eurotumel saw interest, losing 60 centimes to FFr23.90, with

**EuroDisney firmed 20 centimes** 

AMSTERDAM edged higher, with the AEX index adding

Ahold, up Fl 1.00 at Fl 61.20, confirmed that the food retail-

ing group expected invest-

Fi 1bn level seen in 1994.

ments in 1995 to exceed the

ABN Amro topped the most

actives list gaining 80 cents to

Fl 61.20.BolsWessanen, up 30

cents at F188.40, said that it

was combining its frozen

snacks companies under a sin-

Written and edited by John Pitt

and Michael Morgan

**SOUTH AFRICA** 

1,955.98 in low volume.

3.56 to 417.96.

# Chinese markets still down in the doldrums

Tony Walker on a year of little cheer for equities

ohn Crossman, senior representative in Shanghai for Jardine Fleming, did not mince his words: "This has been a brutally bad year for the markets in Shanghai."

Shanghai's B-share market for foreign investors is some 40 per cent down on its high for the year achieved in early January, and ominously it has sagged badly since rallying in tember and October.

The end of 1994 brought little cheer for investors in both Shanghai's A-share market for locals and B-shares. This is a year investors would prefer to

Yesterday Shenzhen A shares dived for the fourth consemitive session as investors were unable to find positive stimulation. The index lost 2.3 per cent to 140.45, but in volume was down to 198m shares from the previous session's 241.9m. Shenzhen B shares were not traded.

similar with the A's also losing 2.3 per cent to 682.17, and the B's off a marginal 0.08 to 61.94. Representatives of the Shanghai Stock Exchange are adopting a more sanguine view, no doubt reflecting satisfaction with the high turnovers achieved this year in the hond market.

According to an official Xinhua news agency dispatch, sactions in the bond spot, futures and re-purchasing markets exceeded one trillion yuan (US\$116.2bn) for the first 11 months of the year - 156 times the figure for the previous

Ms Li Qian, spokeswoman for the Shanghai Stock Exchange, said that while trading in bond futures had been robust turnover in stocks had been quiet for much of the year, but she expected 1995 to

he livelier. She added that there would be a big increase in new listings, including \$1bn worth B-shares listings at a planned rate of about 10 new companies each quarter. This would boost significantly B-share market capitalisation from the current \$1.4bn. It would also more than double the numbers of B-share counters from 33.

Ms Li also forecast that the A-share market would be enlivened by the lifting of a freeze on new listings. Stock market regulators in Beljing had deferred until 1995 Yn5.5bn worth of new listed stock because of concern about overloading a flagging market with new issues.

Among other factors likely to affect the market next year is the expected promulgation of a new national securities law that has gone through at least 10 drafts, and is yet to be presented to the Standing Committee of the National People's

In Shanghai the story was

Congress for approval. The securities industry has

been agitating for the early passage of the law to help build confidence in the markets buffeted too much adverse publicity this year, including several high profile insider trading car A new national law govern-

ing B-shares is also in the works and is expected to appear in the new year. Stock analysts in Shanghai expect the B-share market to recover in 1995, but also warm that this will depend to a large

with its economic problems. The performance of Hong Kong stocks will also weigh heavily with the Chinese markets. Mr Crossman of Jardine Fleming said there was no doubt that confidence had "taken a hit" this year, and people might be asking them-

extent on a revival of confi-

lence in China's efforts to deal

the market. Among problems for B-share investors was an illiquid market with turnover falling to very low levels.

Richard Graham, chief representative in Shangbai of Baring Securities, believes that comments recently by Premier Li Peng suggesting that China's stock markets were experimental" had not contributed greatly to confidence but "suggested a lack of political commitment to the develop-

ment of capital markets." Mr Li Peng's remark, he added, did not augur well for the innovative development of the markets, and the introduction of such instruments as warrants, indexed futures and other derivatives. Investors were likely to con-

time to be skittish for the time being as evidenced by the lukewarm reception given to recent listings such as Huashin Cement which tumbled 18.5 per cent at issue in spite of a price earnings multiple of seven. Mr Graham drew three broad categories of investors in China's B-share markets at this stage: the China funds which are locked in to the market; the emerging market funds, which have a wide choice; and possiblely a third who might be tempted to take a contrary

position with the B-share market having fallen so low. Shanghai analysts, while they might differ on likely trends next year, would agree that artificial attempts by the authorities to boost the market, as happened late last summer, will be treated much more warily next time.

market's free fall, intro-duced emergency measures in August, freezing new listings, indicating that the A-share market would be open to foreign investors through joint venture funds, and making funds available to securities companies for share purchases. The A-share market rose to a high for the year of it quickly subsided to a trading range between 600-700. Market regulators should

selves whether it might not have learned by now that there have been a little early to enter are no "quick fixes"

forms, with the agency master separate on every

F1-4-team names necessarily leads of corporar

Electrics of investing antioxicant also leading
offices at connecting banks, leads of corporar

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assist percented at issuing corporations,
institutions and sweezing concises.

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PT-Credit Ratings International is

# Politics is driving force for Milan, Madrid

Street provided a cue for a positive direction among many of the continent's markets. MILAN extended its rally,

picking up 1.4 per cent, on renewed hopes of a swift end to the country's political crisis. The Comit index rose 8.68 to 637.68, approaching the 640 level which some analysts see as a resistance point, as the market began to discount the formation of a broader coalition, including the centrist

Popular Party. Ferruzzi rose L83 or 6.9 per cent to L1,280 with its strength attributed to window dressing by stockholding banks which have had to book losses on loans to the former parent company, Serafino, together vith hopes Ferfin may soon sell Fondiaria. Olivetti gained L45 to L2.085

after the computer group said that it had agreed to sell its 53.9 per cent stake in the news and financial information group, Radiocor Telerate, to

The Nikkei index, which

started the week higher on

arbitrage buying, encountered profit-taking selling yesterday

and finished marginally lower,

writes Emiko Terazono in

The 225-issue average, which

rose 93.22 to 19,726.75 on Mon-

day, gave up 15.39 to 19,711.36

range of 19.801.30 and 19.628.41.

Unwinding of long arbitrage

positions and profit-taking

countered buying by domestic

institutional investors, while

individual investors dabbled in

against 291m. Although over-

builders and laggard stocks on

Monday, most foreigners were

absent from trading yesterday. Dealers dominated the day's

activity on the last trading day

The Topix index of all first

section stocks, which advanced

11.21 to 1,556.23 the previous

day, sank 1.18 to 1,555.05. The

capital weighted Nikkei 300 lost 0.22 to 285.92 after adding

1.44 to 286.14 on Monday. Gain-

ers led losers yesterday by 535

to 435 with 214 issues remain-

ing unchanged, while on Mon-day advances led declines by

843 to 210 with 155 unchanged

Figures in pe

Australia (68)

Canada (103)

Italy (59).

Norway (23)...... Singapore (44)..... South Alifea (59)...

Spain (38) .

USA (514)...

Europe (708). Nordic (116).

Americas (663)

Pacific Sesin (793) Euro-Pacific (1501)

Europe Es. UK (504

World Ex. UK (2019)

The World Index (2223)....

of smok

FT-ACTUARIES WORLD INDICES

244,27

155.16

..71.22 207.69

.374.99 .333.57

134,34

163,11

188.14

174.56

167.38

\_220.71 \_162.95

Day's Change %

for December settlement.

Volume totalled 235m shares

as investors picked up ship-

speculative favourites

**ASIA PACIFIC** 

Tokyo

Tokuo.

tinuing political fears following high court investigations into the role of former leading security chiefs in illicit anti-ETA activity in the early

2.8 per cent to 284.62 amid worries that the rumour laden atmosphere would deter foreign investors.

The market was led lower by sharp falls for Telefónica, Pta75 or 4.8 per cent lower at Ptal,490, Argentaria, Pta810 or 6.3 per cent down at Pta4,620 and Santander which lost Pta260 or 4.9 per cent to Pta5.060

ZURICH was firmer in thin volume with some of the gains attributed to window-dressing ahead of the end of the year, and banks in particular said to he buying their own shares. The SMI index gained 22.5 to

Zurich Insurance bearers picked up SFr1 to SFr1,261 but the registered shares were the Il Sole 24 Ore group. SFr1 lower at SFr1,266 as the MADRID was dragged down market found difficulty in

ally positive, profit-taking sell-

ing could prevent the Nikkei

index from rising above the

Sakai Ovex, a synthetic tex-

tile maker, jumped Y15 to

Y735. The issue was the most

active stock of the day, on

trading by speculators.
Individual investors also

bought Keisei Electric Railway,

which rose Y46 to Y820 and

Brokers, which advanced on

index-linked buying Monday,

lost ground. Nomura Securities

fell Y30 to Y2,070 and Daiwa

Securities declined Y10 to

Y1,440. Banking stocks were

also lower, with Bank of Tokyo down Y20 to Y1,520 and Sumi-

tomo Bank retreating Y20 to

In Osaka, the OSE average, which rose 184.22 to 21,512.08 on Monday, added another

115.24 to 21,627.32 in spite of

the weakness in Tokyo. Vol-ume totalled 66.9m shares

Many investors extended their

Christmas holidays, making

for quiet conditions in much of

the region. Additionally, Hong

Kong, Sydney, Wellington and Bombay were closed.

to end lower, but the plastics sector gained ground on bar-

TAIPEI reversed early gains

Jointly compiled by The Financial Times Ltd., Goldman, Sachs & Co. and Nativest Securities Ltd. In conjunction with the Institute of Actuaries and the Facusty of Ac

Currency % chg Index on day

108.12 131.04 200.45 255.56 148.14 131.04 134.92 140.60 114.76 114.76 1270.87 327.94 186.08 187.23 386.09 478.85 1198.96 745.01 174.41 157.30 58.44 58.86 170.42 194.06 170.42 194.06 170.41 194.06 17

154.37

143.23 146.03

140.23 146.08 197.25 151.45 161.10 208.21 133.71 107.46 135.14 124.85 151.38 184.20 122.82 131.17 197.24 210.45 138.15 128.39 138.65 142.91

Gross Div. Yield

3.90 1.11 4.14 0.82 2.63 1.45

0.77 3.05 1.87 3.41 1.74 0.78 1.78 1.70 1.70 2.22 4.21 1.57 1.81 2.40 4.16 2.95

2.58 3.09 1.41 1.16 1.89 2.93 2.47 3.16 2.00 2.14 2.97

-0.2 0.1

0.1 0.0 0.2

-0.4 0.0 0.0 0.0

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US Dates Index

172.04 178.20 165.83 154.79 129.17 242.74

177.26 154.16 140.14 394.39 207.30 154.71 488.62 12.92 70.86 375.85 351.17 152.97 162.97 162.97 162.97

174.32

167.22 218.70

162.65 184.45 184.38 149.35

241.27 165.59 169,88

Pound Sterling Index

170.06 167.52 154.47 320.86 193.15

127.73 84.56 220.49 145.97 156.37 103.52 152.89 101.22 188.00 123.14

241.27 231.51 153.27 198.28 165.59 156.89 105.19 136.06 169.88 163.01 107.92 139.59 163.11 175.70 116.32 180.48

against 70.4m.

165.43 109.32 171.04 113.03 159.93 105.69 153.57 101.49 123.96 61.92

123.96 51.92 234.13 154.72 173.05 114.36 157.61 104.16 134.05 85.59 194.00 128.20 71.02 48.23 148.72 88.23 148.72 88.23 148.72 88.23 1398.20 822.99 203.73 134.63 68.26 45.11 199.07 131.55

358.42 237.52 319.72 211.29

128,76 85.09 220.12 145.48

167.31 110.57

103.32 100.29

122.63

103.21

175.65 116.10 150.39 175.31

0.1 165.11 109.11 141.35 146.78

158.34 151.75

185.67

156.19 167.86 178.83

-0.1 0.1

20,000 level this year.

added Y70 to Y1.160.

Nikkei finishes lower after profit-taking

cooperation deal with Sweden's Trygg-Hansa. The deal opens the way for Zurich to take over part of the insurance business of Trygg's 64 per cent-owned US affilate, Home Holdings.

assessing the impact of the

Holderbank bounced SFr27 to SFr1.090 on a reassessment of Friday's 3.7 per cent fall which followed concerns about the company's exposure in Mexico, and a downgrading

STOCKHOLM featured a 3.8 per cent jump in Trygg-Hansa in otherwise thin holiday trade with lower debt yields and the early rally on Wall Street contributing to a firm tone. The Affärsvärlden index rose 2.90 to 1.474.00. Trygg-Hansa B shares fin-

ished SKr3 higher at SKr81 following the announcement that it had cancelled an agreement with US investors to bale out its troubled Home Holdings subsidiary in favour of a new. in-principle agreement with Zurich Insurance.

Partly as a result of Trygg, the day's winning sector was

index lost 11.20 at 6,982.91.

Turnover was T\$117.6bn against T\$72.43bn during Sat-

Early buying was noticed in

textile stocks following recent

buying by domestic mutual

funds, but profit-taking soon

took the shine off. Fubon and

Yuan Ta Duo Yuan both rose

by the daily permitted 7 per

cent limit to T\$15.8 and T\$17.1

lower in thin volume with the market consolidating after its

run-un last week. The compos-

ite index, which rose 42 points

last week, gave up 1.88 to

they did not expect much

activity until after the new

year holidays as most fund

managers had already closed

their books for the year.

MBF Capital led activity

with 6.3m shares traded, rising

to a high of M\$2.82 on a buy

recommendation by Japan's

Yamaichi Securities before closing unchanged at M\$2.75.

Among the utilities stocks,

which had seen a recent surge

on institutional buying, Ten-

aga Nasional and Telekom Mal-

aysia each fell 10 cents to

M\$10.50 and M\$17.90 respec-

tively.

BANGKOK saw late buying

of communications and finance

stocks push the SET index up 7.06 to the day's high of

Brokers said, however, that

987.54

KUALA LUMPUR edged

urday's shortened session.

gain hunting. The weighted 1,359.86, after an earlier fall of

sub-index rose by 0.6 per cent. Volvo's B share rose SKr1.50 to SKr139, extending a pre-Christmas rally, amid rumours that the automotive group would sell its wholly-owned subsidiary, Branded Consumer Products, before the end of the

banking and insurance whose

PRANKFURT upward, the Dax index adding 12.14 to 2,106.15 in the floor session, then rising to 2,110.77 in Daimler rose DM8.50 to

said that it expected to see a return to profit in 1994. Worldshow an increase of about 9 per cent to some DM70bn. Kaufhof, up DM1.50 at DM772.50, announced that it had asked the Federal Cartel office to approve the merger of its ITS travel unit with Han-

DM772.50 as its Mercedes unit

over-based Touristik Union International. PARIS did not find comfort from the gains on Wall Street, with investors instead

more than 9 points. Turnover

A gain by TelecomAsia in

the afternoon from a morning

low of Bt65 boosted sentiment

the stock rising Bt1.50 at Bt70.

strong, being the most active

sector, gaining 0.6 per cent on

sport of institutional bargain-

from profit-taking by specula-

tive investors in smaller-capi-

talisation shares ahead of the

added 0.73 to 1,025.33, of a low

of 1,018.21. In spite of the index

rise, losers led gainers by 556 to 329 and 175 went limit down,

with worries about a liquidity

squeeze continuing to cast a

SINGAPORE's Straits Times

industrials index closed higher

but brokers warned that the

low volume of trading had

exaggerated the advance. The

index picked up 7.96 to 2,227.25, off its intraday high of 2,234.68.

supported by buy-backs on sec-ond-line shares.

JAKARTA rose modestiv

The JSE index inched up

0.115 to 466.307. Advancing

issues overshadowed declines

by 42 to 23, with 27 issues unchanged and 125 shares untraded. Volume was esti-

mated at 5.92m shares worth

Rp11.81hn.

147,49 146,34 132,80

82.05 108.13 154.20 198.48 112.80 145.85 104.28 134.88 89.02 115.16 212.42 274.77 127.88 186.41

193.15 127.88 165.41 185.24 216.60 170.14 46.44 60.07 93.70 97.78 148.45 98.28 127.13 98.29 170.10 148.45 98.28 127.13 98.29 170.10 148.45 98.28 127.13 98.29 170.10 148.45 148.45 98.28 171.90 223.30 149.25 174.96 171.90 223.30 149.25 174.96 171.90 223.30 149.25 174.96 171.90 223.30 149.25 174.96 171.90 223.30 149.25 174.96 171.90 223.30 149.25 174.96 171.90 223.30 149.25

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177.56 184.47 65.87 70.14 127.18 192.32 430.71 550.92 1426.04 2306.63

181.11 208.94

163.85 156.09 175.87 186.71 144.12 149.61

191<u>.2</u>8 62.05

gloom over the market.

The composite stock index

SEOUL closed flat after a late

turnover of Bt888.9m.

end of the year.

The finance sector was also

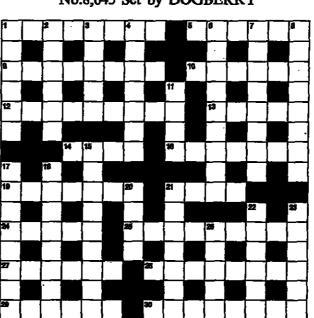
was moderate at Bt4.48bn.

hannesburg was mixed after drifting for most of the day in listless trade. The overall index finished 7.1 better at 5,809.8, industrials gained 5.7 at 6,931.9 and golds were 1.2 lower at 1,953.9. M-Net lost 50 cents to R14.50 after Friday's sharp gains following reports that it would merge its operations with the Swiss Richemont group.

**JOTTER PAD** 

#### **CROSSWORD**

No.8,645 Set by DOGBERRY



ACROSS
1 Cautious about

1 Cautious about northern church court (3)
11 Escape by mistake (4)
12 Escape by mistake (4)
13 Escape by mistake (4)
14 Escape by mistake (4)
15 Full-flavoured priest attains union with cardinal (9)
16 A sweetheart many subraced in the nook (6)
17 Model in Corsica foxed by puzzle (8)
18 Girl holding toff at scene of disaster (9)
19 Girl holding toff at scene of disaster (9)
10 Girl holding toff at scene of disaster (9)
11 Escape by mistake (4)
12 Full-flavoured priest attains union with cardinal (9)
13 Junp at advantage (5)
14 Wild festivity causing oper-

ting poet (7)

19 Motorists among motorists stifled by gas in Venezuela (7)

21 Gather round and formicate

24 Australia has a barrier that's at risk (5)
Places of study where signs overlap (9)
Cypriot not unknown to redraw line on map (6) 25 Pk

28 Retinues get hungry (5) 29 Angel-fish eats monarch (6) 30 Alert because respect repelled

sations (8)

DOWN
1 Copper, mildly salacious, with care of souls (6)

prince (6) 3 incomplet to stop (5)
4 Prostitute changing name by rote (4-3)

6 Having gone all the way in affliction (4-5) 7 Order one into lorry with a 8 Ten years' worth of bonds left

12 Girl holding tout at some disaster (9)

13 Jump at advantage (5)

14 Wild festivity causing operatic hero to lose his head (4)

16 Make allowance before admitting poet (7)

21 Graduans s may with hot sauce (7)

22 Where one may be neterated with a mince pie (6)

23 Not about to pursue remains of choreographer (6)

26 Period in which soldiers harmonise (5) monise (5) Solution 8,634

FITTER PROCEEDS
LIVE A CHANGLEDON NURSE
MURIE DON NURSE

Winners 8,634
M.F. Cartwright, Liss, Hants
Paul Adams, London SE1
R.G. Burrows, Old Hunstanton,

P.R. Harris, Sydling-St-Nichoias, Dorchester D. Johns, Loughborough T.G.S. Maxwell, Upper Wraxall,

Solution to the Christmas crossword on Saturday January 7. Prize puzzles next Saturday and Monday.

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THE FIVENCEAL TIMES